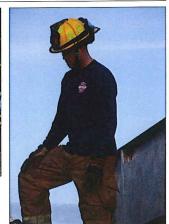
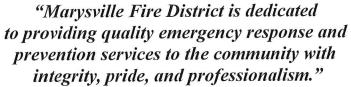
MARYSVILLE FIRE DISTRICT 2011 ANNUAL REPORT



























MARYSVILLE FIRE DISTRICT

1094 Cedar Avenue • Marysville, WA 98270

Phone: (360) 363-8500 Fax: (360) 659-1382

With great pleasure, and on behalf of all Marysville Fire District personnel, I present the 2011 Annual Report to the Board of Directors, City Council, and community members. This report will illustrate the hard work, time, and dedication of all District members. I hope you find the statistics informative and useful.

2011 proved to be a challenging year for Marysville Fire District. For the first time in the history of Marysville Fire District we had to layoff staff members. In an effort to address future revenue shortfalls resulting from a sharply decreasing assessed valuation, the Board of Directors authorized the layoff of three fulltime firefighter positions, the Public Education/Public Information Officer position, two part-time office assistants and the District mail courier. The intent of the staff reductions was to provide greater future financial stability to the District.

Despite the economic challenges the District continues to move forward with technological changes that should improve efficiencies. The District implemented electronic patient care reporting to our emergency medical services. This ESO software and accompanying laptop computers were placed in service May 16, 2011. The electronic patient care reports will reduce the need to store paper medical records and improve ambulance billing integration. The system will also facilitate the future integration with the hospital's medical records thereby improving patient care as records will be transferred from field EMS units to the hospital's emergency department.

Cooperatively with the Marysville Professional Firefighters Local 3219 International Association of Firefighters, a mutually acceptable labor agreement was negotiated for the Battalion Chiefs that will serve the District and its represented Chief Officers through 2013.

Despite the loss of the Public Education/Public Information Officer, the Fire Prevention Division and Operational staff worked extremely hard to ensure that MFD was able to continue providing effective fire and life safety education and information to the Marysville community.

As you will note from the information contained within the annual report, your fire department does more than just respond to fire calls. The District is a multi-faceted agency charged with protecting the lives and property of the citizens and visitors to our community. These services are provided with the dedication and talents of all District personnel. On behalf of the entire staff, I would like to thank the Board of Directors for their continued support.

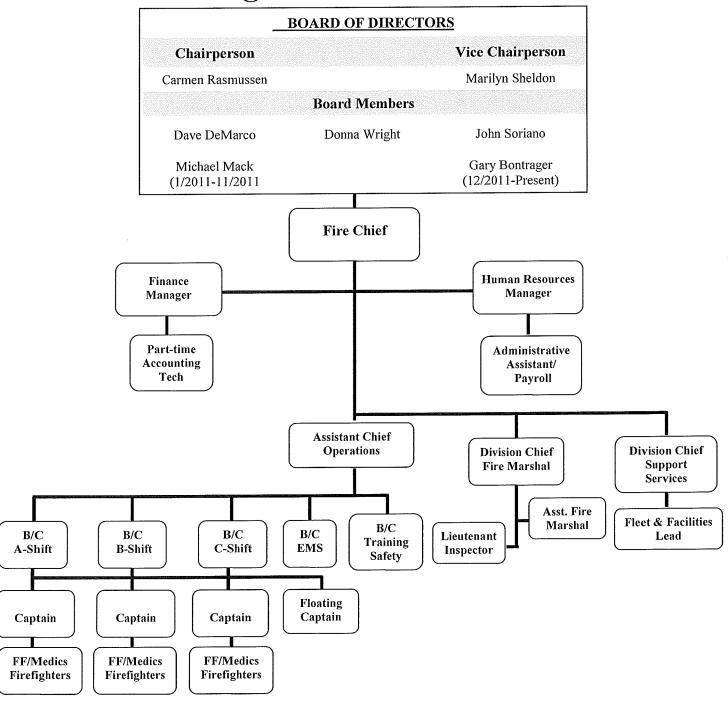
Sincerely,

Greg Corn, Fire Chief

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Organizational Chart



Personnel

Allen, Corbin	Firefighter	Elvrom, Sandra	Admin Assistant/Payroll
Allen, Daniel	Firefighter	Erbe, Christopher	Firefighter
Aquino, Michael	Firefighter	Estrada, Jonathon	Firefighter
Bailey, Basil	Firefighter	Evans, Jenson	Firefighter
Ballif, Joseph	Firefighter	Evar, Matthew	Firefighter
Bennett, Russ	Paramedic/Firefighter	Farnes, Joshua	Fleet & Facilities Lead
Bilow, Jeff	Captain	Fennell, Dave	Firefighter
Bonner, Chad	Firefighter	Furness, Todd	Captain
Bonner, Steve	Paramedic/Acting Captain	Gilbert, John	Firefighter
Bonnifield, Michael	Firefighter	Glasson, Jonathan	Firefighter
Bontrager, Aaron	Firefighter	Goodale, Scott	Battalion Chief
Bottin, Tyler	Firefighter	Green, Darren	Captain
Boyd, Evan	Firefighter	Gronemyer, Brien	Firefighter
Bradford, Garrett	Firefighter	Gunn, Tim	Firefighter
Brenner, Tristan	Firefighter	Hageman, Dan	Firefighter
Brooke, Cody	Paramedic/Firefighter	Hale, Chad	Captain
Brough, Paul	Paramedic/Firefighter	Hale, Chelsie	Finance Manager
Brown, Keoni	Firefighter	Hamblin, Cody	Firefighter
Burlingame, David	Firefighter	Hancock, Raymond	Firefighter
Campbell, Matthew	Captain	Hardwick, Ryan	Firefighter
Carlson, Brent	Paramedic/Firefighter	Harrott, Christopher	Firefighter
Carver, Susan	Firefighter	Hartsig, David	Firefighter
Cole, Jeff	Battalion Chief	Haugen, Kelsey	Accounting Technician
Colmore, Russell	Paramedic	Hopp, Ryan	Firefighter
Cook, Mark	Firefighter/Acting Captain	Houghton, Jill	Firefighter
Corn, Greg	Fire Chief	Huizenga, Jason	Firefighter
Crandall, Chad	Firefighter	Jesus, Richard	Captain/Paramedic
Crye, Kevin	Firefighter	Johnson, Kevin	Paramedic/Firefighter
DeBoer, Kevin	Firefighter	Kragseth, Sonia	Firefighter
DeSanctis, Paula	Temp Part-time Clerical Asst.	Kruse, Roger	Captain
Dormaier, Justin	Firefighter	Kuehn, Jacob	Firefighter
Dormaier, Tyler	Firefighter	LaMascus, Ron	Paramedic/Firefighter
Droke, Cal	Captain/Acting BC	Larson, Victor	Support Personnel
Eagle, Samuel	Firefighter/Acting Captain	Lewis, Carl	Firefighter
Elander, Forest	Firefighter	Lewis, Michael	Paramedic/Firefighter
Elsworth, Grant	Firefighter	Longspaugh, Krista	Firefighter

Paramedic/Firefighter

Personnel

Schroeder, Kevin

Magee, Bob Captain/Acting BC
Maloney, Thomas Fire Marshal

Maloney, Thomas Fire Marshal Schwartz, Dan Paramedic/Firefighter

Matsumura, Terry Battalion Chief/MSO Shelton, Dean Captain/Paramedic

McFalls, Martin Assistant Chief Shtogren, Troy Firefighter

McGhee, Don Lieutenant Inspector Siegert, Ty Captain

McGowan, Tobin Firefighter Sisk, Tracy Admin Assist/Board Secretary

Merkley, Brian Firefighter Skagen, Christopher Firefighter

Merseal, Nathanael Firefighter Smith, Kelley Firefighter

Miller, Darlene Firefighter Songhurst, Kate Paramedic/Firefighter

Milless, Craig Paramedic/Firefighter Soper, Aaron Captain/Acting BC

Milless, John Captain Soper, Leon Firefighter
Mizell, James Firefighter Stewart, Kris Firefighter

Morton, Ronnie Firefighter Strittmatter, Jeramie Paramedic/Firefighter

Mullen, John Firefighter Swobody, Eric Captain/Acting BC

Murdoch, Courtney Firefighter Swobody, Ryan Firefighter
Nelson, Larry Captain Taylor, Keith Captain

Nelson, Victor Firefighter Thorstenson, Kristen PIO/Pub Ed

Neuhoff, Darryl Deputy Chief Trueax, Trevor Paramedic/Firefighter

Neyens, David Firefighter Tucker, Jason Captain
Neyens, Steve Firefighter Tucker, Jeff Firefighter

Olsen, Joshua Firefighter Tucker, Rex Battalion Chief

Pedersen, Don Firefighter VanBeek, David Assistant Fire Marshal

Pester, Noah Paramedic/Firefighter Vander Veen, Andrew Firefighter

Piazzi, Mirco Paramedic/Firefighter Vargas, Steven Firefighter

Pierce, Shayne Firefighter Walbridge, Craig Paramedic/Firefighter

Platt, Tyler Firefighter Watkin, Hallan Firefighter

Rettinghouse, Ryan Firefighter West, Austin Firefighter
Ruijters, Max Firefighter Wilson, Dustin Firefighter

Ryan, Patrick Firefighter Williamson, Ricky Firefighter

Savage, Anthony Firefighter Woolcock, Patrick Paramedic/Firefighter

Savage, Joyce Human Resources Manager Work, Michael Firefighter

Sawdon, Mark, Jr. Paramedic/Firefighter

Firefighter

Captain/Acting BC

Schoenborn, Justin

Schoonover, Jason



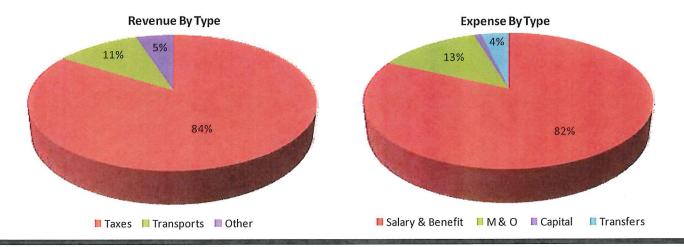
CHAPTER 1:

BUDGET & FINANCE



MFD Expense Fund—Budgetary Comparison Statement

	Budget .	Amou	nts				riance with Final Budget Positive
	Original		Final	A	ctual Amounts	_	(Negative)
Beginning Fund Balance	\$ 7,052,142.13	\$	8,392,135.02	\$	8,392,135.02	\$	-
Resources (Inflows):							
City of Marysville Contract	7,711,533.09		7,471,228.99		7,471,229.00		0.01
Fire District #12 Contract	6,040,318.57		5,848,610.68		5,848,610.67		(0.01)
City of Arlington Contract	-		105,313.00		105,313.00		-
Quilceda Village Contract	160,000.00		160,000.00		134,787.99		(25,212.01)
Tulalip Tribes Contract	7,827.00		7,827.00		7,463.61		(363.39)
Tulalip Gaming Impact Funds	75,000.00		45,000.00		45,000.00		-
District 15 ALS Service Contract	20,000.00		20,000.00		24,420.00		4,420.00
Public Schools	3,000.00		3,000.00		3,732.56		732.56
Sno-Isle Library	1,500.00		1,500.00		1,762.43		262.43
Grants	1,500.00		257,909.42		257,909.42		-
Rental Income	4,950.00		9,400.00		9,898.20		498.20
Service Fees	5,000.00		5,000.00		3,987.64		(1,012.36)
Miscellaneous	25,000.00		28,000.00		41,962.98		13,962.98
Investment Interest	40,000.00		80,000.00		120,095.51		40,095.51
Enterprise Revenue Transfer In	15,000.00		25,000.00		34,895.58		9,895.58
Ambulance Transport Revenues	1,300,000.00		1,450,000.00		1,681,516.37		231,516.37
Amounts Available for Appropriations	22,462,770.79		23,909,924.11		24,184,719.98		274,795.87
Charges to Appropriation (Outflows):							
Government Services	111,750.00		117,951.00		103,048.70		14,902.30
Administration	1,389,600.00		1,362,187.00		1,264,436.18		97,750.82
Fire Suppression	6,970,428.00		6,881,928.00		6,540,974.07		340,953.93
Emergency Medical Services	3,205,715.00		3,079,215.00		2,962,240.58		116,974.42
Special Operations	18,600.00		18,600.00		12,434.66		6,165.34
Fire Prevention/Public Relations	544,300.00		526,800.00		480,720.75		46,079.25
Communications & Technical Support	901,975.00		901,975.00		819,587.96		82,387.04
Training	266,900.00		256,300.00		207,872.83		48,427.17
Health/Safety	24,750.00		19,750.00		12,015.06		7,734.94
Fleet & Facilities	897,950.00		802,096.00		667,334.21		134,761.79
General Capital Outlay	29,500.00		71,513.00		71,832.66		(319.66)
Tribal Gaming Impact	71,750.00		70,643.00		71,141.92		(498.92)
Transfer Out - Reserve Fund	300,000.00		300,000.00		300,000.00		-
Transfer Out - Apparatus Fund	300,000.00		200,000.00		200,000.00		-
Total Charges to Appropriations	15,033,218.00		14,608,958.00		13,713,639.58		895,318.42
Non-Revenues	19		-		5,645.20		5,645.20
Non-Expenditures	 -		(1,666.60)		(7,311.80)		(5,645.20)
Ending Fund Balance	\$ 7,429,552.79	\$	9,299,299.51	\$:	10,469,413.80	\$	1,170,114.29



MFD Reserve Fund—Budgetary Comparison Statement

	Budget Amounts							ance with Final Idget Positive
	-	Original	Tilloui	Final	— Actual Amounts		(Negative)	
Beginning Fund Balance	\$	2,441,512.39	\$	2,441,512.39	\$	2,429,177.25	\$	(12,335.14)
Resources (Inflows):								
WCA Ambulance Collections		4,500.00		4,500.00		6,985.97		2,485.97
Transfer In - MFD Expense		300,000.00		300,000.00		300,000.00		-
Investment Interest		10,000.00		10,000.00		16,524.13		6,524.13
Amounts Available for Appropriations		2,756,012.39		2,756,012.39		2,752,687.35		(3,325.04)
Charges to Appropriation (Outflows):								
Admin Facility Remodel/Fixtures		75,000.00		75,000.00		42,485.53		32,514.47
Transfer Out - MFD Debt Service		129,562.50		129,562.50		129,562.50		-
Transfer Out - MFD Apparatus		1,010,000.00		1,010,000.00		1,010,000.00		-
Mobile Data Computers		125,000.00		125,000.00		-		125,000.00
Ambulance		235,000.00		235,000.00		222,265.28		12,734.72
Total Charges to Appropriations		1,574,562.50		1,574,562.50		1,404,313.31		170,249.19
Ending Fund Balance	\$	1,181,449.89	\$	1,181,449.89	\$	1,348,374.04	\$	166,924.15

