

AGENDA
Joint Special Meeting
Marysville Fire District Board of Directors
Snohomish County Fire District 12 Board of Commissioners
2021 Budget Workshop
September 29, 2020, 9 am
Virtual via Zoom

1. CALL TO ORDER

2. BUSINESS:

A. Foundation

- a. Assessed Property Values
- b. Levy Rates
- c. Cash Flow Cycle and Fund Balance

B. Budget Proposals

- a. Expense Fund
- b. Apparatus Fund
- c. Capital/Reserve Fund

C. Future

- a. 2021-2026 Financial Outlook
- b. RFA Plan Transitions
- c. Fire Stations and Apparatus

3. ADJOURNMENT

****PLEASE NOTE:** Due to the Governor's 'Stay at Home' order the MARYSVILLE FIRE DISTRICT WILL NOT ACCEPT in-person, verbal citizen comments during the 2021 Budget Workshop September 29, 2020. Alternatively, those wishing to provide public comment will have the opportunity to deliver citizen comment via the following:

- 1. Email: fire@marysvillewa.gov
- 2. Phone: 360-363-8500
- 3. Mail: Marysville Fire District 1094 Cedar Ave Marysville, WA 98270

All comments received will be distributed to the Board of Directors and will be addressed at the next regular meeting.

If you would like to listen to the Marysville Fire District 2021 Budget Workshop via Zoom, please email fire@marysvillewa.gov by 11 a.m. on Monday, September 28, 2020. You will then be provided with a link to join the Zoom meeting.

MARYSVILLE FIRE DISTRICT

2021 Budget Workshop

September 29, 2020



AGENDA

Foundation

- Assessed Property Values
- Levy Rates
- Cash Flow Cycle & Fund Balance

Budget Proposals

- Expense Fund
- Apparatus Fund
- Capital/Reserve Fund

Future

- 2021-2026 Financial Outlook
- RFA Plan Transitions
- Fire Stations & Apparatus



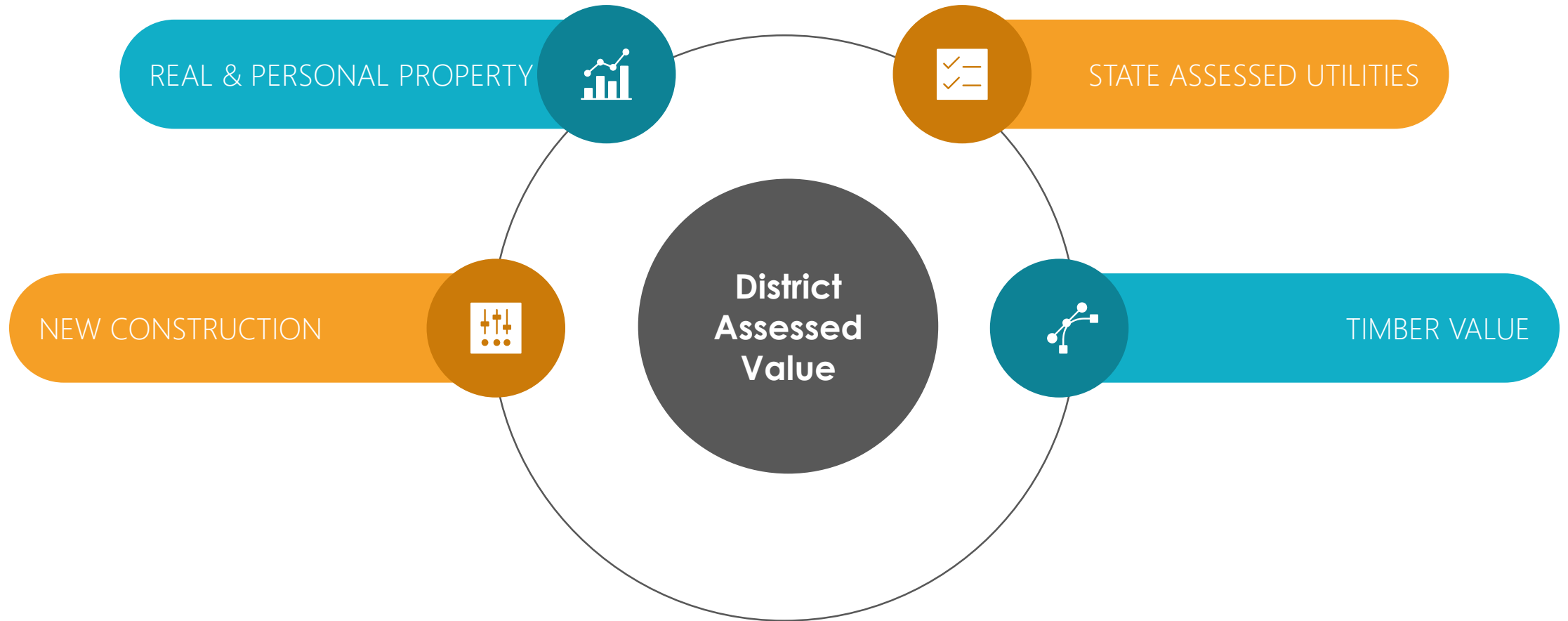


SECTION 1: RFA FOUNDATION

Assessed Property Values
Levy Rates
Cash Flows & Fund Balance



ELEMENTS OF ASSESSED VALUE



CERTIFIED BY SNOHOMISH COUNTY ASSESSOR ANNUALLY

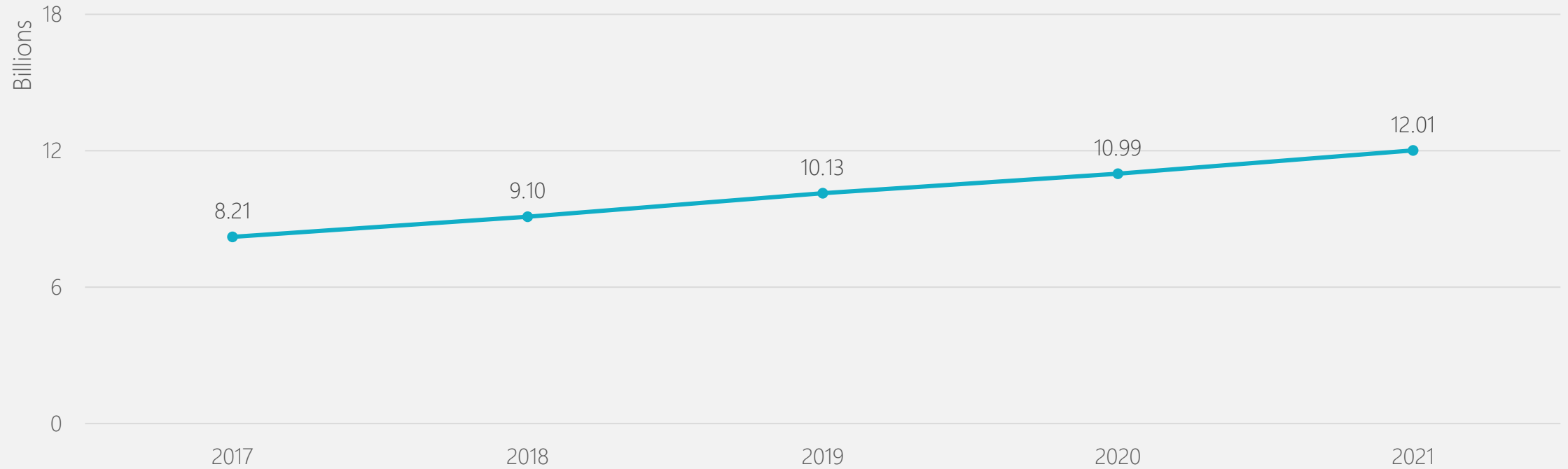


PROPERTY ASSESSMENT CYCLE



- ❖ Statute requires all counties to revalue properties each year
- ❖ A complete physical inspection is required once every 6 years
- ❖ The value of new construction is assessed in the current year and added by July 31

2021 ASSESSED VALUE



2021 TOTAL ASSESSED VALUE

12,008,983,940

Total uncertified assessed value of all properties within RFA taxing jurisdiction as of January 1, 2020

2021 NEW CONSTRUCTION

\$251,856,195

Total value of all new construction improvements occurring between January 1 and July 31, 2020