MFD Debt Service Fund—Budgetary Comparison Statement

	Budget Amounts							nce with Final get Positive
		Original		Final	Act	tual Amounts	1)	Negative)
Beginning Fund Balance	\$	-	\$		\$	-	\$	-
Resources (Inflows):								
Transfer In - MFD Reserve		129,562.50		129,562.50		129,562.50		-
Amounts Available for Appropriations		129,562.50		129,562.50		129,562.50		
Charges to Appropriation (Outflows):								
LOCAL Debt Redemption - Principal		115,000.00		115,000.00		115,000.00		-
LOCAL Debt Redemption - Interest		14,562.50		14,562.50		14,562.50		-
Total Charges to Appropriations		129,562.50		129,562.50		129,562.50	-	
Ending Fund Balance	\$	-	\$	•	\$	_	\$	_

MFD Apparatus Fund—Budgetary Comparison Statement

	Budget Amounts							ance with Final Idget Positive
		Original		Final	Actual Amounts		(Negative)	
Beginning Fund Balance	\$	-	\$	-	\$	-	\$	-
Resources (Inflows):								
Transfer In - MFD Expense		300,000.00		300,000.00		200,000.00		(100,000.00)
Transfer In - MFD Reserve		1,010,000.00		1,010,000.00		1,010,000.00		-
Investment Interest		10,000.00		10,000.00		56.18		(9,943.82)
Amounts Available for Appropriations		1,320,000.00		1,320,000.00		1,210,056.18		(109,943.82)
Charges to Appropriation (Outflows):								
(2) Fire Engines		1,010,000.00		1,010,000.00		994,893.58	,	15,106.42
Total Charges to Appropriations		1,010,000.00		1,010,000.00		994,893.58		15,106.42
Ending Fund Balance	\$	310,000.00	\$	310,000.00	\$	215,162.60	\$	(94,837.40)

MFD Enterprise Fund—Budgetary Comparison Statement

	Budget Amounts							nce with Final Iget Positive
		Original		Final	Actual Amounts		(Negative)	
Beginning Fund Balance	\$	15,000.00	\$	15,124.49	\$	15,124.49	\$	-
Resources (Inflows):								
Mechanical Services		60,000.00		75,000.00		70,304.12		(4,695.88)
Sales Tax Collections		4,000.00		4,000.00		3,857.12		(142.88)
Investment Interest		200.00		65.00		75.46		10.46
Amounts Available for Appropriations		79,200.00	P-11-1	94,189.49		89,361.19		(4,828.30)
Charges to Appropriation (Outflows):								
Parts & Contracted Repair		40,000.00		45,000.00		35,311.95		9,688.05
Sales Tax Collections		4,000.00		6,000.00		4,143.95		1,856.05
B&O Tax		200.00		50.00		-		50.00
Transfer Out - MFD Expense		20,000.00		28,139.49		34,895.58		(6,756.09)
Total Charges to Appropriations		64,200.00		79,189.49		74,351.48		4,838.01
Ending Fund Balance	\$	15,000.00	\$	15,000.00	\$	15,009.71	\$	9.71

District 12 Expense Fund—Budgetary Comparison Statement

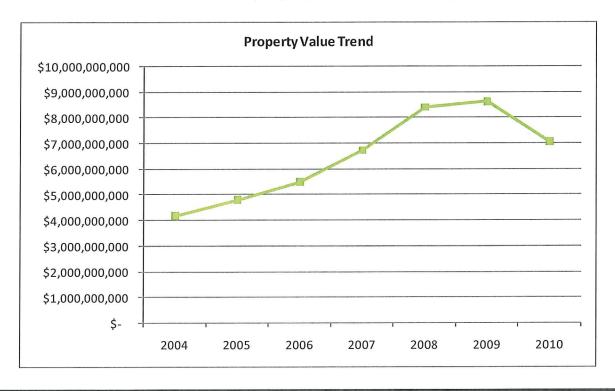
								ince with Final
	Budget Amounts					Bu	dget Positive	
	Or	ginal		Final	Actual Amounts		(Negative)	
Beginning Fund Balance	\$ 1,	478,041.62	\$	1,446,571.86	\$	1,446,571.86	\$	-
Resources (Inflows):								
Regular Property Tax Levy	4,	293,649.50		4,293,620.60		4,292,587.44		(1,033.16)
EMS Property Tax Levy	1,	746,669.07		1,741,367.50		1,742,484.79		1,117.29
Private Harvest Tax		400.00		250.00		446.12		196.12
Leasehold Excise Tax		300.00		250.00		484.06		234.06
Transfer In - FD 12 Reserve		145,000.00		=		-		-
Sale of Capital Assets		-		-		1,300.00		1,300.00
Investment Interest		6,000.00		12,000.00		14,015.88		2,015.88
Amounts Available for Appropriations	7,0	570,060.19		7,494,059.96		7,497,890.15		3,830.19
Charges to Appropriation (Outflows):								
Fire District 12 Contract - MFD	6,0	040,318.57		5,848,610.68		5,848,610.67		0.01
Unanticipated Legislative Exp.		10,000.00		10,000.00		1,312.50		8,687.50
Election Expenditures		11,000.00		11,000.00		-		11,000.00
Property Assessments - Surface Water		1,200.00		1,200.00		593.83		606.17
Interest on Refunded Taxes		600.00		600.00		668.82		(68.82)
Total Charges to Appropriations	6,0	063,118.57		5,871,410.68		5,851,185.82		20,224.86
Ending Fund Balance	\$ 1,60	06,941.62	\$	1,622,649.28	\$	1,646,704.33	\$	24,055.05

District 12 Reserve Fund—Budgetary Comparison Statement

	Budget A	ts			 ance with Final dget Positive	
	Original		Final	Ac	tual Amounts	(Negative)
Beginning Fund Balance	\$ 425,253.65	\$	1,000,098.93	\$	1,000,098.93	\$ -
Resources (Inflows):						
Investment Interest	3,500.00		5,000.00		4,989.37	(10.63)
Amounts Available for Appropriations	428,753.65		1,005,098.93		1,005,088.30	(10.63)
Charges to Appropriation (Outflows):						
Asset Transfer - City of Arlington	-		565,383.00		565,382.77	0.23
Transfer Out - FD 12 Expense	145,000.00					i -
Total Charges to Appropriations	145,000.00		565,383.00		565,382.77	 0.23
Ending Fund Balance	\$ 283,753.65	\$	439,715.93	\$	439,705.53	\$ (10.40)

2004—2010 Marysville Fire District Assessed Values & Tax Collections

Year	1	Assessed Value	Tax Collections
2004	\$	4,188,936,629	\$ 5,918,652
2005	\$	4,805,993,981	\$ 6,627,705
2006	\$	5,502,276,156	\$ 7,317,731
2007	\$	6,739,836,224	\$ 10,518,096
2008	\$	8,403,319,656	\$ 12,104,939
2009	\$	8,628,310,804	\$ 13,335,553
2010	\$	7,059,066,702	\$ 13,319,840



MARYSVILLE FIRE DISTRICT

FUND RESOURCES AND USES ARISING FROM CASH TRANSACTIONS

For The Year Ended December 31, 2011

BARS Description		Total for All Funds	Current Expense 001	Debt Service 201	Capital Projects 301
Code		Actual Amount	Actual Amount	Actual Amount	Actual Amount
308.10	Reserved Beginning Cash and Investment	-		_	_
308.80	Unreserved Beginning Cash and Investment	12,165,926	10,602,390	•	1,563,537
388.80/588.80	Prior Period Adjustments	-	_	-	-
Revenues	and Other Sources				
310	Taxes	-	-	_	-
320	Licenses and Permits	-	-	-	-
330	Intergovernmental Revenues	14,013,377	14,013,377	-	-
340	Charges for Goods and Services	1,704,513	1,693,498	-	11,015
350	Fines and Forfeits	-	-	-	-
360	Misce llaneous	216,076	191,423	-	24,653
390	Other Financing Sources	330,577	4,465	126,113	200,000
Tota	Revenues and Other Financing Sources	16, 264, 543	15,902,762	126, 113	235,668
Tota	Resources	28,430,469	26,505,152	126,113	1,799,205
Expenditu	res and Other Uses				
510	General Government Services	95,024	95,024	-	-
520	Public Safety	13,078,533	13,078,533	-	-
Tota	Operating Expenditures	13, 173,557	13,173,557	-	-
591-593	Debt Service	126,113	-	126, 113	-
594	Capital Expenditures	99,761	28,293	-	71,468
598	Other Expenditures	-	-	-	-
Tota	Expenditures	13,399,431	13,201,851	126, 113	71,468
596,597,599	Other Financing Uses	326,113	200,000	-	126,113
Tota	Expenditures and Other Financing Uses	13,725,543	13,401,851	126,113	197,580
Excess (De	ficit) of Resources Over Uses	14,704,926	13,103,301	-	1,601,624
380	Nonrevenues (Except 384)	973	973	-	-
580	Nonexpenditures (Except 584)	663	663	-	-
508.10	Reserved Ending Cash and Investments	_	-	-	-
508.80	Unreserved Ending Cash and Investments	14,705,236	13, 103, 612	-	1,601,624

The Accompanying Notes Are An Integral Part Of This Statement

Notes to Financial Statements Marysville Fire District Period Ending December 31, 2011

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Marysville Fire District is an interlocal agency formed through a contractual agreement between Snohomish County Fire District 12 and the City of Marysville that provides fire protection and emergency medical services to the general public and is supported primarily through intergovernmental service revenues. The interlocal agency was ratified on January 1, 1992, and operates under Chapter 52 RCW and other laws of the state of Washington applicable to fire districts.

a. Fund Accounting

The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. Each fund is accounted for with a separate set of single-entry accounts that comprises its cash, investments, revenues and expenditures, as appropriate. The District's resources are allocated to and accounted for in individual funds depending on their intended purpose. The following are the fund types used by the District:

GOVERNMENTAL FUND TYPES:

General (Current Expense) Fund

This fund is the primary operating fund of the District. It accounts for all financial resources except those required or elected to be accounted for in another fund.

Debt Service Fund

This fund accounts for the accumulation of resources to pay principal, interest and related costs on general long-term debt.

Capital Project Funds

These funds account for financial resources that are designated for the acquisition or construction of general government capital projects.

b. Basis of Accounting

Marysville Fire District reports financial activity using the revenue and expenditure classifications, statements and schedules contained in the *Cash Basis Budgeting Accounting and Reporting System* (BARS) manual. This basis of accounting and reporting is an other comprehensive basis of accounting (OCBOA) that is prescribed by the State Auditor's Office under the authority of Washington State law, Chapter 43.09 RCW.

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Revenues are recognized only when cash is received and expenditures are recognized when paid. As allowed by the Snohomish County Treasurer, the

District utilizes a 20-day open period to satisfy obligations incurred during the previous reporting period.

Purchases of capital assets are expensed during the year of acquisition. There is no capitalization of capital assets, nor allocation of depreciation expense. Inventory is expensed when purchased.

a. Cash

It is the District's policy to invest all temporary cash surpluses. The amount is included on the statement of resources and uses arising from cash transactions as cash and investments.

b. Deposits

The District's deposits and certificates of deposit are covered by The Federal Deposit Insurance Corporation and/or the Washington Public Deposit Protection Commission.

c. Capital Assets

Capital assets are long-lived assets of the District and are recorded as capital expenditures when purchased.

d. Compensated Absences

Vacation pay may be accumulated up to 500 hours and is payable upon separation or retirement. At December 31, 2011, the District's estimated liability for vacation pay was \$1,232,672.

Sick leave may accumulate up to 1040 hours for 40-hour per week employees, and 1440 hours for 24-hour shift employees. At retirement or separation from service, each employee with ten or more years of full time service with the District shall be entitled to have his/her accumulated and unused sick leave cashed out at his/her current rate of pay in accordance with the schedule below:

Years of Service	Cash Out
10-19 years	15%
20-25 years	20%
25+ years	30%

Exception: (1) Any employee who passes away shall qualify for sick leave cash out at thirty percent (30%) of the total sick leave bank accumulated regardless of years of service and the said funds shall be distributed to the employee's beneficiary; (2) Employees that are terminated for cause shall not be entitled to the sick leave cash out benefit.

At December 31, 2011, the District's estimated liability for sick leave pay was \$415,328.

NOTE 2 – PROPERTY TAXES

Marysville Fire District does not have the statutory authority to levy or collect property taxes. However, the intergovernmental service revenues which fund the District are generated from property taxes collected by the City of Marysville and Snohomish County Fire District No. 12.

NOTE 3 – INVESTMENTS

The Marysville Fire District investments are held by the Snohomish County Treasurer as its agent in the District's name. Investments by type at December 31, 2011, were as follows:

Type of Investment	Balance
State Pool / MFD	\$ 1,213,041
County Pool / MFD	\$ 13,410,000
Total	\$ 14,623,041

NOTE 4 – LONG-TERM DEBT

The accompanying Schedule of Liabilities (09) provides a listing of the outstanding debt of the district and summarizes the District's debt transactions for year 2011. The debt service requirements, including interest, are as follows:

	General Obligation Bonds	Other Debt	Total Debt
2011	\$126,113		\$126,113
2012	\$127,663		\$127,663
2013	\$129,063		\$129,063
TOTALS	\$382,839		\$382,839

NOTE 5 – PENSION PLANS

Substantially all of the Marysville Fire District's full-time and qualifying part-time employees participate in the LEOFF I, LEOFF II, PERS II, or PERS III plans administered by the Department of Retirement Systems, under cost-sharing multiple-employer public employee defined benefit retirement systems. Actuarial information is on a system-wide basis and is not considered pertinent to the District's financial statements. Contributions to the systems by both employee and employer are based upon gross wages covered by plan benefits.

Historical trend or other information regarding each plan is presented in the state Department of Retirement Systems annual financial report. A copy of this report may be obtained at:

Department of Retirement Systems Communications Unit P.O. Box 48380 Olympia, WA 98504-8380

OTHER DISCLOSURES

MARYSVILLE FIRE DISTRICT INTERLOCAL AGREEMENT

Effective January 1, 1992, Snohomish County Fire District 12 entered into an interlocal agreement with the City of Marysville to create the Marysville Fire District, an interlocal agency which operates under Chapter 52 RCW and other laws of the state of Washington applicable to fire districts. Marysville Fire District is governed by a six member Board of Directors consisting of three Fire District 12 Commissioners and three appointed City of Marysville Council members. All property taxes levied by Fire District 12 are disbursed to Marysville Fire District in equal monthly installments. Financial contribution by the City of Marysville is an amount equal to the Regular and EMS Levy rates for property taxes assessed by Fire District 12 multiplied by the total assessed value of taxable properties located within the City limits, including new construction and utilities, calculated on the same basis as Fire District 12. This contribution is paid to Marysville Fire District in equal monthly installments. Financial contribution for year ended December 31, 2011 is as follows:

Agency Snohomish County Fire District 12	Contribution \$ 3,222,018
City of Marysville	\$ 10,150,854
T-1-1	ć 42, 272, 072
Total	\$ 13,372,872

CITY OF MARYSVILLE ANNEXATION

On December 30, 2009, the City of Marysville completed an annexation comprised of approximately 46% of Snohomish County Fire District 12's taxable property value. This effectively reduced the 2011 assessed value of Fire District 12 by \$1,424,139,159. This annexation neither increased nor decreased the combined service area of Marysville Fire District. To alleviate the unintended consequence of unreasonably escalating the 2011 property taxes collected from both the City and Fire District 12 in excess of amounts collected without annexation, a single year funding formula was derived utilizing a mutually agreed base amount. This amount was then applied against the proportionate area of the 2011 taxable property value for Fire District 12 and the City of Marysville, which resulted in the appropriate Fire District 12 levy against real property and City of Marysville financial contribution for the period of January 1, 2011 to December 31, 2011.

ADDITIONAL BANK ACCOUNTS

• Deposit In Transit Account

The District holds a Bank of America checking account to facilitate timely deposits in accordance with RCW 43.09.240. All deposits into this account are transferred to the Snohomish County Treasurer within 24 hours of the deposit (or the next business day for holidays and weekends) and appropriated into the respective District funds. A balance of \$300 is maintained to accommodate account fees and supply charges. The reconciled balance of this account as of December 31, 2011, is \$300. This amount has been accounted for in Fund 001.

• Petty Cash and Travel Accounts

The District holds two separate Frontier Bank checking accounts for Petty Cash and Travel purposes with a combined maximum balance of \$4,000. The reconciled balance of both accounts as of December 31, 2011, is \$3,891. This amount has been accounted for in Fund 001.

• Ambulance Billing Account

The District holds a Bank of America checking account for the weekly deposit of ambulance billing revenues collected by our contracted medical billing agency, Systems Design West, LLC. This agency is only granted depository authority to the above noted account. Each month the District withdraws all funds in excess of \$3,600 and deposits them into Fund 001. The reconciled balance of this account as of December 31, 2011, is \$76,404. This amount has been accounted for in Fund 001.

OPEB

The Marysville Fire District has a commitment to pay for post employment benefits for employees that belong to LOEFF 1. These benefits include insurance premiums and uninsured claim liabilities for medical, dental, vision, and long term (nursing) care. Three (3) retirees received benefits during the year and \$58,518 was paid out for those benefits during the year ended December 31, 2011. Also included in that amount is the long term care insurance premium for one (1) active LEOFF 1 member.

SNOHOMISH COUNTY FIRE DISTRICT 12

FUND RESOURCES AND USES ARISING FROM CASH TRANSACTIONS

For The Year Ended December 31, 2011

BARS	Description	Current Expense 001						
Code	,	Actual Amount						
308.10	Reserved Beginning Cash and Investment	-						
308.80	Unreserved Beginning Cash and Investment	2,086,410						
388.80/588.80	Prior Period Adjustments	-						
Revenues	and Other Sources							
310	Taxes	3, 275, 600						
320	Licenses and Permits	-						
330	Intergovernmental Revenues	-						
340	Charges for Goods and Services	-						
350	Fines and Forfeits	-						
360	Miscellaneous	20,282						
390	Other Financing Sources	-						
Tota	Total Revenues and Other Financing Sources							
Tota	Total Resources							
Expenditu	res and Other Uses							
510	General Government Services	4,661						
520	Public Safety	-						
Total	Operating Expenditures	4,661						
591-593	Debt Service	-						
594	Capital Expenditures	-						
598	Other Expenditures	3,222,018						
Total	Expenditures	3,226,679						
596,597,599	Other Financing Uses	-						
Total	Expenditures and Other Financing Uses	3,226,679						
Excess (De	ficit) of Resouræs Over Uses	2,155,613						
380	Nonrevenues (Except 384)	-						
580	Nonexpenditures (Except 584)	-						
508.10	Reserved Ending Cash and Investments	-						
508.80	Unreserved Ending Cash and Investments	2,155,613						

The Accompanying Notes Are An Integral Part Of This Statement

Notes to Financial Statements Snohomish County Fire District 12 Period Ending December 31, 2011

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Snohomish County Fire District 12 is a special purpose government that provides fire protection and emergency medical services to the general public and is supported primarily through property taxes. The District was incorporated in 1952 and operates under Chapter 52 RCW and other laws of the state of Washington applicable to fire districts.

a. Fund Accounting

The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. Each fund is accounted for with a separate set of single-entry accounts that comprises its cash, investments, revenues and expenditures, as appropriate. The District's resources are allocated to and accounted for in individual funds depending on their intended purpose. The following are the fund types used by the District:

GOVERNMENTAL FUND TYPES:

General (Current Expense) Fund

This fund is the primary operating fund of the District. It accounts for all financial resources except those required or elected to be accounted for in another fund.

b. Basis of Accounting

The Snohomish County Fire District 12 reports financial activity using the revenue and expenditure classifications, statements and schedules contained in the *Cash Basis Budgeting Accounting and Reporting System* (BARS) manual. This basis of accounting and reporting is an other comprehensive basis of accounting (OCBOA) that is prescribed by the State Auditor's Office under the authority of Washington State law, Chapter 43.09 RCW.

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Revenues are recognized only when cash is received and expenditures are recognized when paid. As allowed by the Snohomish County Treasurer, the District utilizes a 20-day open period to satisfy obligations incurred during the previous reporting period.

Purchases of capital assets are expensed during the year of acquisition. There is no capitalization of capital assets nor, allocation of depreciation expense. Inventory is expensed when purchased.

c. Cash

It is the District's policy to invest all temporary cash surpluses. The amount is included on the statement of resources and uses arising from cash transactions as cash and investments.

a. Deposits

The District's deposits and certificates of deposit are covered by The Federal Deposit Insurance Corporation and/or the Washington Public Deposit Protection Commission.

b. Capital Assets

Capital assets are long-lived assets of the District and are recorded as capital expenditures when purchased.

NOTE 2 – PROPERTY TAXES

The county treasurer acts as an agent to collect property taxes levied in the county for all taxing authorities. Collections are distributed during the month as they are received and reported after the end of each month.

Property tax revenues are recognized when cash is received by Snohomish County Fire District 12. Delinquent taxes are considered fully collectible because a lien affixes to the property after taxes are levied.

The Snohomish County Fire District 12 regular levy for the year 2011 was \$1.3974 per \$1,000 on an assessed valuation of \$1,694,902,877 for a total regular levy of \$2,368,537.

The Snohomish County Fire District 12 EMS levy for the year 2011 was \$0.50 per \$1,000 on an assessed valuation of \$1,706,356,977 for a total additional levy of \$853,178.

As of December 31, 2011, the outstanding property taxes receivable was \$183,660.

NOTE 3 – INVESTMENTS

The Snohomish County Fire District 12 investments are held by the Snohomish County Treasurer as its agent in the District's name. Investments by type at December 31, 2011, were as follows:

Type of Investment	<u>Balance</u>
State Pool / SCFD 12	\$ 1,012 <i>,</i> 430
County Pool / SCFD 12	\$ 1,133<i>,</i>42 8
Total	\$ 2,145,858

OTHER DISCLOSURES

MARYSVILLE FIRE DISTRICT INTERLOCAL AGREEMENT

Effective January 1, 1992, Snohomish County Fire District 12 entered into an interlocal agreement with the City of Marysville to create the Marysville Fire District, an interlocal agency which operates under Chapter 52 RCW and other laws of the state of Washington applicable to fire districts. Marysville Fire District is governed by a six member Board of Directors consisting of three Fire District 12 Commissioners and three appointed City of Marysville Council members. All property taxes levied by

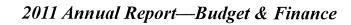
Fire District 12 are disbursed to Marysville Fire District in equal monthly installments. Financial contribution by the City of Marysville is an amount equal to the Regular and EMS Levy rates for property taxes assessed by Fire District 12 multiplied by the total assessed value of taxable properties located within the City limits, including new construction and utilities, calculated on the same basis as Fire District 12. This contribution is paid to Marysville Fire District in equal monthly installments. Financial contribution for year ended December 31, 2011 is as follows:

Agency Contribution
Snohomish County Fire District 12 \$ 3,222,018
City of Marysville \$ 10,150,854

Total \$ 13,372,872

CITY OF MARYSVILLE ANNEXATION

On December 30, 2009, the Gty of Marysville completed an annexation comprised of approximately 46% of Snohomish County Fire District 12's taxable property value. This effectively reduced the 2011 assessed value of Fire District 12 by \$1,424,139,159. This annexation neither increased nor decreased the combined service area of Marysville Fire District. To alleviate the unintended consequence of unreasonably escalating the 2011 property taxes collected from both the Gty and Fire District 12 in excess of amounts collected without annexation, a single year funding formula was derived utilizing a mutually agreed base amount. This amount was then applied against the proportionate area of the 2011 taxable property value for Fire District 12 and the City of Marysville, which resulted in the appropriate Fire District 12 levy against real property and City of Marysville financial contribution for the period of January 1, 2011 to December 31, 2011.



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CHAPTER 2: INCIDENT STATISTICS

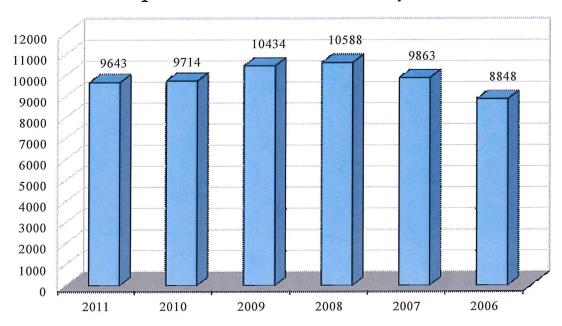








Comparison of Incidents by Year



Monthly Alarms

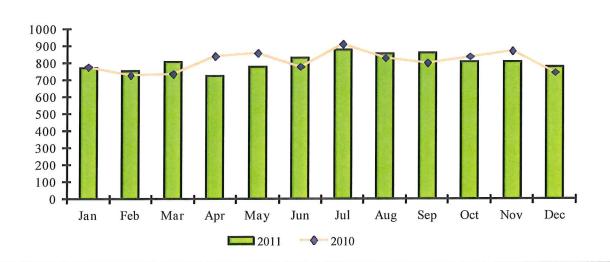
	2011	2010	Diff
Jan	772	778	-6
Feb	752	729	23
Mar	808	736	72
Apr	723	841	-118
May	775	858	-83
Jun	830	779	51
Jul	880	911	-31
Aug	854	829	25
Sep	859	801	58
Oct	805	838	-33
Nov	807	870	-63
Dec	778	744	34
Total	9643	9714	-71

YEAR-TO-DATE COMPARISONS

-71 Incidents under 2010

0.7 % Decrease in Call Volume

Average Monthly Alarms 803.6



Incident Types

 $\ensuremath{^{*}}$ Reference page 28 for call type abbreviation details.

	The state of the s	and the same of the same of	Company of the Company	personal services	Contract Contract	Control of the control	The Control of the Co	Commence of the Commence of th	CONTRACTOR OF THE PARTY OF THE		and the second second		
<u>EMS</u>	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
AID	3	14	10	16	16	19	11	16	17	20	20	14	176
BLS	280	274	312	271	269	309	313	318	306	274	300	286	3,512
BLSN	134	111	131	115	102	115	154	137	129	137	97	116	1,478
MAB	-	-	-	-	-	_	-	-	-	1	-	-	1
MED	190	204	215	183	214	230	219	211	194	192	216	173	2,441
MEDX	18	7	25	10	13	8	14	8	9	17	16	19	164
MU	-	-	1	-	1	-	-	-	-	1	-	1	4
MVC	13	18	15	23	14	27	22	24	19	23	20	19	237
MVCE	1	2	1	-	-	2	1	-	-	-	-	2	9
MVCF	-	-	-	-	-	-	1	-	1	1	-	-	3
MVCM	2	1	4	-	3	1	2	2	3	4	1	1	24
MVCN	27	24	16	23	35	22	22	17	35	27	27	27	302
MVCP	2	2	1	4	4	1	4	8	4	3	1	5	39
FIRE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
FAC	14	19	15	11	19	14	6	11	24	24	18	18	193
FAR	10	13	7	7	17	12	9	18	11	16	19	6	145
FAS	1	2	2	2	2	1	2	2	1	-	-	2	17
FB	1	-	1	1	-	3	5	2	6	-	-	-	19
FC	4	5	2	3	3	4	5	4	2	1	3	5	41
Fire	-	1	1	_	-	-	-	2	1		2	1	8
FI	H	-	-	-	-	-	-	1	-	-	-	-	1
FR	10	13	14	6	7	8	11	8	8	8	11	14	118
FS	21	18	13	13	13	20	25	16	26	22	17	23	227
FTU	7	3	1	1	2	2	9	-	5	2	2	5	40
MAF	-	-	-	-	1	-	-	-	-	-	-	-	1
<u>OTHER</u>	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
AIR	1	-	-		-	_	-	-	-	-	-	-	1
AIRC	-	-	-	1	1	-	-	-	-	-	-	-	2
COA	3	1	1	3	_	-	-	1	-	3	2	2	16
COAM	-	1	-		-	-	-	-	1-1	1	-	-	2
CPAFINAL	-	-	1		_	-	-	-	-			_	1
GLI	18	1	2	1	2	1	1	-	2	1	1	1	13
GLO	-	1	-	3	2	-	2	1	3	3	2	-	17
HZ	-	-	-	1	-	-	-	-	-	-	1	-	2
HZ2 & HZ3	-	-	-	-	1	-	-	-	1	-	-	-	2
NOTICE	=	-	-	-	-	-	-	-	-	-	-	1	1
SC	29	17	17	25	33	31	39	47	51	23	30	37	379
TRA	-	-	-	-	-	-	-	-	1	-	-	-	1
TRC	-	-	-			v=x	1			-	-	-	1
TRWR	1	-	-			-	1			-	-	-	2
TRWS	-	-	-		1	-	1			1	1	-	4
MONTHLY			4 1 3										
TOTAL	772	752	808	723	775	830	880	854	859	805	807	778	9,643

PERCENT C	OF TOTAL
EMS	87%
FIRE	8%
OTHER	5%

Response Times

* Reference page 28 for call type abbreviation details.