ASSESSED VALUE INCREASE

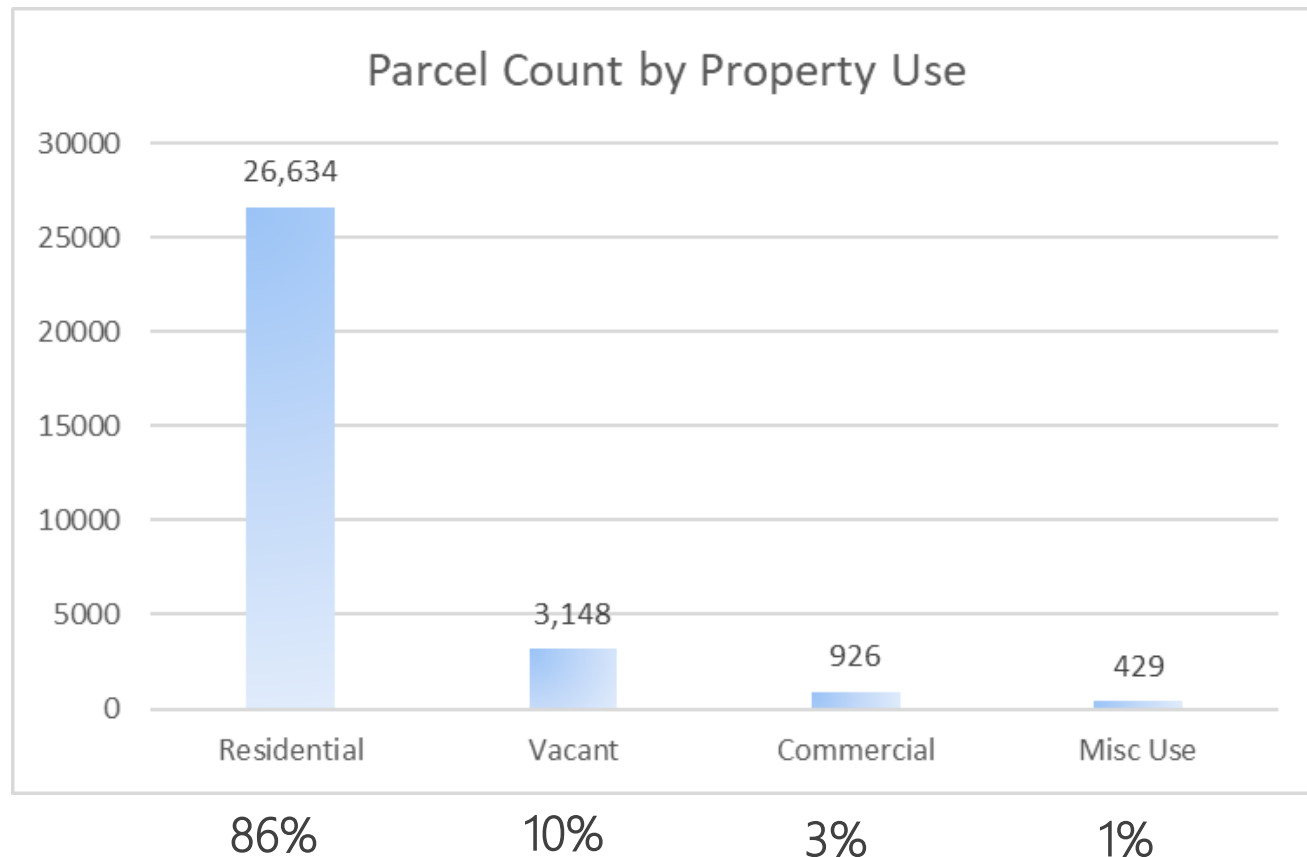
+9.31%

NEW CONSTRUCTION INCREASE

+32.13%



PROPERTY USE CHARACTERISTICS



31,137 Taxable Parcels

23 Tax Code Areas



Not all parcels are created equal; the RFA contains a mix of residential, commercial, vacant, and miscellaneous use properties

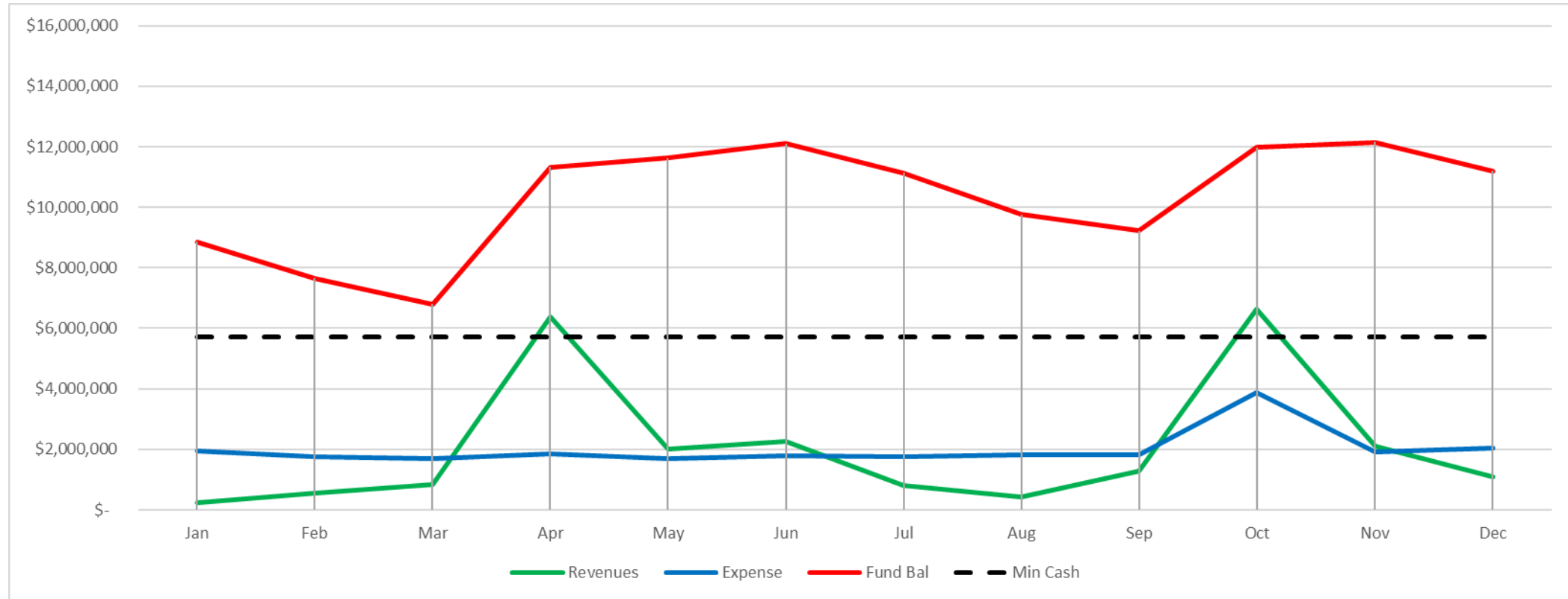


2021 TAX LEVIES

	REGULAR LEVY	EMS LEVY
DOLLARS	<p>\$16,454,421</p> <ul style="list-style-type: none">› 101% of 2020 levy plus new construction, refunds, and state assessed utilities› Up \$524,491 from 2020	<p>\$6,108,685</p> <ul style="list-style-type: none">› 110% of 2020 levy due to 2018 levy lid lift› FD12 uses banked capacity to match rate› Up \$518,416 from 2020
RATE	<p>\$1.37/ \$1,000 AV</p> <ul style="list-style-type: none">› 2020 Levy \$1.45; decrease of \$0.08	<p>\$0.50 / \$1,000 AV</p> <ul style="list-style-type: none">› Unchanged from 2020



2020 CASH FLOWS



PROPERTY TAX COLLECTIONS

- ❖ First Half Taxes Due: April 30
- ❖ Second Half Taxes Due: October 30
- ❖ Unique for 2020 – Delay of first half payments to June 30

MINIMUM FUND BALANCE POLICY

\$5,727,727

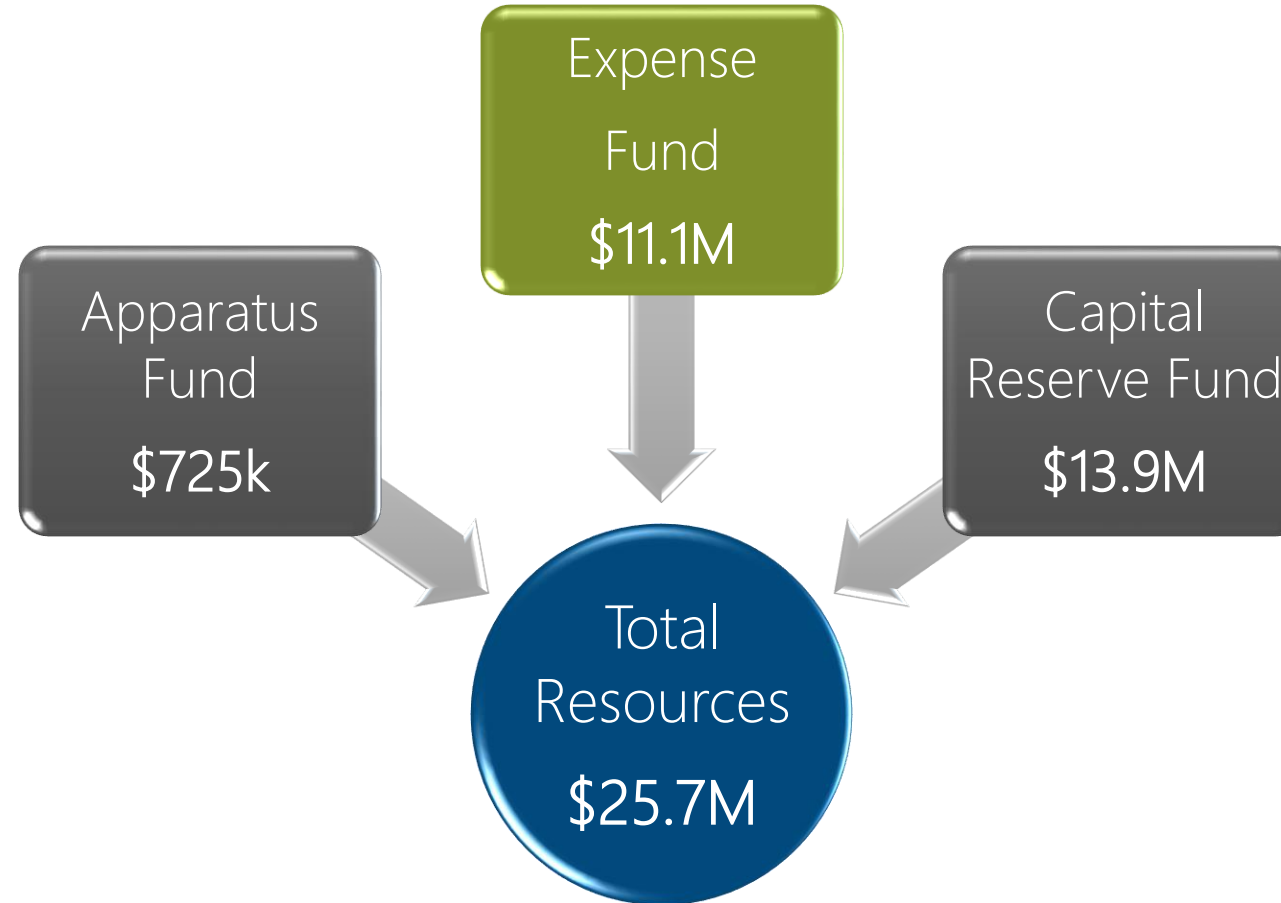
- ❖ 25% (3 months) of Expense Fund Operating Budget

Minimum Fund Balance Considerations

- ❖ Changes annually with new budget adoption
- ❖ Figure is exclusive of inter-fund transfers



2020 PROJECTED ENDING FUND BALANCE



Increase of \$4.5M or 21% from 2020 Beginning Balance



FUND BALANCE INVESTMENTS

LGIP

- WA State Local Government Investment Pool
- High liquidity; invest and sell daily
- Rate tied to federal reserve
- Lower interest rate & lower fees than SCIP

SCIP

- Snohomish County Investment Pool
- Longer term investment; 3-4 months minimum
- Mix of securities responding slower to market volatility
- Higher interest rate & fees than LGIP





SECTION 2: BUDGET PROPOSALS

Expense Fund
Apparatus Fund
Capital/Reserve Fund



RFA FUND TYPES

Expense Fund

- Primary operating fund of the district
- Minimum fund balance policy; 3 months of operating expenses
- Can make specific internal assignments of cash balance
- Fund balance invested into LGIP & SCIP

Apparatus Fund

- Capital fund for the assigned purpose of purchasing apparatus
- Apparatus replacement schedule projects future funding needs
- Fund balance invested into LGIP & SCIP

Capital Reserve Fund

- Capital fund for the assigned purpose of procuring capital assets of the district
- Possible uses include the construction of new fire stations, facility improvements, and equipment valued at \$5k or more
- Fund balance invested into LGIP & SCIP



EXPENSE FUND REVENUE SOURCES

88.7%

\$22,563,105

Property
Taxes

Ambulance
Transports

8.0%

\$2,030,000

2.8%

\$705,495

Service
Contracts

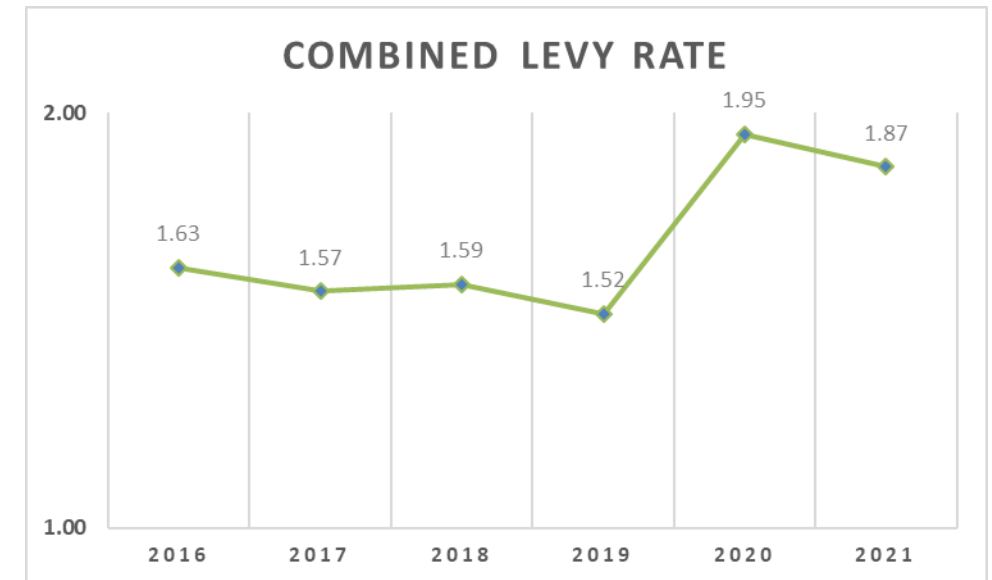
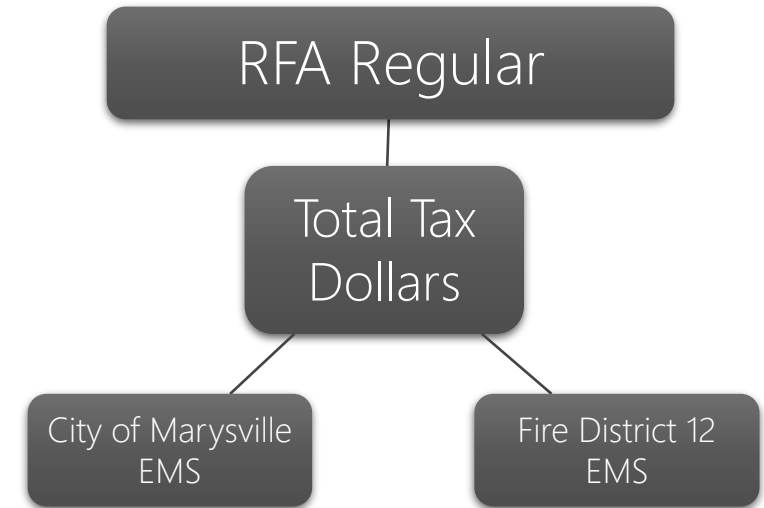
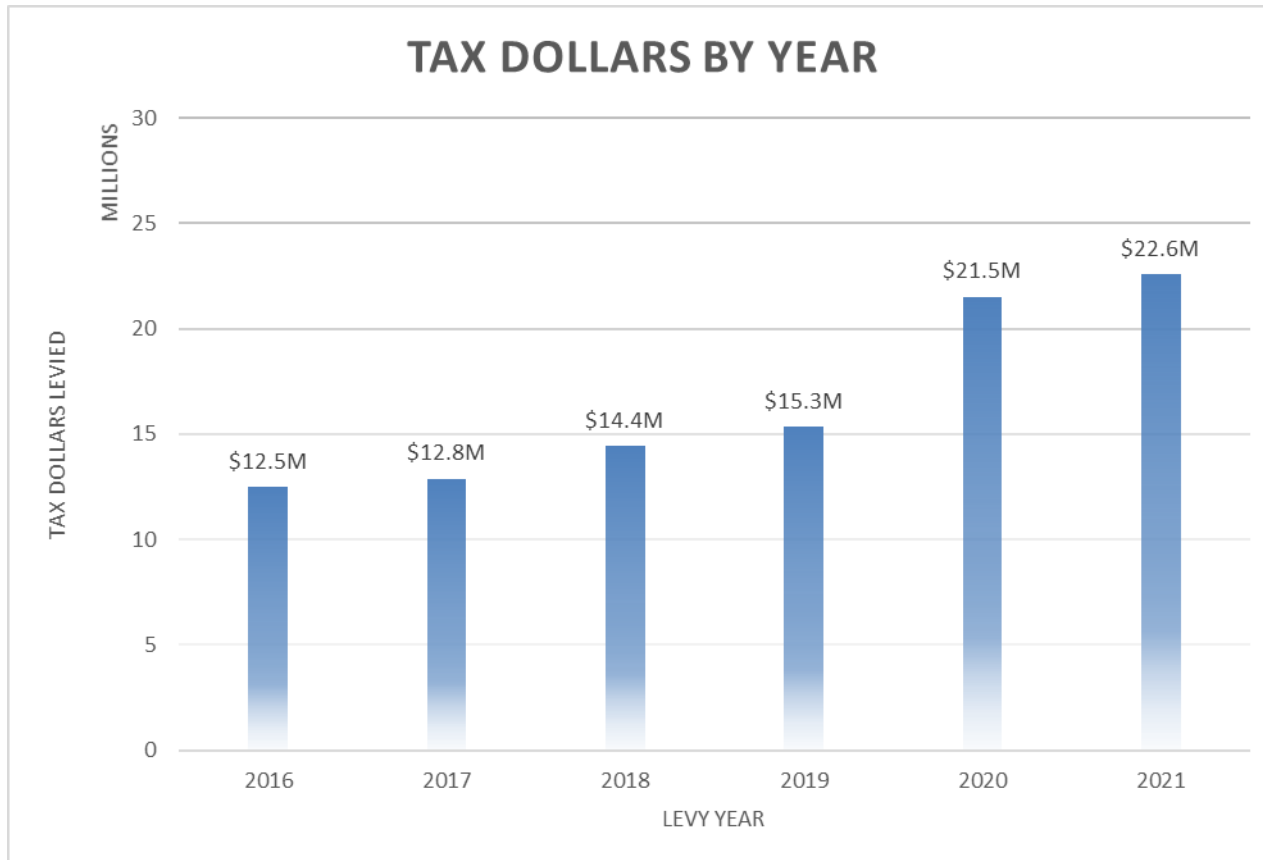
Other
Sources