EMS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
AID	04:44	05:22	05:08	05:05	04:37	06:35	-		08:15	04:03		05:06	05:30
BLS	06:08	06:20	06:00	06:00	05:57	06:11	06:21		06:20	06:20	06:24	06:35	06:13
BLSN	06:44	06:57	07:23	07:01	06:42	06:50			07:15	07:05	06:56	07:20	07:03
MED	05:46	05:48	05:36	05:26	06:02	05:23			05:30	05:47	06:01	05:50	05:44
MEDX	06:15	07:01	05:00	05:21	06:02	06:36		04:52	06:31	05:44	06:13	05:23	05:48
MVC	07:27	06:35	06:28	06:43	05:55	06:30	05:54	05:30	06:23	05:42	07:21	07:14	06:25
MVCE	03:59	05:32					07:22					07:33	06:00
MVCF							06:32			05:20			05:56
MVCM	07:46	03:28	06:12				03:34	06:31	05:47	03:33	06:57		05:34
MVCN	08:28	08:54	06:10	07:13	08:14	06:36	08:03	07:06	08:02	07:57	07:38	08:03	07:46
MVCP	03:23	05:25		06:07	05:54	01:31	04:50	04:19	04:28	05:39	05:15	04:26	04:50
<u>FIRE</u>													
FAC	07:33	07:59	06:03	06:01	07:32	07:47	05:24	05:49	09:03	07:10	06:22	06:04	07:11
FAR	08:45	07:08	07:42	06:55	06:47	06:50	06:04	07:12	07:50	05:52	09:39	06:35	07:17
FAS		12:13	06:32	10:36	08:07	05:35	10:39	07:08	06:27			08:06	08:06
FB	02:03		12:12	06:27		04:18	06:56	03:49	04:16				05:24
FC		05:48		04:16		07:07	06:17	05:34	05:44		04:04	05:01	05:41
FI								07:34					07:34
FIRE		08:54						05:37			06:57	09:48	07:38
FR	06:00	08:03	05:28	06:25	06:15	09:27	06:35	06:07	06:56	05:48	06:25	07:07	06:39
FS	07:28	07:49	07:07	07:39	07:07	06:55	06:15	08:07	07:16	06:08	07:30	06:45	07:07
FTU	07:07	06:36	03:28	06:12	05:47	05:21	09:26		08:24	10:22	08:14	08:48	07:47
<u>OTHER</u>													
AIR	06:04												06:04
COA	07:33	11:42	14:18	05:51				07:33		08:12	06:22	04:55	07:31
COAM		04:30								09:55			07:12
GLI		07:57	06:00	05:28	07:52	06:56	05:27		05:57	06:04		09:53	06:51
GLO		06:29		08:51	04:26		07:35	06:23	05:02	07:35	09:18		07:03
HZ2									08:05				08:05
SC	07:52	06:37	07:35	06:07	07:42	06:26	08:29	06:48	06:39	06:54	07:00	06:54	07:05
TRWR	04:52												04:52
TRWS					10:16		12:04		4	06:57	09:27		09:41
TOTAL AVERAGE	06:24	06:27	06:10	06:07	06:17	06:10	06:33	06:10	06:31	06:20	06:29	06:34	06:21

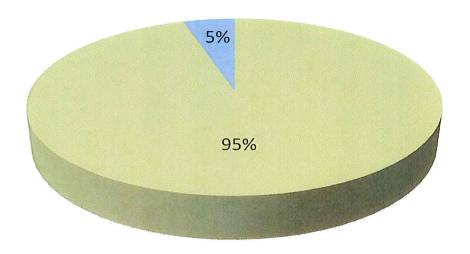
Response times exclude cancelled and mutual aid type responses.

MUTUAL AID GIVEN - TOTAL CALLS

2011

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	TOTAL
ARL	7	4	11	3	2	3	14	2	3	6	6	3	64
EV	5	6	9	2	10	2	-	6	5	6	2	6	59
NCF	5	4	2	3	-	3	8	1	3	2	2	2	35
FD 8	4	7	4	1	10	1	5	2	7	4	9	9	63
FD 15	11	28	16	18	20	18	20	15	23	15	19	17	220
FD 17	1	2	2	1	L=0	1	-	-	1	1	=	2	11
FD 19	_	_	2	2	1	2	2	1	2	_	-	2	14
FD 21	2	-	_	-	-	-	-	-	_		-	-	2
FD 22	6	2	6	3	9	3	10	4	3	6	3	3	58
FD 23	_	1	_	-	-	-	-	-	-	-	-	_	1
FD 24	-			1	-	1	-	-	1	-	-	_	3
FD 25	-	-	_	-	-	_	_	_	-	-	-	-	-
OTHER	-	1	-	-	-	-	-	2	3	1	-	-	7
GRAND TOTAL	41	55	52	34	52	34	59	33	51	41	41	44	537

Mutual Aid Given % of Total Call Volume



MUTUAL AID RECEIVED - TOTAL CALLS

2011

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
Monthly Sum	mary of	Mutual A	Aid Rece	eived									
Total Calls	30	22	30	19	31	34	39	35	33	23	38	24	358
Arlington Uni	ts Respo	nding											
A47	-	-	=	2	-	-	3	-	-	-	1	2	8
E46	-	-	-	-	-	-	-	-	2	-	-	-	2
E48	:	-	-	-	2	1	3	-	-	-	-	-	6
M46	1		1	-	-	Ξ.	2	-	-	-	-	-	4
M48	2	4	3	2	4	7	4	5	7	2	1	4	45
OTHER	1	1	-	-	-	1	1	2	2	1	3	3	15
Total	4	5	4	4	6	9	13	7	11	3	5	9	80
District 15 Un	its Resp	onding							г				
E60	1-1	-	1	2	2	2	-	-	1	1	2	3	14
T60	-	-	1	-	-	1	1	-	-	1	-	1	5
OTHER	-	-	1	-	1	-	-	1	1	-	1	1	6
Total	-	-	3	2	3	3	1	1	2	2	3	5	25
District 19 Un	its Resp	onding											
A95	_	-	-	-		1	-	1-1	-	-	-	=	1
T95	-	-	-	_	r=1	-	-	1-1	-	-	2		2
Total	- 1	-	-	-		1	-	-		- 1	2	-	3
District 22 Un	its Resp	onding											
A68	4	7	11	2	8	2	10	10	8	8	11	3	84
A68A	1	1-1	-	-	:-	-	-	-	1	3	1	-	6
E68	4	2	2	4	-	5	5	6	8	2	5	3	46
OTHER	-	.=	-	_	1	3	-	-	2	1	2	2	11
Total	9	9	13	6	9	10	15	16	19	14	19	8	147
District 8 Unit	s Respo	nding											
A81	=	1	-	=	-	-	-	-	-	-		-	1
B81	-	-	-	-	-	1	-	-		-	-	-	1
M81	-	1	-	-	-	1	1	-	-	-	(+)	-	3
M82	11	5	6	3	4	5	2	5	2	3	2	4	52
OTHER	3	-	-	1	1	2	4	2	5	1	0	2	21
Total	14	7	6	4	5	9	7	7	7	4	2	6	78
North County	<u>Fire Uni</u>	ts Respo	onding										
A97	4	1	2	ī	2	2	3	4	-	-	-	1	19
E97	1	1	2	3	1	-	2	-	1	-	181	-	12
M97	3	-	1	1	7	2	5	7	1	1	1	1	30
OTHER	2	2	5	6	6	10	13	4	11	7	8	10	84
Total	10	4	10	10	15	14	23	15	14	9	9	12	145
Other Agencie													
Other	3	4	4	3	4	9	9	4	7	4	6	3	60
Total	3	4	4	3	4	9	9	4	7	4	6	3	60
MONTHLY TOTAL	40	29	40	29	42	55	68	50	60	36	46	43	538

MUTUAL AID RECEIVED - TRANSPORTS

2011

	2011												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
Arlington 1	<u>Units Tr</u>	ansport	ing										
A47	-		-	2	-	-	-	-	-	-	-	1	3
M46	-	-	-	-	-	-	1	-	-	-		-	1
M48	1	2	2	1	2	-	1	2	1	-	-	1	13
Total	1	2	2	3	2	-	2	2	1	4		2	17
District 22	District 22 Units Transporting												
A68	2	4	2	1	3	_	3	=	-	2	4	1	22
A68A	-	-	-		1-1	_	ī	-	8-1	2	1		3
Total	2	4	2	1	3	-	3		1	4	5	1	25
District 8 L	District 8 Units Transporting												
A81	-	(=)				-			ı		-	-	-
A82	-	_	-		-	-	-	-	2	1	-	1	4
A83	-	.=.	-	-	I		-	-		1	-	-	-
M81	-		~=	-	-	-		-	-	-	-	-	-
M82	2		2	2	2	3		-	1		1	-	13
Total	2	-	2	2	2	3	-	-	3	1	1	1	17
North Cour	ity Fire	Units Tı	anspo	rting						W.			
A94A	-	-	-	-	-	-		-	-	-	-	-	-
A94	-	-	1	-	-	-	-	-	-	-	-	-	1
A97	1	-	1	-	-	-	1	-	-	-	-	1	4
M97	-	-	-	-	-	1	1	3	-	-	-	1	6
Total	1		2		-	1	2	3	-			2	11
Other Agen	icies Tra	ansport	ing										
Other	1	1	3	2	4	3	6	3	4	2	2	1	32
Total	1	1	3	2	4	3	6	3	4	2	2	1	32
MONTHLY TOTAL	7	7	11	8	11	7	13	8	8	7	8	7	102

MUTUAL AID GIVEN - TRANSPORTS

				.101	77 111 7 1	12 41			INDI				
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
ARL	-	-	-	-	-	-	1	-	-	-	-	-	1
EV	1	1	-	_	-	-	-	-	2	-	-	-	4
NCF	-	-	-	-	-	-	1	-	=	-	-	-	1
FD4	-	-	-	-	-	-	-	1	T	-	-	-	1
FD 8	-	-	-	-	2	-	_	-	1	-	1	-	4
FD 15	5	6	4	9	10	9	9	9	6	7	6	6	86
FD 16	_	-	-	-	-	-	-	-	1	-	-	-	1
FD 17	1	=	-	=	-	-	-	-		-	-	I.	1
FD 19	-		_	1	: - :	1	-	-		-	-	-	2
FD 21	1	-	_	_	-		-	-		-	-	-	1
FD 22	2	-	2	_	4	-	3	-		1	-	1	13
GRAND TOTAL	10	7	6	10	16	10	14	10	10	8	7	7	115

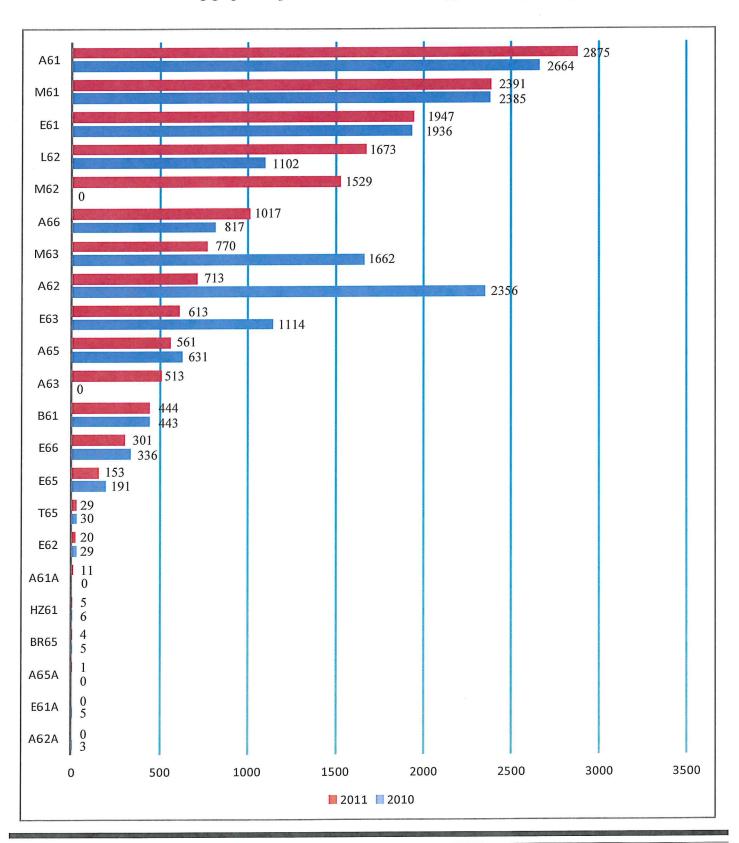
CAD Incident Type Codes

ABBREVIATION	DESCRIPTION	ABBREVIATION	DESCRIPTION
AID	Aid Call	HZ1	Hazmat Response—1st Alarm
AIR	Aircraft Crash Light Plane	HZ2	Hazmat Response—2nd Alarm
BLS	BLS Response	MAA	Mutual Aid ALS
BLSN	BLS Non-code Response	MCI	Mass Casualty Incident—1st A
COA	Carbon Monoxide Alarm	MED	Medic Response/ALS
COAM	Carbon Monoxide Medic Resp	MEDX	Medic Upgraded Response
CPAFinal	Cancelled Prior to Arrival	MISC	Miscellaneous Call
FAC	Fire Alarm Commercial	MVC	Motor Veh. Collision—Code
FAR	Fire Alarm Residential	MVCE	Motor Veh. Collision—Entrap
FAS	Fire Alarm—Sprinkler Flow	MVCF	Motor Veb. Collision—Fire
FB	Fire—Brush Response	MVCM	Motor Veh. Collision—Medic
FC	Fire Commerical Response	MVCN	Motor Veh. Collision—Non-Code
FIRE	Fire Call	MVCP	Motor Veh. Collision—Pedestrian
FR	Fire—Residential	NOTICE	Notice to Department
FS	Fire—Single	SC	Service-Call
FTU	Fire—Type Unknown	TRA	Technical Rescue High/Low Angle
GLI	Gas Leak Inside Structure	TRWR	Technical Rescue Water—River
GLO	Gas Leak Outside		



Apparatus Responding

The following graph compares the 2011 and 2010 apparatus responding counts.

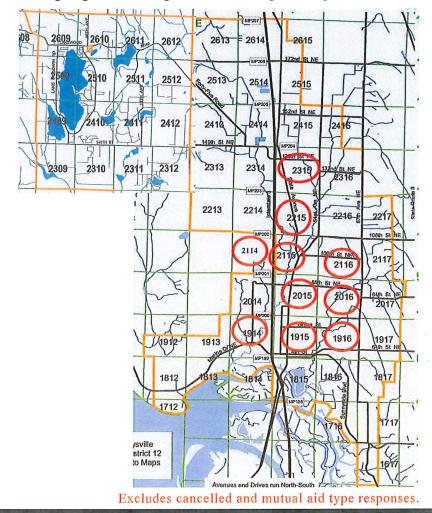


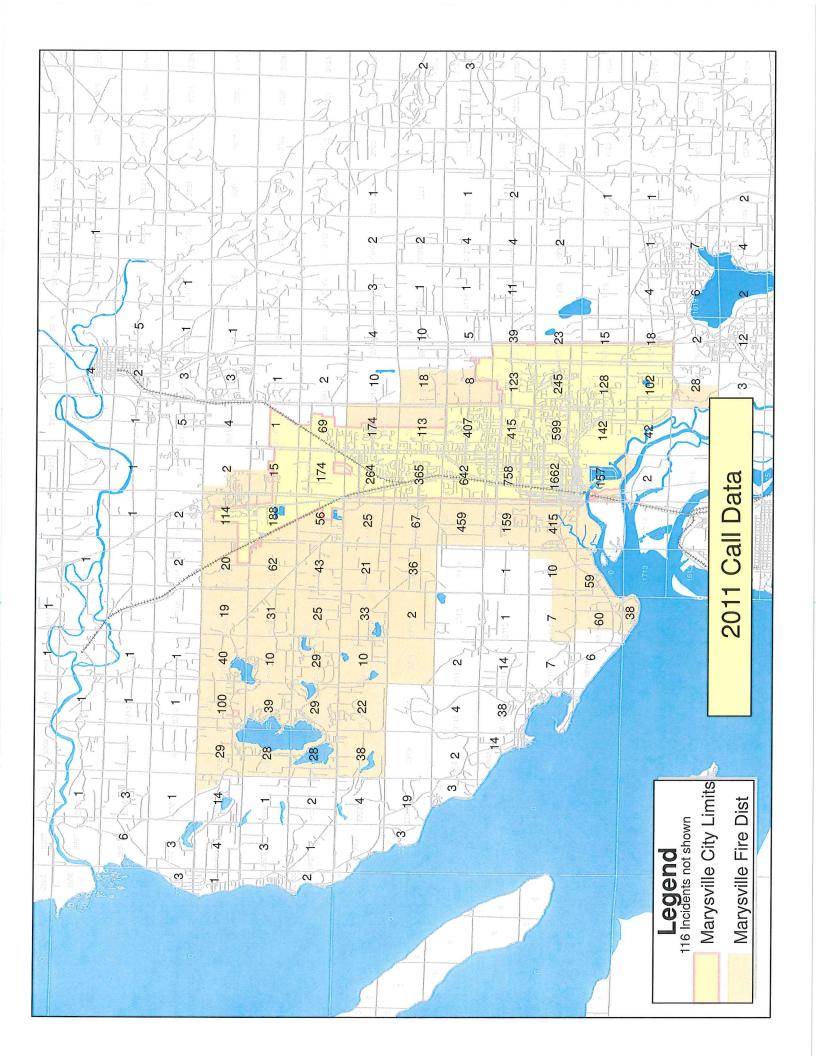
Grid Statistics

10 MOST ACTIVE GRIDS—2011						
GRID NUMBER	INCIDENT COUNT	AVG RESPONSE TIME				
1915	1602	4:10				
2015	725	05:36				
2115	621	04:47				
1916	578	06:52				
2114	433	08:31				
2016	399	06:35				
2116	389	05:57				
1914	384	07:28				
2215	346	06:32				
2315	246	06:42				

10 MOST ACTIVE GRIDS—2010					
GRID NUMBER	INCIDENT COUNT	AVG RESPONSE TIME			
1915	1669	03:52			
2115	696	04:27			
2015	693	05:19			
1916	502	06:35			
2116	384	05:37			
1914	371	07:12			
2114	369	08:01			
2016	359	06:23			
2215	333	06:07			
2315	279	06:40			

The map below highlights the 10 grids containing the highest call volumes for 2011.





CHAPTER 3:

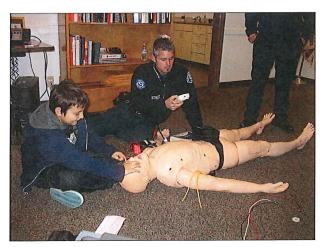
EMERGENCY MEDICAL SERVICES











EMERGENCY MEDICAL SERVICES REPORT

Submitted by: Terry Matsumura, Battalion Chief/MSO

The Marysville Fire District Emergency Medical Services (EMS) Division responded to 8,390 incidents, representing eighty-seven (87) percent of the District's total responses in 2011. The District currently employs 83 Washington State Certified Emergency Medical Technician-Basics (EMT-B) and 23 Washington State Certified Emergency Medical Technician-Paramedics.

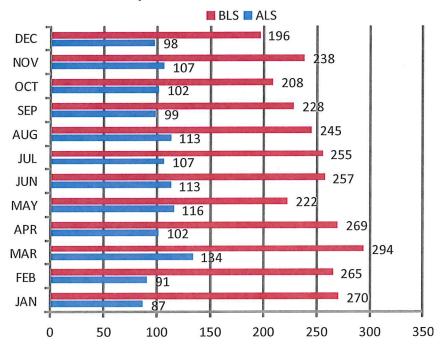
Our personnel transported 4,216 patients in 2011. Eighty seven (87) percent were transported to Providence Regional Medical Center Everett, seven (7) percent to Providence Pacific Medical Center Everett and six (6) percent to Cascade Valley Hospital in Arlington. Twenty- three individual patients were taken to Harborview Medical Center, Virginia Mason Medical Center, Swedish Medical Center and University of Washington Medical Center in Seattle.

Welcomed back is Michael Lewis from the University of Washington/Harborview Medical Center Paramedic training program. Mr. Lewis spent nearly ten months in training and finished at the top of his class (Class 37). Mr. Lewis is the 14th Marysville firefighter graduate of the program since 1995.

On May 16th 2011, Marysville Fire instituted an Electronic Patient Care Reporting (EPCR) program for our medical incident reports. The system uses a software program from ESO Solutions in Austin, Texas and utilizes Panasonic Tough Book computer tablets. The program enables users to complete a patient care report on these tablets, which eventually is transferred to the ESO website via wireless cellular connections. These tablets were placed on our six transport units. From May 16 to December 31st, a total of 3,706 EPCR's were created. The software program also enables the district to electronically submit these reports to Systems Design for processing and creates a large number of EMS related statistical and procedure reports.

EMS Statistics

ALS / BLS MONTHLY TRANSPORTS

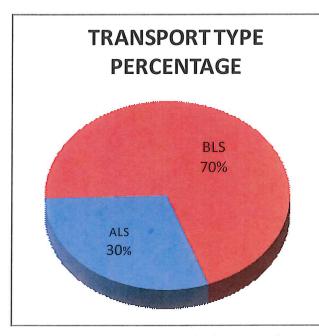


MONTHLY TRANSPORT TYPE

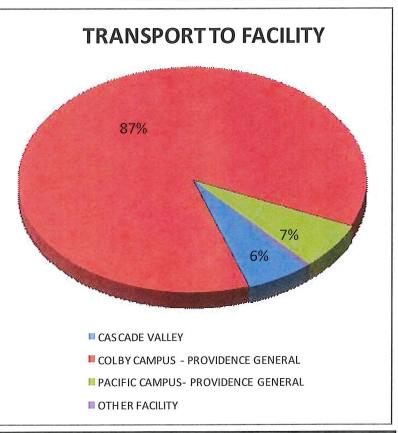
	ALS	BLS	TOTAL
JAN	87	270	357
FEB	91	265	356
MAR	134	294	428
APR	102	269	371
MAY	116	222	338
JUN	113	257	370
JUL	107	255	362
AUG	113	245	358
SEP	99	228	327
OCT	102	208	310
NOV	107	238	345
DEC	98	196	294
	1269	2947	4216

FACILITY TRANSPORT COUNT

FACILITY	ALS	BLS	TOTAL
CASCADE VALLEY	33	213	246
COLBY CAMPUS	1196	2472	3668
PACIFIC CAMPUS	32	247	279
OTHER FACILITY	8	15	23
TOTAL	1269	2947	4216



In 2011, we transported a total of 4,216 patients; 234 less than 2010 total. The pie chart above illustrates what percentage of those transported were ALS (Advanced Life Support) and BLS (Basic Life Support) patients.



	2011	Annual Report—	-Emergency Medical Services
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35			

CHAPTER 4 FIRE PREVENTION, PUBLIC INFORMATION & EDUCATION















FIRE PREVENTION REPORT

Submitted by: Tom Maloney, Fire Marshal

The Marysville Fire District Fire Prevention Division continues to be challenged by change, and economic conditions within the greater Marysville area. While we have seen a significant change in growth, we have welcomed some new construction projects into the Fire District. The fire prevention division staff continues to seek efficiencies to meet the needs of fire plan review, fire inspections, and public educational programs. The efficiencies have been identified within the division's work plan. These efficiencies have brought changes to the daily operation of the division. Some of these changes are a new reporting system for fire protection systems. The new program allows us to track deficient and non-compliant fire protection systems to have them corrected to proper operation. Having functioning fire protection systems will reduce fire dollar loss which effects the overall economic development of our community. We continue to maintain our partnered approach with the City of Marysville, Quil Ceda Village, and Tulalip Tribes Community Development Departments by maintaining quarterly meetings, joint inspections, and code development. This partnership has generated a more cohesive approach to increased customer service that will help ensure continued economic development within the Marysville Community. In addition, we have also increased our partnerships to include the public works division of the city to further increase customer responsiveness. An example of this collaboration was demonstrated as the City of Marysville Community Development purchased a new records management system and the fire district was part of the planning and purchasing teams. We continue to find new ways to meet growing demands, and to deliver high quality fire prevention services to our community.

The fire prevention division plays a vital role in educating and encouraging owners of public buildings to be safe in the use and maintenance of those buildings as well as insuring the personal and physical safety of the property. Insurers, homeowners and businesses rely on timely service to meet their expectations in plan review, fire investigations, and public education. We have made changes to meet the needs of our customers through the development of checklists and changes to the inspection process. It is through this process the fire prevention division has been able to make changes within the work unit, and to address challenges proactively to ensure the needs of all of the stakeholders are being met. It is through this comprehensive program and the subsequent knowledge it brings that we can make the necessary changes to prevent future loss of life and property damage.

As the fire prevention division continues to increase efficiencies, we keep in mind the purpose of the fire code, which is to establish minimum requirements for providing a reasonable level of life safety for the public and for our firefighters. We follow nationally recognized "good practice" standards to protect those we serve from many potential hazards. We work hard to provide a high level of safety to our community, our fire fighters, and other responders during emergencies. We work even harder to prevent those emergencies. Our fire crews were challenged to complete routine fire and life safety inspections at over 1,500 businesses. Combined inspection efforts between the fire prevention division and operational crews completed over 1,400 inspections plus over 200 re-inspections, complaints, and fire systems at these locations. In 2012, we implemented a zone inspection process with the on duty crews. This new system was a suggestion from the duty crews to improve the inspection process and reduce travel. This new process will reduce the cost of fuel used to travel to non-adjacent properties. This year we continued to review commercial construction projects. We completed over 174 plan reviews, and over 100 inspections for new projects. We are constantly striving for ways to become more consistent in providing our prevention services, and by using the newly implemented form we have identified areas in need of customer education. Finally, by prioritizing inspections for target hazards we were able to inspect over 90% of the commercial businesses within Marysville which is an increase from 2010.

This year we had 34 fires investigated, which is a decline from 2010 by over 25%. The total value of property losses from those fires was \$2.6 million with an assessed value of over \$6 million. While the fire loss in 2011 declined slightly, fire dollar loss remains high based on replacement costs of products and materials. Unfortunately, we experienced one fire fatality in 2011, marking the third straight year with a fire fatality in a high-risk group category. In addition, the district experienced one fire related injury in 2011. We continue to provide information to those at-risk groups to assist them in preventing fire and health emergencies so they can continue to have a safe environment to live.

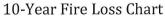
Our primary focus for fire and life safety improvements continues to be in the homes of families in our community. Homes have a higher risk of fire than other places but are the one place where we should feel the safest. Homes are actually the most dangerous places for fires. Fires in single family homes remain the leading location of fires, and fire losses. We experienced more than 30 fires in homes in our community last year.

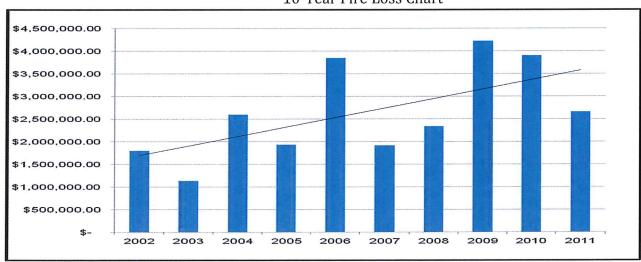
We continue efforts to make real improvements in home fire safety through the installation of residential sprinkler systems and smoke alarms into more homes, to increase protection that truly saves lives. For the past three years, we have conducted smoke alarm Saturday's that stress the importance of properly installed smoke alarms, and install free smoke alarms to those who do not have working smoke alarms. In addition, we encourage residents, builders, and property owners to install fire sprinklers to further reduce the impacts created by fire. Installation of fire sprinklers reduces fire loss and impacts on the environment.