0.5%

\$133,000



PROPERTY TAX

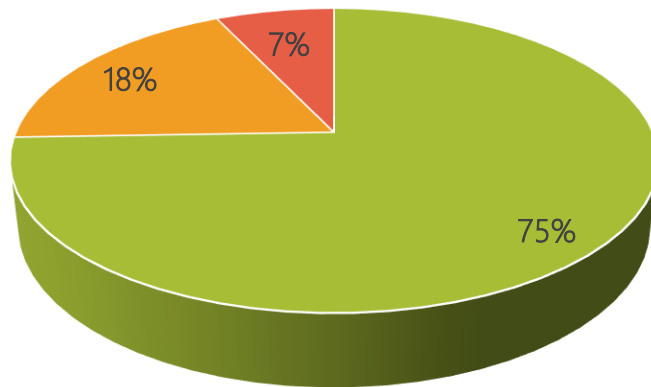


AMBULANCE TRANSPORTS

2020 Statistics

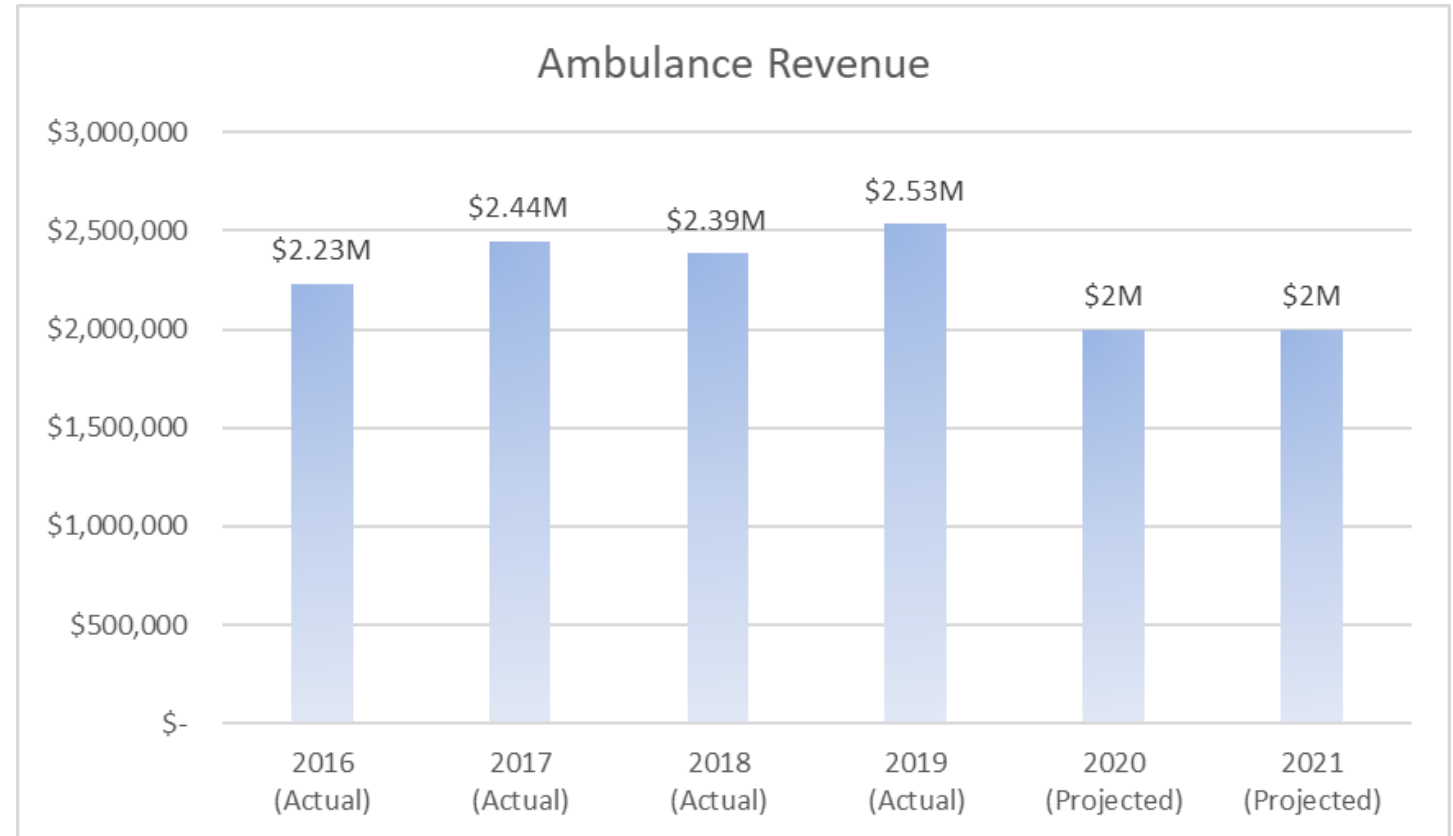
- ❖ Average Bill - \$870
- ❖ 15% Decline in Transports
- ❖ 4% Decline in ALS Transports
- ❖ Delinquent accounts up 36%
- ❖ 55% Gross Collection Rate

2020 Payer Mix



■ Medicare/Medicaid ■ Commercial ■ Private

Ambulance Revenue



• SERVICE CONTRACTS •

QUIL CEDA VILLAGE / TULALIP TRIBES

Fire/EMS Services
\$623,095

Area Covered

Quil Ceda Village
Tulalip Liquor Store
Quil Ceda Creek
Casino

FIRE DISTRICT 15

ALS/BC Services
\$60,000

All ALS transports and
request for battalion
chief services in the
Fire District 15 (Tulalip
Bay) boundary

OSPI Public Schools

Fire Service
Apportionment set by
WA State OSPI
\$14,000

Per pupil rate
established by RCW
52.30.020; includes all
school enrollments
within RFA boundary

Sno-Isle Library

Fire/EMS Services
\$4,900

Service contract
established by RCW
52.30.020;
\$0.50/\$1,000 of library
building assessment

City of Arlington

Battalion Chief Services
\$3,500

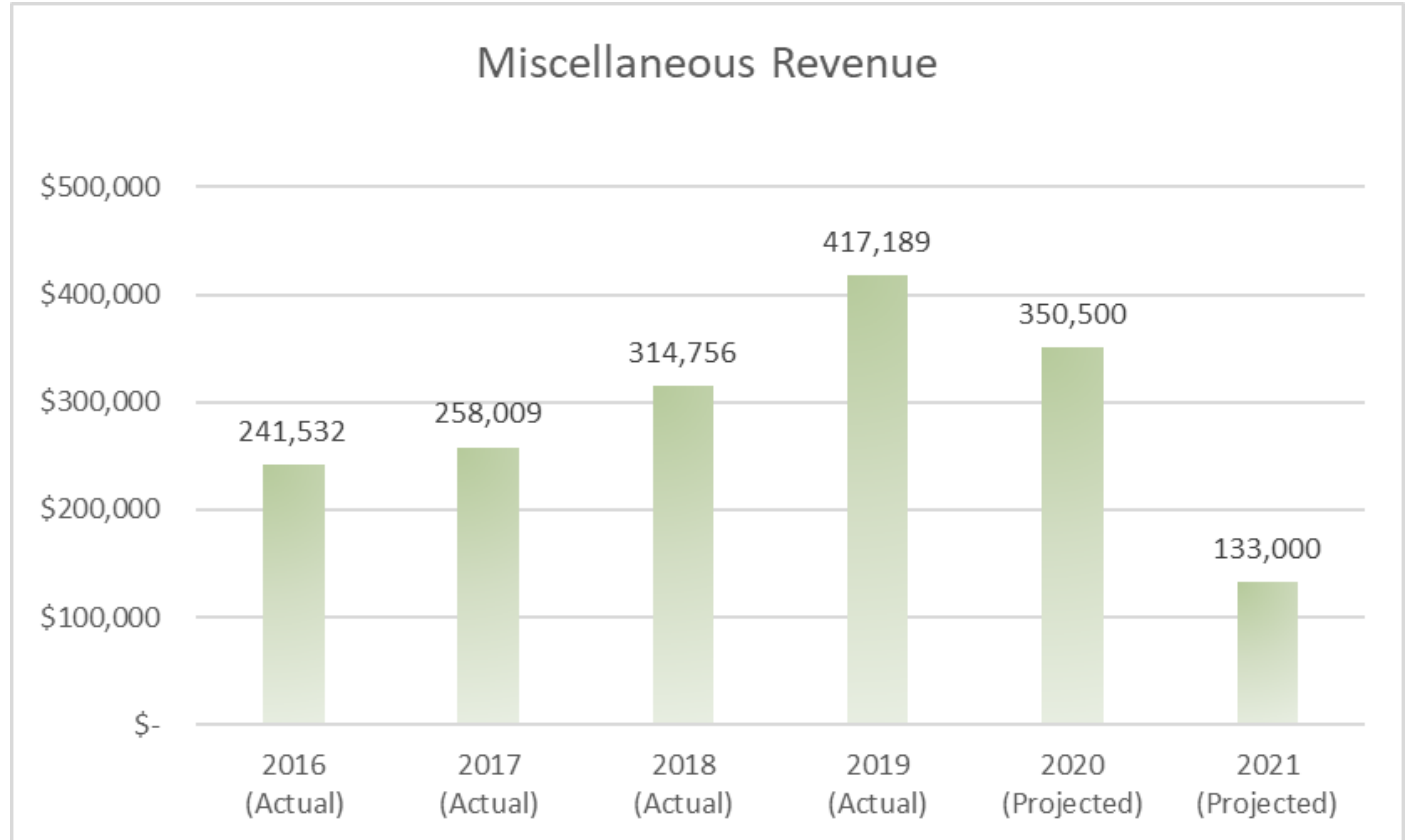
Contract for battalion
chief services rendered
within Arlington city
limits



MISCELLANEOUS REVENUE

Primary Sources

- ❖ Investment Interest
- ❖ Non-Contract Service Fees
- ❖ Monthly Rental House
- ❖ Grants
- ❖ Private Donations
- ❖ Sales of Surplus Assets
- ❖ Insurance Recoveries
- ❖ Refunds



EXPENSE FUND REVENUE PROJECTIONS

REVENUE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
RFA Regular Levy	15,929,931.00	16,454,421.00	524,490.00
City of Marysville EMS Levy Contract Revenue	4,431,641.00	4,864,669.00	433,028.00
Fire District #12 EMS Levy Contract Revenue	1,158,627.00	1,244,015.00	85,388.00
Leasehold Excise/Timber Excise Distributions	4,000.00	4,000.00	-
Quilceda Village Contract	592,125.00	609,888.75	17,763.75
Tulalip Tribes Contract -Nightclub/Liquor Store	12,592.54	13,205.80	613.26
District 15 ALS/BC Service Contract	65,000.00	60,000.00	(5,000.00)
Arlington BC Service Contract	3,750.00	3,500.00	(250.00)
OSPI Public Schools (Marysville, Lakewood)	14,945.26	14,000.00	(945.26)
Sno-Isle Library	5,081.27	4,900.00	(181.27)
Grants - Federal & Local	115,000.00	5,000.00	(110,000.00)
Monthly Rental Income (St. 65 House, Medic Apt)	15,000.00	15,000.00	0.00
Service Fees (Non-Contract)	15,000.00	2,500.00	(12,500.00)
Private Donations	500.00	500.00	0.00
Miscellaneous (Includes Custodial Activities)	60,000.00	60,000.00	0.00
Investment Interest Income	145,000.00	50,000.00	(95,000.00)
GEMT Revenues - Consultant Fee Recovery	-	30,000.00	30,000.00
Ambulance Revenues	2,000,000.00	2,000,000.00	0.00
TOTAL REVENUES	24,568,193.07	25,435,599.55	867,406.48