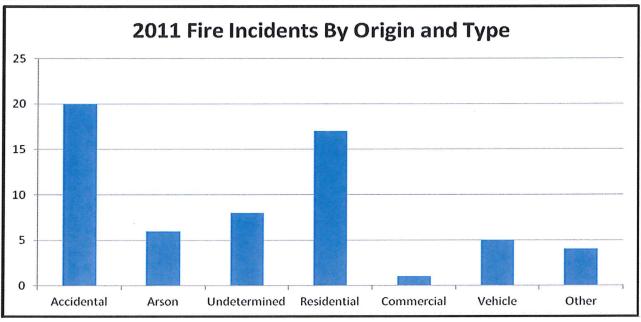
The Marysville Fire District's Fire Prevention Division continues to provide a critical link in helping to ensure that Marysville remains a safe and vibrant community. We do this through our many proactive fire prevention measures, which reduce fire dollar loss, thus providing our citizens with reduced fire insurance rates- which promote economic development for businesses. In addition, the efficient and effective program delivery provides all of our citizens with healthy neighborhoods through fire plan review, fire inspections and public fire education. It is this proactive approach that enables the Marysville Fire District to be responsive to both our internal and external customers. We continue to implement new processes so we can continue improving and developing healthy neighborhoods.

2011 Fire Loss Report

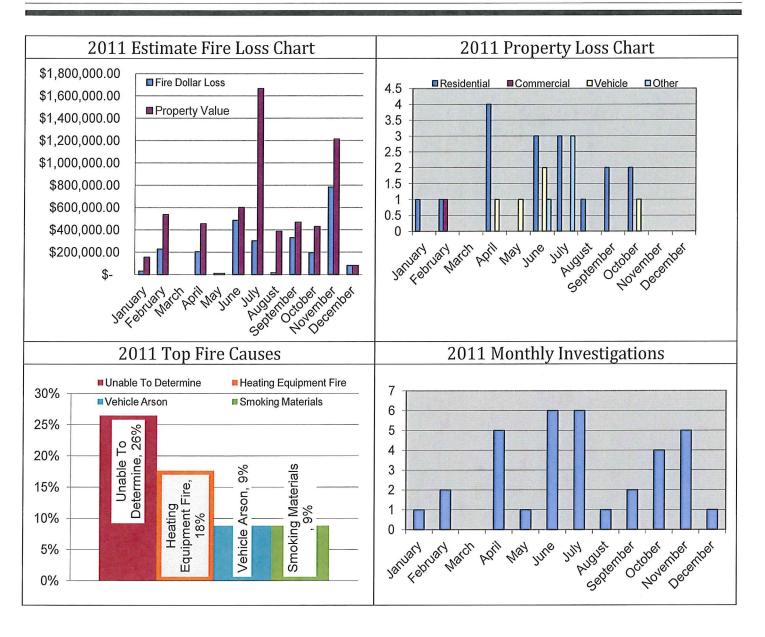
Date	Address	P	re-Fire Loss	Loss	Cause
01/27/11	902 176th Place NW	\$	155,000	\$ 30,000	Accidental
02/03/11	229 172nd Place NW	\$	250,000	\$ 225,000	Accidental
02/18/11	615 Cedar Avenue	\$	286,800	\$ 3,000	Accidental
04/18/11	6521 20th Drive NE	\$	93,200	\$ 80,000	Accidental
04/23/11	5008 126th Street NE	\$	110,700	\$ 2,000	Accidental
04/23/11	5711 100th Street NE	\$	100,000	\$ 100,000	Accidental
04/24/11	7911 87th Avenue NE	\$	136,400	\$ 8,000	Accidental
04/26/11	4412 95th Street NE	\$	15,000	\$ 15,000	Incendiary
05/27/11	5611 108th Street NE	\$	10,000	\$ 10,000	Accidental
06/15/11	108th Street NE	\$	5,000	\$ 5,000	Undetermined
06/23/11	518 125th Place NW	\$	260,000	\$ 260,000	Accidental
06/23/11	6213 80th Place NE	\$	5,000	\$ 500	Accidental
06/24/11	7603 55th Place NE	\$	14,000	\$ 14,000	Incendiary
06/28/11	6325 91st Street NE	\$	1,500	\$ 1,500	Incendiary
06/29/11	6426 71st Street NE	\$	314,623	\$ 204,505	Undetermined
07/04/11	9418 62nd Drive NE	\$	163,000	\$ 1,500	Accidental
07/06/11	6308 79th Avenue NE	\$	257,931	\$ 15,000	Undetermined
07/06/11	6400 88th Street NE	\$	1,500	\$ 1,500	Incendiary
07/08/11	15828 Sturtevant Avenue	\$	450,000	\$ 100,000	Accidental
07/20/11	1039 Beach Avenue	\$	630,857	\$ 94,028	Accidental
07/27/11	13525 51st Avenue NE	\$	161,320	\$ 90,186	Incendiary
08/29/11	4824 66th Avenue NE	\$	387,100	\$ 15,000	Accidental
09/10/11	5211 116th Street NE	\$	317,812	\$ 317,812	Incendiary
09/30/11	7501 47th Avenue NE	\$	150,000	\$ 11,000	Accidental
10/09/11	10310 State Avenue	\$	10,000	\$ 10,000	Undetermined
10/14/11	6014 5th Drive NW	\$	80,000	\$ 80,000	Accidental
10/20/11	11401 State Avenue	\$	4,000	\$ 4,000	Accidental
10/25/11	4625 92nd Street NE	\$	335,648	\$ 101,000	Accidental
11/01/11	6116 80th Street NE	\$	225,710	\$ 25,000	Undetermined
11/11/11	4531 124th Place NE	\$	314,807	\$ 150,000	Accidental
11/23/11	16229 11th Avenue NE	\$	100,000	\$ 100,000	Undetermined
11/24/11	8213 56th Drive NE	\$	572,929	\$ 507,451	Accidental
12/15/11	1104 Marine Drive	\$	80,000	\$ 80,000	Undetermined
1	(B) (S) (S) (S) (S) (S) (S) (S) (S) (S) (S	\$	5,999,837	\$ 2,661,982	







	Marysville Fire District 2011 Fire Incident Totals									
Month	Total	Acciden- tal	Arson	Undeter- mined	Residen- tial	Commer- cial	Vehicle	Other	Total Property Value	Total Fire Loss
January	1	1	0	0	1	0	0	0	\$155,000	\$30,000
February	2	2	0	0	1	1	0	0	\$536,800	\$228,000
March	0	0	0	0	0	0	0	0	\$ -	\$ -
April	5	4	1	0	4	0	1	0	\$455,300	\$205,000
May	1	1	0	0	0	0	1	0	\$ 10,000	\$10,000
June	6	2	2	2	3	0	2	1	\$600,123	\$485,505
July	6	3	2	1	3	0	0	3	\$1,664,608	\$302,214
August	1	1	0	0	1	0	0	0	\$387,100	\$15,000
September	2	1	1	0	2	0	0	0	\$467,812	\$328,812
October	4	3	0	1	2	0	1	0	\$429,648	\$195,000
November	5	2	0	3	0	0	0	0	\$1,213,446	\$782,451
December	1	0	0	1	0	0	0	0	\$ 80,000	\$80,000
Totals	34	20	6	8	17	1	5	4	\$5,999,837	\$2,661,982





Public Information and Education

Submitted by: Tom Maloney, Fire Marshal

As we look back at our activities and what we accomplished in 2011, we were busy and overcame some adversity to accomplish our goals in providing quality information to the residents of Marysville Fire District and visitors. We had an organizational re-organization and the services of the public educator/public information officer were suspended to meet the economic climate. While the Marysville Fire District knows and considers this position a vital position in the organization a tough decision was made to vacate this position. We continued with renewed dedication and focus to provide a wide variety of public education programs, safety information, and prevention services.

Child Passenger Safety Program - We continued to offer child passenger safety until April of 2011. The car seat checks offer the public regularly scheduled access to Nationally Certified Child Passenger Safety Technicians. Statistics show 8 out of 10 car seats are improperly installed – our program addresses these challenges to reduce the improper installation of car seats. Prior to the discontinuation of the program the Marysville Fire District assisted over 41 families to ensure proactive child passenger safety.

School Aged Programs - We continue to build our partnerships with both Lakewood and Marysville School Districts and again we worked with over 1,600 school children. As in the past the focus of our behavior change to increase home fire safety was placed on smoke alarms, home fire drills, and firefighters are our friends.

- We expanded educational programs to the transitional students to assist them in being successful as they embark on independent living. This program focuses on fire safety and emergency preparedness
- English Crossing's 3rd 5th graders were provided fire safety, booster seat, water safety and helmet education.
- School based programs provided the participant's fire safety and injury prevention information as well as our many station tours that captivity those who visited the fire station to see where the firefighters live.
- Scout Groups are also a big part of our program as we continue to support these very active civic minded groups meet their goals in obtaining merit badges.

Marysville Fire District also participated in Marysville School District's English Language Learners (ELL) family night.

Preschool Safety Programs - We continue to see growth and interest – which allows for the on-duty crews to visit and provide basic fire safety and injury prevention information. We visited over 450 preschool and ECEAP children in addition to speaking at Shoultes Elementary school's ECEAP Program Family Night.

Smoke Alarm Program - We continue to provide free smoke alarms to all Marysville Fire District residents and all on-duty district vehicles carry smoke alarms and batteries. The crews continue to regularly check smoke alarms for proper operation and on each call (when possible) crews will check smoke alarms.

- Smoke Alarm Saturday has proven so successful we expanded to twice per year and have added the City's Community Development Division as a partner. The Fire Prevention Division, with fire district crews and city staff, installed 194 smoke alarms and replaced 233 batteries in 2011.
- We continue to enjoy a solid partnership with Domino's Pizza of Marysville for three evenings twice a
 year. This partnership occurs with the time changes in spring and fall during the *Change Your Clock*,

 Check Your Battery event. Fire crews deliver pizza with Domino's drivers and check smoke alarms- if the
 resident has working smoke alarms, their next pizza order will be free courtesy of Domino's Pizza of
 Marysville.

Community Emergency Response Teams (CERT) Training - Marysville Fire District partnered with Arlington, Lake Stevens Fire, Granite Falls Fire, Tulalip EMD and the City of Marysville to offer a CERT training course.

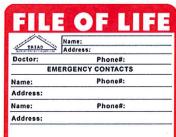
Helmet Program - We continue to support and promote a safety helmet program for the youth within our community in cooperation with Safe Kids Snohomish County. District employees have been trained in how to fit bike and multi-sport helmets, which are available at all Marysville Fire District Fire Stations. With every helmet, the recipient gets a custom fit and safety information. A suggested donation of \$10 per helmet goes to Safe Kids Snohomish County to purchase more helmets, in order to maintain the countywide program. Marysville Fire District

Partnerships in Prevention - We continue to promote partnerships with many organizations such as: Snohomish County Fire Prevention Association, Safe Kids Snohomish County, Washington State Association of Fire Marshals, Washington State Public Fire Educators, Snohomish County Sheriff's Office, Marysville School District, and Domino's Pizza.

Media - We continue to provide local media outlets with information that is needed to inform our residents and visitors. In addition, we have redesigned our web site to be easier to navigate- it is a great source of information!

FILE of LIFE - On many trauma related calls, especially involving older adults, current medications and up-to-date medical information is a challenge to acquire. This has the potential for negative, even deadly consequences. The FILE of LIFE idea was born in Bridgeport, Connecticut in the early 1990's. It is a red plastic pocket held by a magnet to the refrigerator which holds basic medical information. Marysville Fire

District Emergency Medical Technicians and Paramedics feel this is an important time-saving and possibly life-saving program. MFD has created a basic Medical Information form to be kept in the FILE of LIFE with their most important medical information, list of prescriptions (printed from their pharmacy) and any advanced directive (POLST) paperwork. This will enable medics and EMTs to obtain a quick history when a patient is unable to give one. Crews



have responded to many calls where patients had a FILE of LIFE- over 3,500 have been distributed!

Community Events:

YMCA's Healthy Kids Day

Holiday Food Drive

Touch A Truck

Merrysville for the Holidays Parade

September 11 Ceremony

Costco Health Fair

Home Grown Festival

National Night Out

Tulalip Home Depot Safety Fair

Marysville Food Bank & Toy Store

Rotary Pumpkin Patch for Literacy

Information & Education by the Numbers

Program	2011 Totals
Preschool Program	460
Elementary age students	1636
Middle/High school students	67
Community Event attendees	4000
Car Seat checks	41
Smoke Alarm installations	194
Smoke Alarm Batteries Replaced	233
Youth Fire Setter Interventions	2
YFS Intervention Contact attempts	1
Helmet fittings	61

CHAPTER 5 TRAINING & SAFETY









Training & Safety Report

Submitted by: Assistant Chief McFalls

For some, 2011 was a year to slow down and maintain. For the Marysville Fire District (MFD), the days progressed at a steady pace. While growth within the area may have slowed slightly, call volumes remained the same and the expectations of our citizens did not change. The fire department is still the place people turn to when they don't know where else to turn. We at MFD are humbled and honored to be that "go to" agency that helps people, regardless of the situation, in their time of need. MFD has earned the confidence of our community by providing excellent service. Members remain prepared for that service delivery through a dedication and commitment to safety, training, and continuous improvement.

Early in 2011, MFD partnered with Marysville Police Department (MPD) and the City of Marysville to utilize the old Coca Cola Plant located at 7610 47th Avenue NE, now Parr Lumber, for firefighter and police officer training. Temporary props were built to simulate residential, industrial, and commercial properties. Firefighters practiced search techniques, making critical decisions in the immediate danger to life and health (IDLH) environment, as well as, managing their air in the self-contained breathing apparatus (SCBA). Firefighters were also given asbestos awareness and site safety training prior to participating in the exercise. Firefighters from Arlington, Lake Stevens, North County, Districts' 15, 19 and 22 attended the training as well. In all, over 100 firefighters took part in this highly effective exercise.

MFD joined with District 19 and District 22 on two separate Regional Assistance to Firefighter Grant (AFG) projects. FEMA awarded the grants that totaled nearly \$50,000. The regional grants provided all participating department members with training materials. The materials were issued to personnel, depending on their positions within the department, for Firefighter I and II, Driver/Operator, Fire Inspector I, Fire Investigator, Fire Officer I, II and III, Fire Instructor I and II and Public Fire and Life Safety Educator. All materials purchased met the International Fire Service Accreditation Congress (IFSAC) certification standard. In addition, the second awarded grant provided 32 hours of fire officer training from a nationally recognized fire service instructor on an array of leadership and command topics.