% Variance

4%

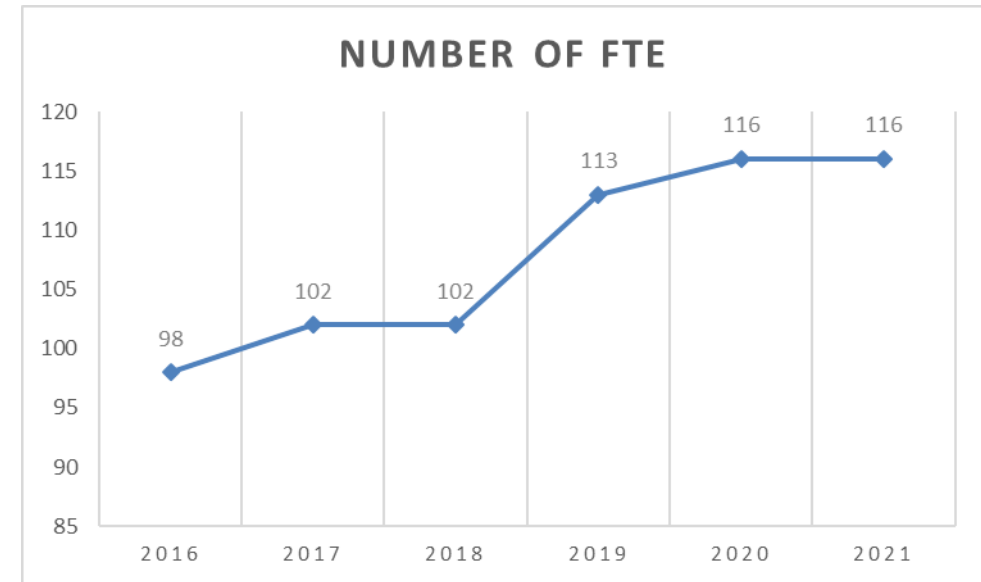


EXPENSE FUND

2021 STAFFING MODEL

- ❖ Goal: Maintain 2020 staffing model and replace attrited positions throughout the year
- ❖ Uncertain economic futures have temporarily paused the addition of new FTE
- ❖ Continue to be ahead of original RFA staffing plan by one FTE for 2021

DIVISION	NUMBER OF FTE
ADMINISTRATION	7
OPERATIONS (FS & EMS)	99
FIRE PREVENTION	5
TRAINING	2
SUPPORT SERVICES	3
TOTAL FTE EMPLOYEES	116



EXPENSE FUND WAGES & BENEFITS

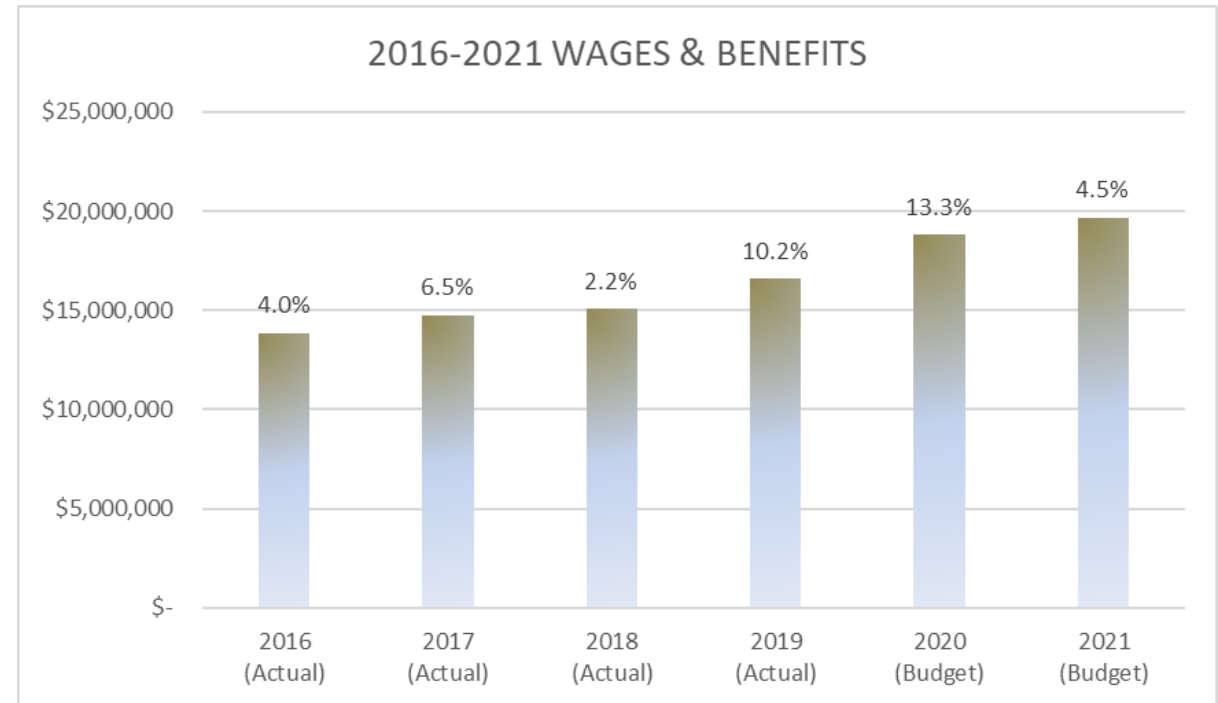
2021 NEW

- ❖ 3% COLA all FTE
- ❖ \$500/month Board Secretary Stipend
- ❖ PT FF 3% COLA to \$15.50/hour
- ❖ Vacation Buyback Program (\$150k)
- ❖ 5% L&I Rate Increase

2021 STATUS QUO

- ❖ Medical/Dental Premiums
- ❖ \$1,250 HRA VEBA
- ❖ 4% Matching Deferred Comp
- ❖ DRS LEOFF (5.33%) & PERS (12.97%)
- ❖ \$25,000 Life Insurance Policy
- ❖ \$1,800 MERP
- ❖ EAP Program
- ❖ Medicare (1.45%)/PFML (0.14667%)

PERSONNEL COSTS	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
WAGES	14,236,005	37%	14,950,665	714,660	5.0%
BENEFITS	4,601,525	37%	4,739,380	137,855	3.0%
TOTAL	18,837,530	37%	19,690,045	852,515	4.5%

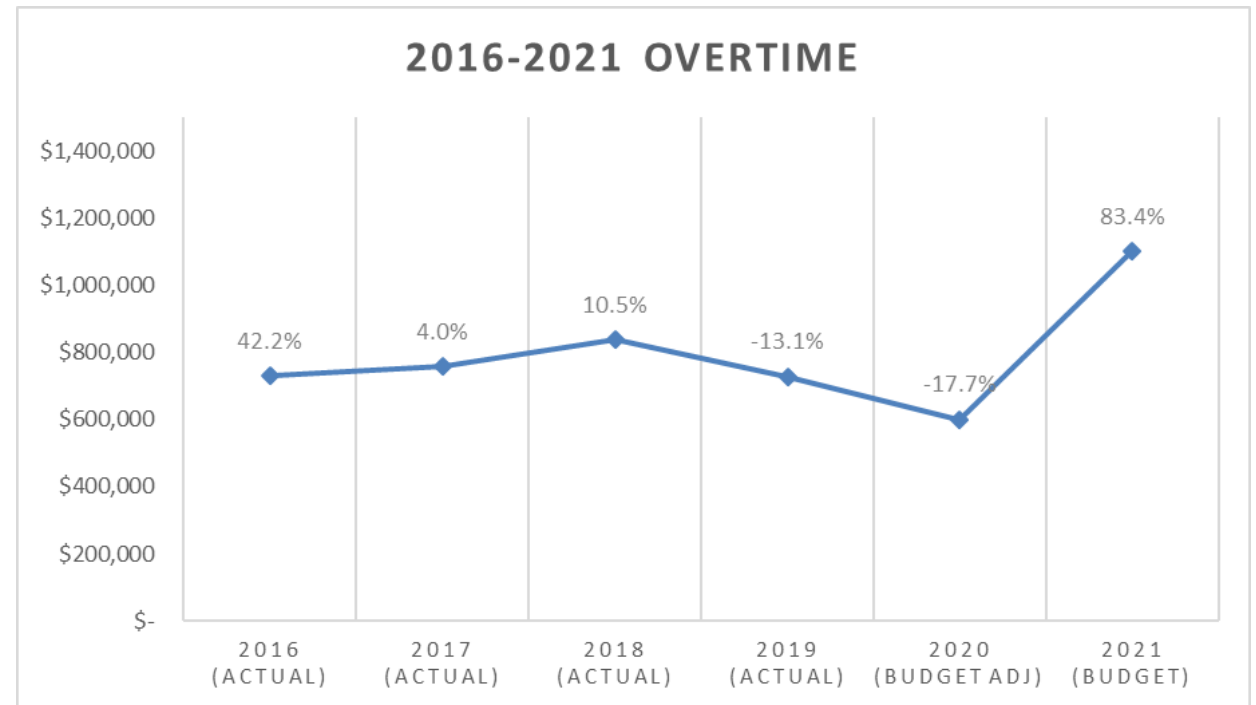


EXPENSE FUND OVERTIME

2020 Factors Reducing Overtime

- ❖ Continuing education reduced or temporarily eliminated
 - Paramedic
 - Rescue/Hazmat Tech
 - Rescue Swimmer
- ❖ All outside training postponed or eliminated
- ❖ Joint MPD Active Shooter Training cancelled
- ❖ Special event overtime eliminated
 - Strawberry Festival
 - Touch-a-Truck
 - National Night Out
 - CERT

OPERATIONS DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
OVERTIME	1,049,240	63%	1,100,105	50,865	4.8%



EXPENSE FUND PART-TIME FF PROGRAM

❖ 2020 PT FF Count – 27

❖ Goal PT FF Count – 30

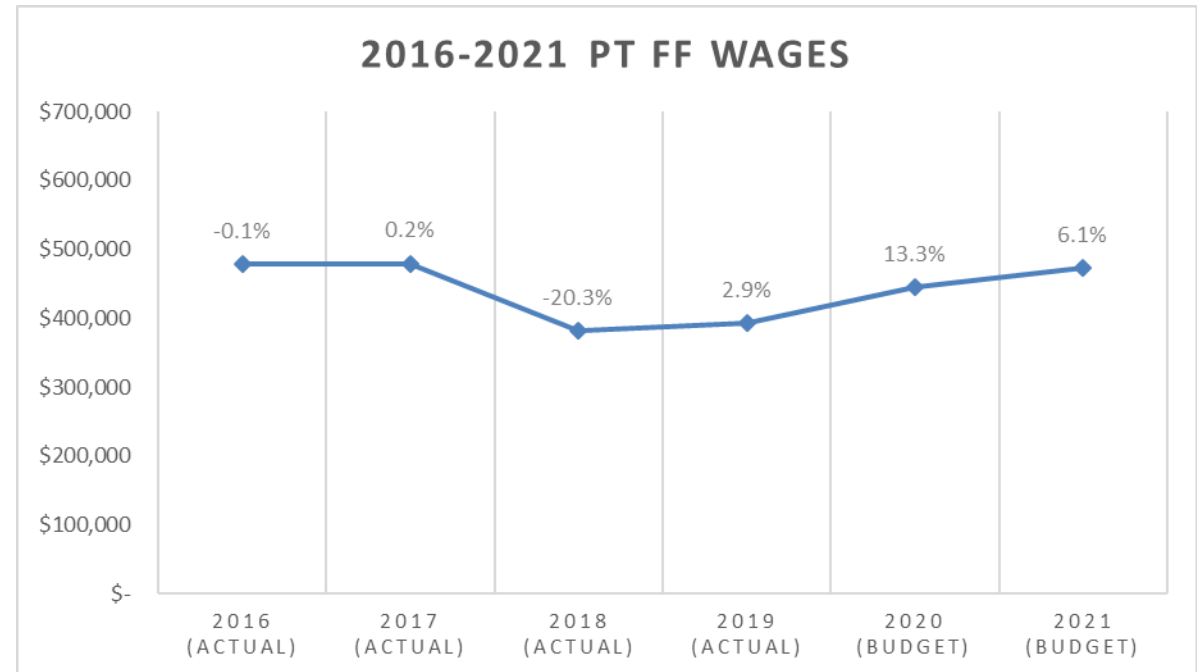
❖ Increase hourly rate from \$15 to \$15.50

❖ Maintain a competitive position with neighboring departments

❖ 2020 – Increased retention of PT members

	RECRUIT CLASS YEARS			
	2017	2018	2019	2020
No. of Classes	3	4	3	2
Aggregate Class Size	28	28	23	19
Workforce End of Year	20	20	18	27
Retention End of Year	-8	-8	-5	8

OPERATIONS DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
PT FF Wages	445,200	33%	472,440	27,240	6.1%

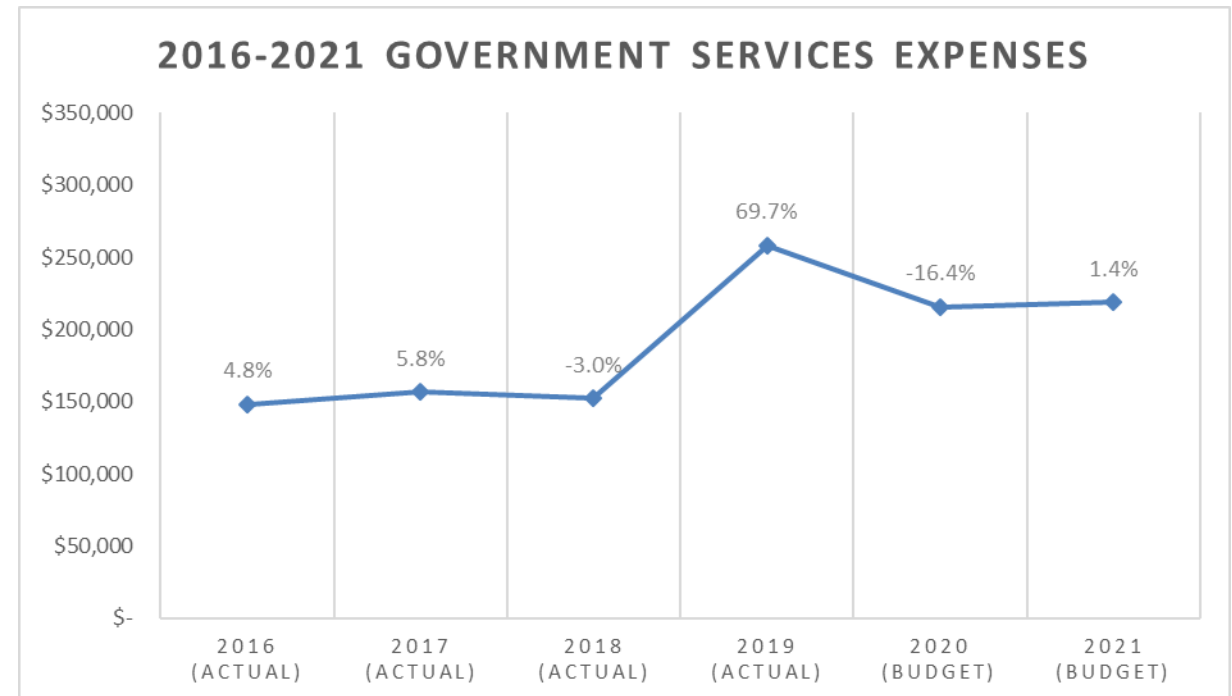


EXPENSE FUND GOVERNMENT SERVICES

❖ Board of Directors – 5

- ❖ Board Dues, Memberships, Training
- ❖ FD12 Commissioner Elections
- ❖ LEOFF 1 Retirees
- ❖ State Audits
- ❖ Property Tax/Ambulance Refunds
- ❖ Snohomish County Services
- ❖ Employee Service Recognition
- ❖ Leasehold Excise/Sales Tax

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Government Services	215,750	58%	218,850	3,100	1%

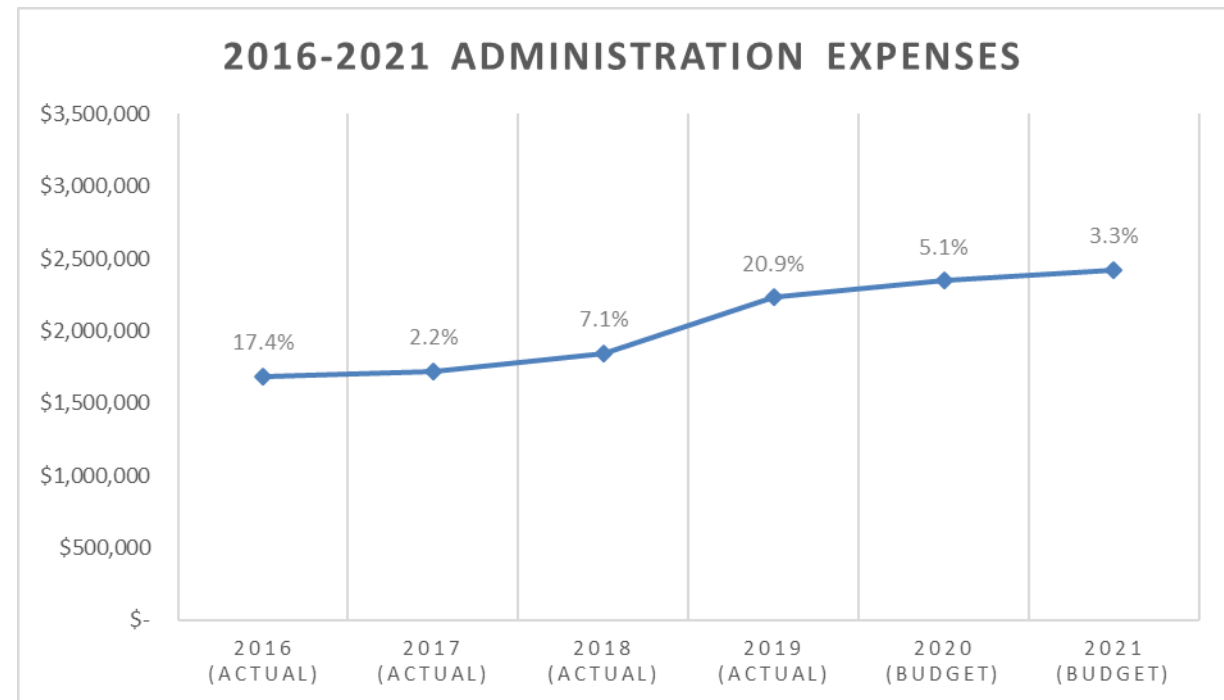


EXPENSE FUND ADMINISTRATION

❖ Administrative FTE – 7

- ❖ L&I, Medicare, PFML, EAP, Life Insurance, HRA VEBA – All FTE
- ❖ Self Insured Unemployment
- ❖ Legal/Professional Services
- ❖ HR/Policy Services
- ❖ WCIA Insurance Premium
- ❖ Admin Dues, Membership, Training
- ❖ Office Supplies, Postage
- ❖ Chaplain Support

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Administration	2,345,215	33%	2,422,075	76,860	3%
				72,275	Personnel
				4,585	M&O