In 2011, MFD promoted two new captain positions. One of those newly promoted Captains was responsible for producing the first edition of the MFD Driver/Operator book. This comprehensive guide provides a roadmap for skill development as a fire apparatus driver. The second newly promoted Captain of 2011 has taken ownership and responsibility to grow the MFD part-time recruit training academy. This dynamic program integrates new members into the department providing challenge and opportunity to increase knowledge, skills, and abilities. Both of these projects are vitally important to the continued operational success of the MFD.

Safety is an underlying theme in all that we do as emergency care providers. The work environment for firefighters is among the most unpredictable and dangerous of any occupations in America. MFD line personnel are outstanding at managing risks.

In 2011, MFD answered 9643 alarms with only 8 time loss injuries reported to Occupational Safety and Health Administration (OSHA). The Department Safety Committee meets on a quarterly basis to review and address all work related accidents and safety issues. Following each Safety Committee Meeting, minutes are published and made available for all personnel to review and learn from. In addition, at the shift level, crews hold monthly safety drills consisting of relevant and current topics. During those safety training sessions, members discuss and record concerns that get passed on to the Department Safety Committee through the shift battalion chiefs.

In 2011, key members from each shift were asked to serve on the newly formed Training Committee. This Committee met in the latter part of the year to identify department training needs and goals. The Training Committee defined future direction and began a transformation process of MFD's training program.

2011 also marked the 10th anniversary of 9/11. September 11, 2001, was a day in American history that the fire service will always remember. It is the job of every firefighter and fire department to ensure that the ultimate sacrifices made by 343 fire service heroes are never forgotten. In recognition of this, MFD and MPD personnel held a remembrance and dedication ceremony on 9/11/11 featuring the MFD Honor Guard posting the colors and Ladder 62 displaying on high, the flag of our great nation. The ceremony concluded with a touching rendition of *Taps* immediately followed by a beautiful and symbolic release of doves. With 2011 now in the books, we move into 2012 with great hope, and better equipped with more experience and insight to meet and rise to the challenges that lie ahead.

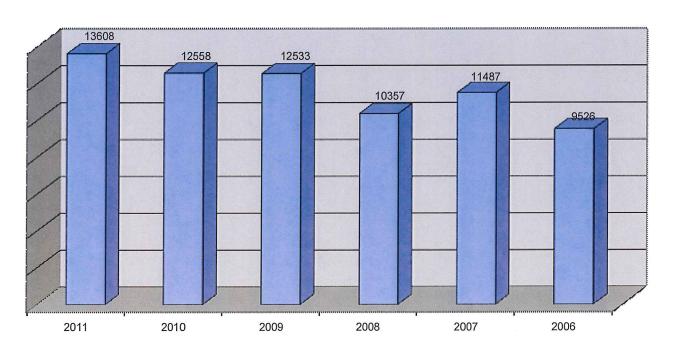
Personnel Training Hours

Allen	Corbin	75.5	Elsworth	Grant	81.0	Maloney	Thomas	49.0
Allen	Daniel	90.0	Elvrom	Sandra	38.5	Matsumura	Terry	17.0
Aquino	Michael	64.5	Erbe	Christopher	26.0	McFalls	Martin	60.0
Bailey	Basil	132.25	Estrada	Jonathan	40.0	McGhee	Don	34.5
Ballif	Joseph	105	Evans	Jenson	57.0	McGowan	Tobin	96.5
Bennett	Russ	117.5	Farnes	Joshua	33.0	Merkley	Brian	52.0
Bilow	Jeff	86.0	Fennell	Dave	171.25	Merseal	Nate	130.0
Bonner	Chad	93.0	Furness	Todd	195.5	Miller	Darlene	34.5
Bonner	Steve	97.0	Gilbert	John	102.5	Milless	Craig	139.0
Bonnifield	Michael	18.0	Glasson	Jonathan	85.0	Milless	John	104.0
Bontrager	Aaron	45.5	Goodale	Scott	44.5	Mizell	James	109.5
Bottin	Tyler	68.0	Green	Darren	198.5	Morrison	Casey	5.5
Boyd	Evan	281.0	Gronemyer	Brien	231.5	Morton	Ronnie	82.5
Bradford	Garrett	16.0	Gunn	Tim	173.0	Mullen	John	37.0
Brenner	Tristan	212.75	Hageman	Dan	74.5	Murdoch	Courtney	172.0
Brooke	Cody	95.5	Hale	Chad	96.5	Nelson	Kamah	10.5
Brough	Paul	130.0	Hale	Chelsie	117.0	Nelson	Larry	69.0
Brown	Keoni	163.0	Hamblin	Cody	205.5	Nelson	Victor	300.5
Burlingame	David	156.25	Hardwick	Ryan	73.0	Neyens	David	51.0
Campbell	Matthew	361.5	Harrott	Christopher	57.0	Neyens	Steve	105.5
Carlson	Brent	115.0	Hartsig	David	254.0	Olsen	Josh	86.5
Carver	Susan	78.5	Haugen	Kelsey	29.5	Pedersen	Don	93.5
Cole	Jeff	21.0	Норр	Ryan	250.0	Pester	Noah	63.5
Colmore	Russell	89.0	Houghton	Jill	74.0	Piazzi	Mirco	88.0
Cook	Mark	187.5	Huizenga	Jason	188.0	Pierce	Shayne	93.0
Corn	Greg	2.0	Jesus	Richard	136.5	Platt	Tyler	30.5
Crandall	Chad	131.5	Johnson	Kevin	59.0	Rettinghouse	Ryan	61.0
Crye	Kevin	4.5	Kragseth	Sonia	79.0	Ruijters	Max	57.0
DeBoer	Kevin	250.0	Kruse	Roger	226.25	Ryan	Patrick	251.0
Dickerson	Brandon	20.0	Kuehn	Jacob	148.0	Savage	Anthony	116.5
Dormaier	Justin	33.5	LaMascus	Ron	54.0	Savage	Joyce	71.0
Dormaier	Tyler	62.0	Lewis	Carl	114.5	Sawdon, Jr.	Mark	124.0
Droke	Cal	108.0	Lewis	Michael	45.0	Schoenborn	Justin	28.5
Eagle	Samuel	167.0	Longspaugh	Krista	90.0	Schoonover	Jason	82.0
Elander	Forest	255.0	Magee	Bob	111.5	Schroeder	Kevin	49.5

Personnel Training Hours

Schwartz	Dan	98.0	Swobody	Eric	209.5	Watkin	Hallan	108.0
Shelton	Dean	108.5	Swobody	Ryan	59.0	West	Austin	43.5
Shtogren	Troy	33.0	Taylor	Keith	117.0	Williamson	Ricky	40.5
Siegert	Ту	154.0	Trueax	Trevor	82.25	Wilson	Dustin	246.0
Skagen	Christopher	62.5	Tucker	Jason	179.5	Woolcock	Patrick	95.0
Smith	Kelley	54.0	Tucker	Jeff	172.75	Work	Michael	22.5
Songhurst	Kate	130.0	Tucker	Rex	11.0		Annual management of the control of	
Soper	Aaron	50.5	VanBeek	David	195.0		The control of the co	
Soper	Leon	55.5	Vander Veen	Andy	162.5			
Stewart	Kris	20.0	Vargas	Steven	45.25			
Strittmatter	Jeramie	110.5	Walbridge	Craig	94.5		Section and the section and th	

Annual Training Hours Comparison



Instructor Endorsements & Certifications

Certified Paramedic—Department of Health					
Bennett, Russ	Johnson, Kevin	Piazzi, Mirco	Strittmatter, Jeramie		
Bonner, Steve	LaMascus, Ron	Sawdon, Mark	Trueax, Trevor		
Brough, Paul	Lewis, Michael	Schroeder, Kevin	Walbridge, Craig		
Carlson, Brent	Matsumura, Terry	Schwartz, Dan	Woolcock, Patrick		
Colmore, Russell	Milless, Craig	Shelton, Dean			
Jesus, Richard	Pester, Noah	Songhurst, Kate			

ACLS/BLS/CBT/CPR Instructor				
Allen, Daniel	Jesus, Rick	Shelton, Dean		
Bailey, Basil	Matsumura, Terry	Songhurst, Kate		
Bonner, Steve	Pester, Noah	Soper, Aaron		
Carlson, Brent	Piazzi, Mirco	Swobody, Ryan		
Crandall, Chad	Sawdon, Mark			
Colmore, Russell	Schwartz, Dan			

Certified Fire Service Instructor—NFPA #1041					
Bonner, Steve	Goodale, Scott	Milless, John	Soper, Aaron		
Bontrager, Aaron	Green, Darren	Mizell, James	Swobody, Eric		
Brown, Keoni	Gronemyer, Brien	Nelson, Larry	Taylor, Keith		
Burlingame, David	Kragseth, Sonia	Schoonover, Jason	Tucker, Jason		
Campbell, Matthew	LaMascus, Ron	Schwartz, Dan	Tucker, Rex		
Colmore, Russell	Magee, Bob	Shelton, Dean	VanBeek, David		
Droke, Cal	McFalls, Martin	Siegert, Ty	Walbride, Craig		
Furness, Todd	McGhee, Don	Smith, Kelvin			

EVIP Instructor						
Bontrager, Aaron	Kragseth, Sonia	Nelson, Larry	Soper, Leon			
Campbell, Matt	Magee, Bob	Siegert, Ty	Swobody, Eric			

Firefig	hter I Evaluator
Bailey, Basil	Gronemyer, Brien
Bontrager, Aaron	Kragseth, Sonia

Instructor Endorsements & Certifications

	Incident	Safety Officer	
Bilow, Jeff	Droke, Cal	Mizell, Jim	Taylor, Keith
Bonner, Steve	Goodale, Scott	Nelson, Larry	Tucker, Jason
Bontrager, Aaron	Gronemyer, Brien	Olsen, Josh	Tucker, Jeff
Campbell, Matt	LaMascus, Ron	Schoonover, Jason	Tucker, Rex
Cole, Jeff	Lewis, Carl	Shelton, Dean	VanBeek, David
Colmore, Russell	Magee, Bob	Siegert, Ty	
Cook, Mark	Matsumura, Terry	Soper, Aaron	
Corn, Greg	McFalls, Martin	Swobody, Eric	

		Rescue Technicia	n	
Brown, Keoni	Cook, Mark	Gronemyer, Brien	Kruse, Chip	Taylor, Keith
Burlingame, Dave	Furness, Todd	Hale, Chad	Neyens, Steve	Tucker, Jason
Campbell, Matt	Green, Darren	Huizenga, Jason	Schoonover, Jason	Tucker, Jeff

Н	azmat On-Scene Cor	nmander
Corn, Greg	Magee, Bob	Swobody, Eric
Cole, Jeff	McFalls, Martin	Taylor, Keith
Campbell, Matt	Milless, John	Tucker, Rex
Droke, Cal	Nelson, Larry	
Goodale, Scott	Soper, Aaron	

	Hazm	at Technician	
Campbell, Matt	Fennell, David	Siegert, Ty	Taylor, Keith
Carver, Susie	Goodale, Scott	Soper, Aaron	
Crandall, Chad	Magee, Bob	Swobody, Eric	
Eagle, Sam	Pedersen, Don	Swobody, Ryan	

Instructor Endorsements & Certifications

Certified Safety Coordinator

Savage, Joyce

Magee, Bob

International Code Council ICC

McGhee, Don

ICC Fire Plans Examiner

Maloney, Tom

IFSAC Inspector I

McGhee, Don

ICC Inspector I &II

Droke, Cal

McGhee, Don

VanBeek, David

NFPA Fire Inspector I ICC Fire Inspector II

Maloney, Tom

National Fire Academy Graduates

Graduate of National Fire Academy Executive Fire Officer Program

Goodale, Scott

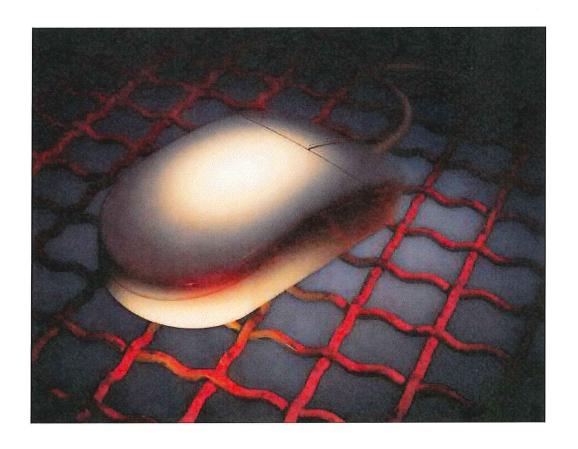
Maloney, Tom

McFalls, Martin

Savage, Joyce

VanBeek, David

CHAPTER 6 SUPPORT SERVICES



SUPPORT SERVICES REPORT

Submitted By: Deputy Chief Darryl Neuhoff Lead Mechanic, Josh Farnes

General

Overseeing the support services of the Fire Department, this division purchases and maintains the agency's fire apparatus, emergency and non emergency equipment, facilities, electronics, telephone communications devices, portable and mobile 800 MHz radios, GPS units, and computer software. Other areas of responsibility include; overseeing the development and maintenance of emergency dispatch "run card" assignments, computer software implementation, network operations, GIS-mapping oversight, bid development, oversight of major purchases involving bidding requirements, contract and interlocal agreements review, disposal of surplus property, facility design and construction, and NFIRS incident reporting. In addition, this division also participates in and/or is a liaison to various and numerous regional committees overseeing such things as; County-wide Emergency Radio Procedures, SNOPAC Fire Dispatch Technical Advisory Committee, County Public Safety Technology Committee, Snohomish County Emergency Radio System (SERS) Technical Committee, Marysville City Technical Committee, Local/Regional/State Resource Mobilizations and Fire RMS Build Team member for the New World Systems CAD/RMS dispatch program.

2011 Highlights

Facilities

There were no major facility construction projects for 2011. However, Fire Station 66 required a heating and air conditioning coil replacement. The parts and labor for the entire project was approximately \$11,200. The coil itself was approximately \$5,000 with the balance for labor and equipment costs. Since the repair, there have been no reported issues.

Fire Station's 63, 65 (Bay 5) and the Maintenance Building all received lighting upgrades. The existing fluorescent light fixtures were utilizing an older, albeit more common, F40T12 bulb. These were renovated to use the more efficient F32T8 bulbs. The motivation behind this move was twofold:

- The manufacturing of the most varieties of existing F40T12 and F34T12 bulbs will cease July 2012, and the manufacture of ballasts for these lamps ceased July 2011. Only existing stock will be available for purchase. Once depleted, the items will be considered obsolete and unavailable.
- The Snohomish County PUD was providing financial incentives to renovate existing bulbs. This
 savings allowed for all three projects to be completed with a substantial reduction in cost to the District.