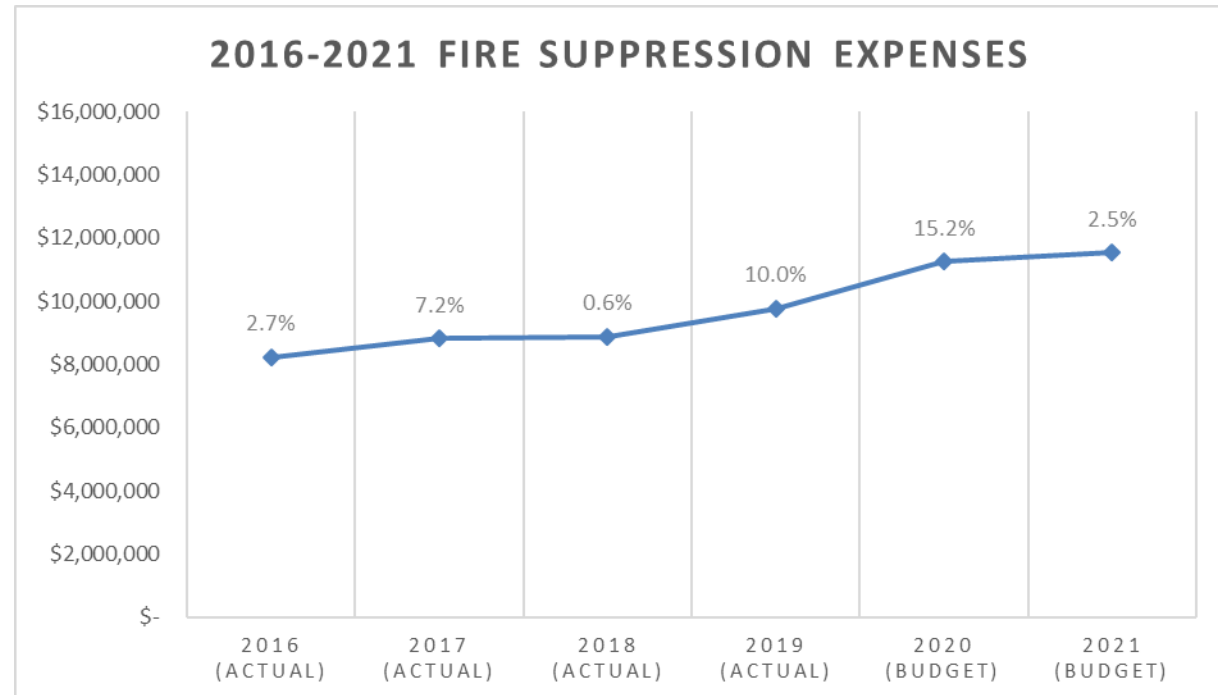
85% Personnel / 15% M&O



EXPENSE FUND OPERATIONS - FS

- ❖ Fire Suppression FTE – 71
- ❖ Fire Suppression PT FF - 27
- ❖ Uniforms
- ❖ Personal Protective Equipment
- ❖ PPE Cleaning/Repairs
- ❖ Firefighting Tools & Equipment
- ❖ Respirator Fit Test Supplies
- ❖ SCBA Contracted Maintenance

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Fire Suppression	11,257,945	37%	11,538,165	280,220	2%
				313,400	Personnel
				(33,180)	M&O



97% Personnel / 3% M&O

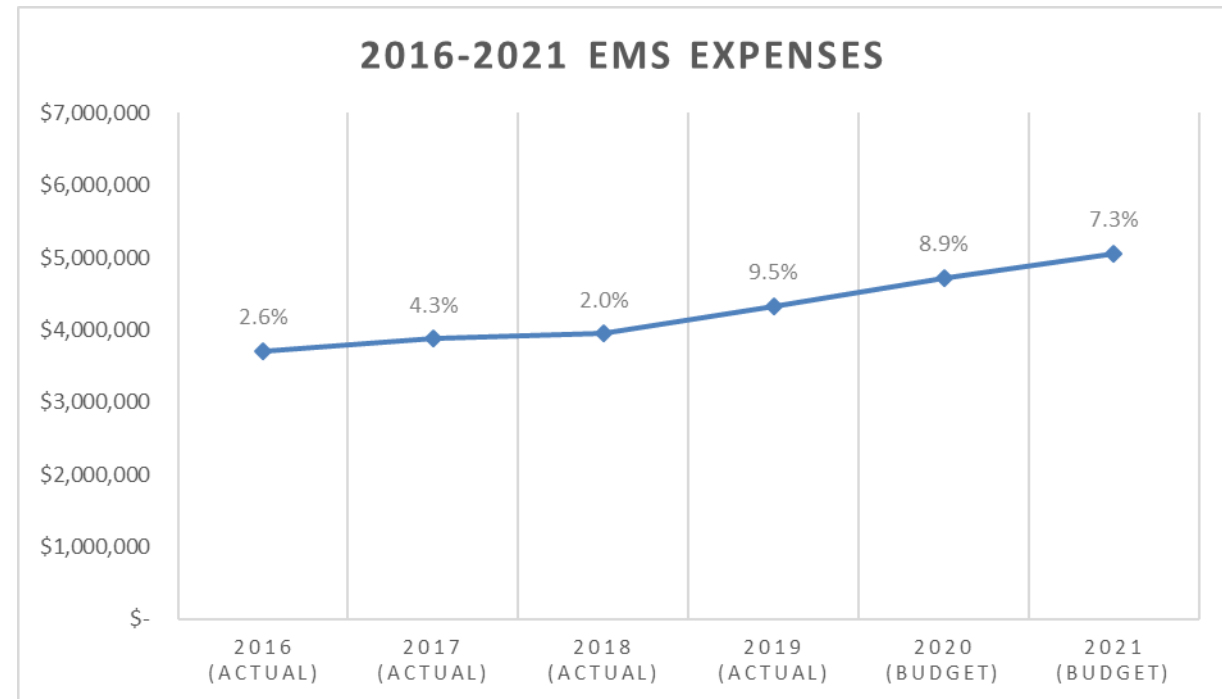


EXPENSE FUND OPERATIONS - EMS

❖ EMS FTE – 28

- ❖ Medical Supplies & Equipment
- ❖ Ambulance Billing Services
- ❖ Medical Program Director
- ❖ EMT Assessments
- ❖ Physician Advisor Services
- ❖ Defibrillator/Cot Service Contracts
- ❖ EMS Printing Services
- ❖ CPR/First Aid Class Supplies

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Emergency Medical Services	4,716,975	33%	5,061,814	344,839	7%
				341,705	Personnel
				3,134	M&O



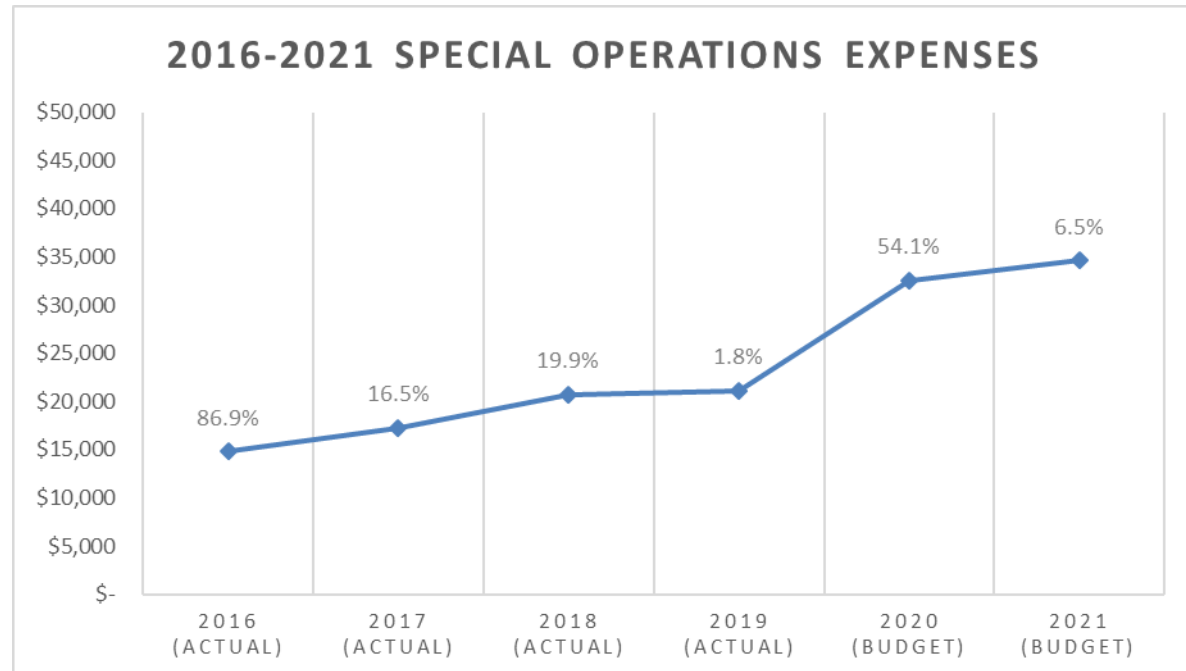
91% Personnel / 9% M&O



EXPENSE FUND SPECIAL OPERATIONS

- ❖ Hazmat Equipment/Supplies
- ❖ Tech Rescue Equipment/Supplies
- ❖ Water/Swimmer Program
 - Life Vests
 - Rescue Manikin
- ❖ Snohomish County Special Ops Joint Board (SCSOJB) Assessment

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Special Operations	32,550	36%	34,650	2,100	6%



EXPENSE FUND FIRE PREVENTION

❖ Fire Prevention FTE - 5

❖ Public Education Supplies

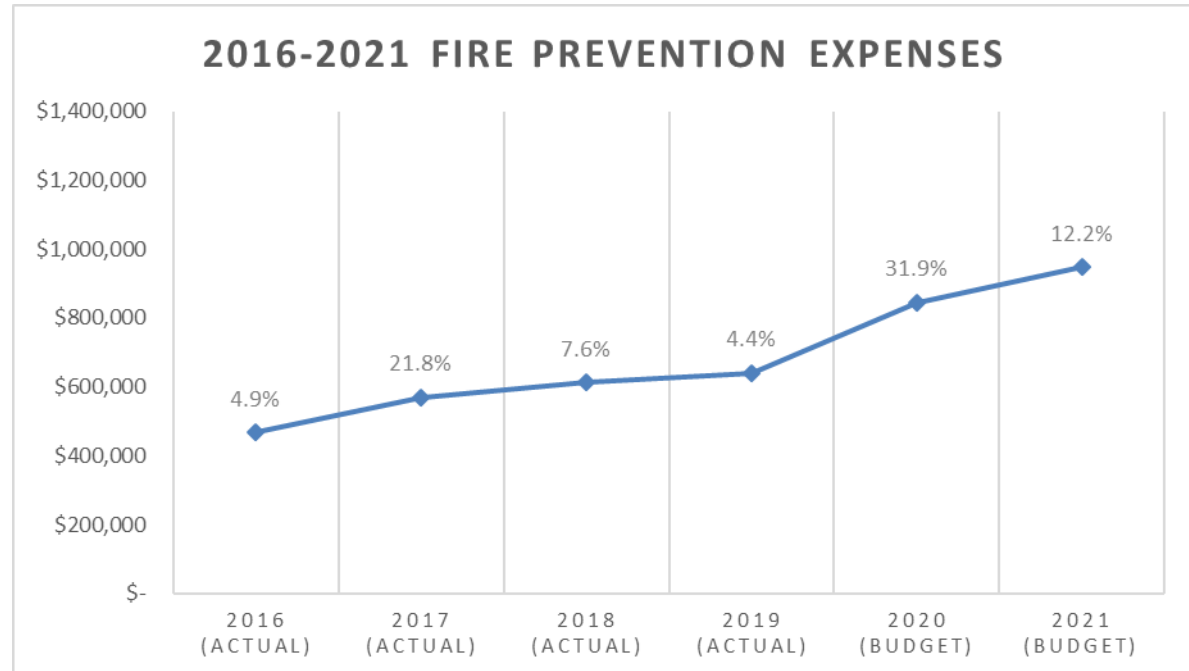
❖ CERT Class Supplies

❖ Dues, Memberships, Training

❖ Newsletter/Community Publications

❖ Sno Co Fire Marshal Services

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Fire Prevention/Public Relations	844,345	44%	947,120	102,775	12%
				97,975	Personnel
				4,800	M&O