Dispatch

Towards the end of 2009, SNOPAC and SNOCOM, the county's two remaining dispatch centers, signed contracts for the replacement of the current CAD system. This landmark event was the culmination of many discussions and investigations into various new systems. The ability to "purchase" off another dispatch centers bidding award eliminated thousands of dollars in bid preparation costs. Though the original thinking was for a "go-live" date in early 2012, due to myriad of concerns, not the least of which was the activation and shutdown of a NWS install at NORCOM, the new "go-live" date has been pushed out. A new time has not been established as of this writing, however, common belief is no sooner than 2013. This agency, along with many others, has committed to providing the resources necessary to ensure the best possible product for initial use. We are continuing to assist in the development and refinement of the new CAD/RMS system.

Information Systems/Technologies

It should be noted that the working relationship between the City and Marysville Fire District IT Staff continues unabated in the spirit of cooperation and coordination. Though many technological challenges and changes are ever-present, success and satisfaction continues to be the rule and not the exception.

The year 2011 saw the purchase of 6 Toughbook laptops for electronic Patient Care Reporting (ePCR) and an additional 12 units for Mobile Data Computer (MDC) usage as well as ePCR capability. These units are expected to be operational by 1st quarter of 2012, allowing current CAD to be accessed via TxtMessenger. All laptops purchased have an independent data connection and the MDC laptops have GPS devices installed as a requirement of the NWS CAD. By installing both of these devices in the MDC, the District was able to eliminate purchasing like components and services for the reserve vehicles.

Desktop/Laptop computer hardware was purchased in 2011; but only as necessitated by hardware failure. Replacement machines will be purchased in 2012 under the same conditions. However, 2012 may see the installation of a Virtual Desktop environment. This is something that has been discussed within the IT sector of the city and District as a potential new methodology of computer usage. Though initial costs would be similar to simply replacing computers, the end result will be less maintenance and less expensive desktop replacements.

Cellular Phone Service

The District moved away from Nextel service for its cellular phone system and to Verizon Wireless. This move was initiated due to the continuing reception issues and diminishing need for 'direct connect' services. Instead, district personnel now have the ability to make phone calls (no charge to other Verizon Wireless cellular phones, no charge for evenings and weekends), send and receive text messages, take pictures with the included camera, send those pictures to various entities or personnel if need be (hospitals, investigators, administration, etc.), and with some users, the ability to access email and internet.

Inventory and Asset Tracking

Another area of concern for 2011 was the revamping of the Districts "Asset Tracking System". In order to maintain an accurate count of the many assets purchased by the District, the State Auditor advised that our inventory system needed to include regular verification of the location and existence of tracked items. As such, the Finance Manager and the Support Services Division worked together to implement a system utilizing new software, bar codes, and a scanner. With the help of various light duty personnel, implementation was begun in 2011 and is expected to finalize in early 2012. This new method should allow for better asset location and accountability.

Major Purchases

Due to the impacts associated with the economic downturn, no major vehicle or equipment purchases were made in 2011; however a few appliances were replaced as necessary.

Surplus Vehicles

Two fire engines determined to be surplus to the Districts needs have been consigned for sale; unfortunately, as of December 31, 2011, they have not been sold.

Unit Id	Description	License	Assigned	VIN	Labor Costs	Parts Cost	Total Cost	Miles Driven	Cost per mile
1	1997 Ford Expedition	24902D	CH-64	1FMFU187VLB37621	\$907.50	\$1,547.20	\$2,454.70	\$1,526.00	\$1.61
m	1998 Jeep Cherokee	24932D	FMO	1J4FJ28S3WL252058	\$220.00	\$75.90	\$295.90	\$1,547.00	\$0.19
4	2009 Chevrolet Impala	50162D	AC-61	2G1WS57M191278555	\$220.00	\$68.22	\$288.22	\$6,969.00	\$0.04
2	2001 Dodge Ram	25026D	Shop	3B7KF23Z91G200966	\$302.50	\$126.29	\$428.79	\$2,800.00	\$0.15
9	2009 Chevrolet Impala	50161D	CH-63	2G1WS57M591279370	\$357.50	\$323.60	\$681.10	\$14,740.00	\$0.05
7	1989 Chevrolet K2500	11105C	Shop	1GCGK24K1KE238011	\$1,155.00	\$986.79	\$2,141.79	\$5,149.00	\$0.42
8	1997 Plymouth Voyager	22801C	IN-61	1P4GP44R5VB408883	\$137.50	\$102.40	\$239.90	\$3,141.00	\$0.08
6	2002 Ford Excursion	35433D	B-61	1FMNU41S22EC84539	\$1,017.50	\$2,162.64	\$3,180.14	\$14,462.00	\$0.22
10	2001 Chevrolet Impala	25029D	CH-61	2G1WF55K519358632	\$302.50	\$197.02	\$499.52	\$3,185.00	\$0.16
11	2003 Chevrolet Suburban	37503D	PIO	3GNFK16Z23G239623	\$385.00	\$300.49	\$685.49	\$3,625.00	\$0.19
12	2007 Dodge Caravan	40138D	MSO	1D4GP24E17B251252	\$192.50	\$69.39	\$261.89	\$4,755.00	\$0.06
13	2009 Ford Escape	47202D	FM-61	1FMCU93G09KB62477	\$192.50	\$2,943.08	\$3,135.58	\$11,096.00	\$0.28
	Staff vehicles				\$5,390.00	\$8,903.02	\$14,293.02	\$72,995.00	\$0.20
20	1997 Chevrolet K3500	42125C	A-65A	1GBJK34J7VF017129	\$440.00	\$181.01	\$621.01	\$357.00	\$1.74
21	2007 International	46483D	M-63	1HTMRAAL87H5323956	\$2,145.00	\$7,281.16	\$9,426.16	\$20,859.00	\$0.45
23	1998 Chevrolet K3500	48151C	S-65	1GBJK34JXWF006210	\$605.00	\$169.21	\$774.21	\$378.00	\$2.05
24	2001 International	25027D	A-66	1HTSLAAM11H364067	\$1,265.00	\$2,757.24	\$4,022.24	\$11,093.00	\$0.36
25	2001 International	25028D	Reserve	1HTSLAAM71H370519	\$1,567.50	\$2,642.31	\$4,209.81	\$4,557.00	\$0.92
26	2003 International	37505D	A-61	1HTMRAAM93H592201	\$5,060.00	\$6,729.65	\$11,789.65	\$25,736.00	\$0.46
27	2006 International	75994C	A-62	1HTMRAAM76H293438	\$2,640.00	\$6,693.76	\$9,333.76	\$18,965.00	\$0.49
28	2006 International	75993C	A-65	1HTMRAAM56H293437	\$2,612.50	\$3,410.22	\$6,022.72	\$10,874.00	\$0.55
29	2010 International	52553D	M-61	1HTMRAAMOAH228049	\$1,815.00	\$3,321.04	\$5,136.04	\$18,884.00	\$0.27
	EMS Units				\$18,150.00	\$33,185.60	\$51,335.60	\$111,703.00	\$0.46
40	1995 Darley	31625C	E-61A	4S7AT9008SC014769	\$1,540.00	\$2,575.79	\$4,115.79	\$1,563.00	\$2.63
41	1983 Darley	C36924	000	1D91D31D3C1008102	\$3,162.50	\$5,112.36	\$8,274.86	\$9,387.00	\$0.88
42	2006 E-One Platform	40139D	L-62	4ENGAAA8761001123	\$1,320.00	\$1,757.31	\$3,077.31	\$1,943.00	\$1.58
43	1995 Darley	31624C	E-65A	4S7AT9004SC014770	\$550.00	\$579.84	\$1,129.84	\$357.00	\$3.16
44	2002 H&W International	35435D	E-65	1HTMKADR82H520285	\$1,375.00	\$582.61	\$1,957.61	\$15.00	\$130.51
45	1994 Darley	56307C	000	4S7AT9D05RC013668	\$2,062.50	\$4,808.63	\$6,871.13	\$3,940.00	\$1.74
47	2002 H&W	25030D	E-66	4S7AT33922C040443	\$1,320.00	\$1,453.83	\$2,773.83	\$6,380.00	\$0.43
48	2010 E-One	93229C	E-63	4EN6AAA89A1005811	\$1,622.50	\$1,115.70	\$2,738.20	\$8,773.00	\$0.31
49	2010 E-One	93228C	E-61	4EN6AAA80A1005812	\$12,952.50	\$17,986.07	\$30,938.57	\$32,358.00	\$0.96

	Engines/Ladder				\$1,540.00	\$2,575.79	\$4,115.79	\$1,563.00	\$2.63
9	2005 Kenworth W-900	39606D	T-65	1NKDL00X35R091577	\$385.00	\$427.09	\$812.09	\$344.00	\$2.36
62	1978 Dodge	08429C	BR-65	W31BJ8S233623	\$275.00	\$106.81	\$381.81	\$77.00	\$4.96
64	2001 Ford Ranger	39604D	U-65	1FTYR14U41TAG4179	\$110.00	\$20.60	\$130.60	\$343.00	\$0.38
65	1989 Ford Step-Van	01063D	TR-61	1FDKE30L8HHA43340	\$412.50	\$686.99	\$1,099.49	\$161.00	\$6.83
99	1976 Chevrolet Step-Van	13037C	N-62	CPL2563316	\$880.00	\$281.99	\$1,161.99	\$2,455.00	\$0.47
29	Zodiac Boat	25098D	BT-65		\$330.00	\$77.11	\$407.11	\$249.00	\$1.63
89	1977 Chevrolet C-60	60826C	HZ-61	1GCHK33JOCS1677620	\$2,392.50	\$1,600.59	\$3,993.09	\$3,629.00	\$1.10
	Support Units				\$385.00	\$427.09	\$812.09	\$344.00	\$2.36
20	2005 Cargo Mate Trailer	39607D	TR-61	5NHUTBT236T405985					
51	1988 Evergreen Trailer	31628C	FSH	1188142					
	Vehicle Total				\$73,364.11				

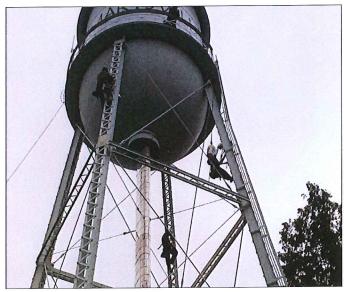


CHAPTER 7 SPECIAL OPERATIONS









SPECIAL OPERATIONS/RESCUE TEAM REPORT

Submitted By: Battalion Chief Scott Goodale

The Marysville Fire District continues to maintain an "all-hazard" response approach. Aside from Advanced Life Support and an aggressive Suppression response system, the Hazardous Material and Rescue teams provide specialized ability that not only answer to our own community, but supports County wide response capabilities.

2011 proved to be one the most financially challenging years for Snohomish County. Special operations had to face up to reductions, and for some departments elimination. The Snohomish County Chiefs Joint Operating Board (JOB), the Technical Rescue Operating committee, and the Hazardous Materials Operating Committee recognize the importance and committed resources to these teams and spent numerous hours identifying a way to continue the services provided while attempting to reduce the costs and keep the operations solvent. Work from the previous two years on how the hazardous materials team could operate more efficiently culminated in December with the implementation of the "Mother Ship" response plan. This reduced the number of responding units in the County to three, with Marysville Fire being one of them. The plan provides resources and a cross jurisdictional response which is answered more efficiently from the eight participating agencies. In September of 2011 the Technical Rescue committee began research for a similar plan, which will most likely be implemented in 2012.

As the Chiefs recognized the importance of the teams, so did our technicians. When the reduction in continuing education (CE) hours decreased to make the operations more efficient, dedication to the function of the team increased from the Marysville Technicians. Understanding that hopefully this reduction is a temporary set-back, keeping the team together is seen as the ultimate goal for the next few years. Marysville holds a significant role County wide in both Haz Mat and Technical Rescue responses in the "Mother Ship" response plan.

Through the Snohomish County Chiefs money dedicated to the two teams, Marysville Fire obtained more Ellis equipment for the Rescue team (basic/inexpensive shoring equipment) and radiological calibration equipment for the Hazardous Materials team.

Hazardous Materials

Chad Crandall attended the 40 hour Hazardous Materials Technician training in 2011 and joined the team in the summer of 2011.

With the new deployment model, Marysville is in the market for a new response vehicle. The existing HM61 was well used when purchased and was put together on a "very efficient" budget.

The number of hazardous responses cannot justify a 300 to 500 thousand vehicle replacement, but an aid car type vehicle is being looked for and will prove adequate for the Chemical Assistance Truck (CAT) it is designated for in the "Mother Ship" plan.

2011Haz Mat Team Members: Eric Swobody, Aaron Soper, Keith Taylor, Ty Siegert, Scott Goodale, Bob Magee, Sam Eagle, Matt Campbell, Don Pedersen, Dave Fennell, Susan Carver, Ryan Swobody, Chad Crandall.

Team Responsibilities:

Aaron Soper – Training Coordinator

Dave Fennell – Marysville Fire District Team Leader/ County Team Instructor, Equipment Coordinator

Ryan Swobody – Operations Training Coordinator

Scott Goodale - County Team Equipment Coordinator

Technical Rescue

Through the September research conducted for a possible new response plan for the county, it was identified that the Marysville Fire Technical Response Team answers the second highest amount of Technical Responses in Snohomish County, next to Everett Fire.

Jason Tucker and Matt Campbell completed the strenuous 80 hour Urban Search and Rescue (USAR) class hosted by Seattle Fire. With the help of the UASI grant, we now have most of the Captains assigned to the Technical Rescue Team carrying this certification.

Captains Furness and Campbell kept the holiday spirit alive for the community and the "Merrysville Lights of Christmas" again by their continued personal dedication to the maintenance of the water tower lighting at 8th and State.

2011 TRT Members: Darren Green, Todd Furness, Chip Kruse, Keith Taylor, Chad Hale, Jason Schoonover, Matt Campbell, Jason Tucker, Mark Cook, Jeff Tucker, Keoni Brown, Jason Huizenga, Steve Neyens, Dave Burlingame, Brien Gronemyer.

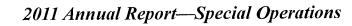
Team Responsibilities:

Todd Furness – Marysville Team Leader

Matt Campbell – Marysville Operations Coordinator

Keith Taylor – Equipment Coordinator

Scott Goodale – County Operations Committee Vice Chairman



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