93% Personnel / 7% M&O

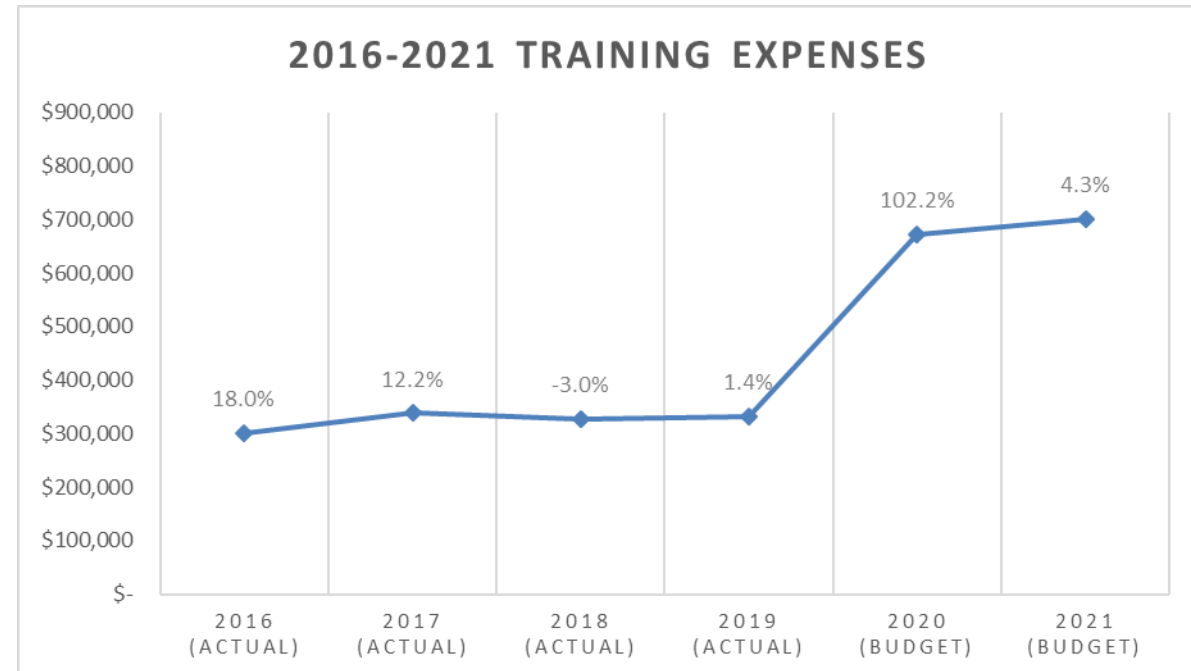


❖ Training FTE - 2

- ❖ Training Props/Supplies/Equipment
- ❖ Training Consortium
- ❖ Operations Division Training Costs
- ❖ Blue Card Program
- ❖ Rescue Swimmer/Ice Rescue Cert
- ❖ College Tuition Program
- ❖ Apprenticeship Training
- ❖ Medic School Expenses
- ❖ Contracted Instructors/Evaluators
- ❖ Live Fire Training

EXPENSE FUND TRAINING

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Training	672,740	67%	701,825	29,085	4%
				5,125	Personnel
				23,960	M&O



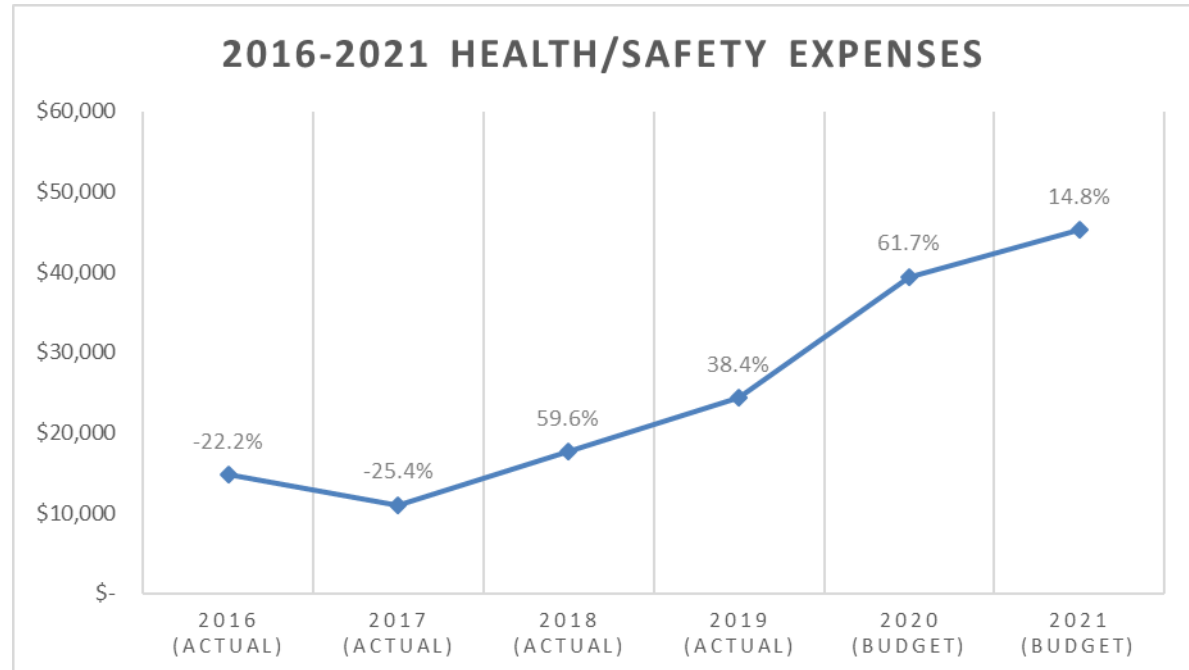
52% Personnel / 48% M&O



EXPENSE FUND HEALTH/SAFETY

- ❖ Peer Support Program
- ❖ Hazmat Physicals
- ❖ Health/Safety Supplies
- ❖ Exercise Equipment
- ❖ Vaccines
- ❖ Respiratory/Hearing Tests

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Health/Safety	39,400	67%	45,245	5,845	15%

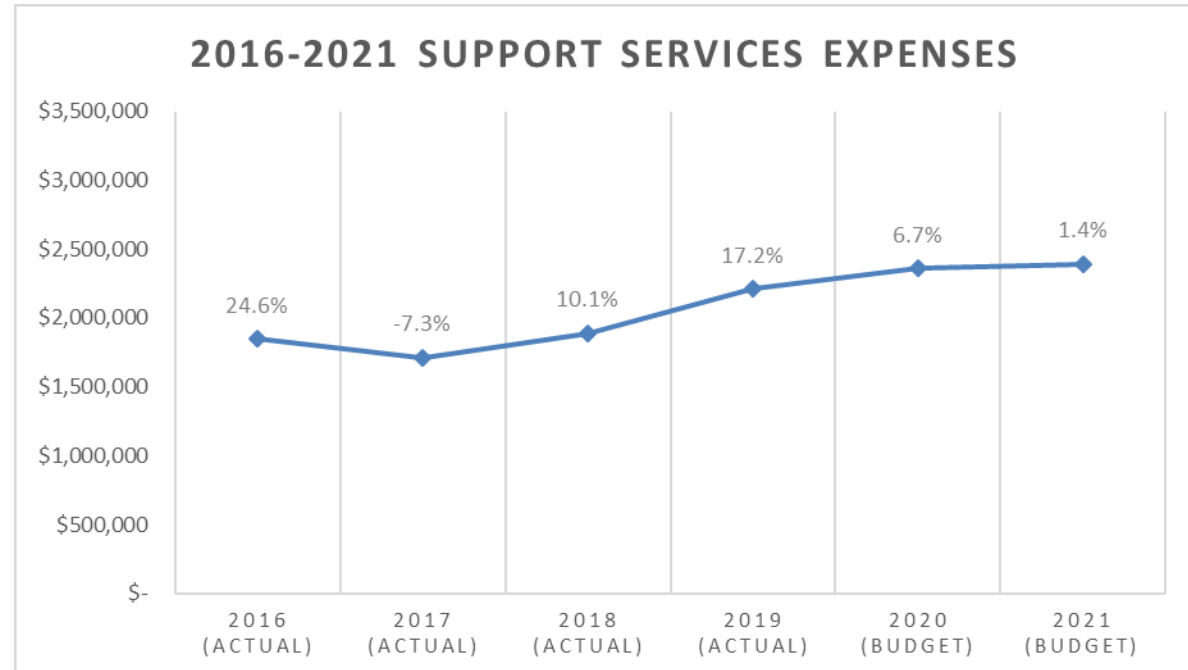


EXPENSE FUND SUPPORT SERVICES

❖ Support Services FTE - 3

- ❖ Employee Training
- ❖ Fleet/Facility Operating Costs
- ❖ Computer Software/Licensing
- ❖ Communications Equipment Costs
- ❖ Network & Phone Systems
- ❖ Office Equipment Leases
- ❖ Sno911 Dispatch
- ❖ Sno911 Locution/EPCR
Fees/Managed Laptop Program
- ❖ GIS Services

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Support Services	2,360,230	38%	2,393,820	33,590	1%
				22,035	Personnel
				11,555	M&O



21% Personnel / 79% M&O

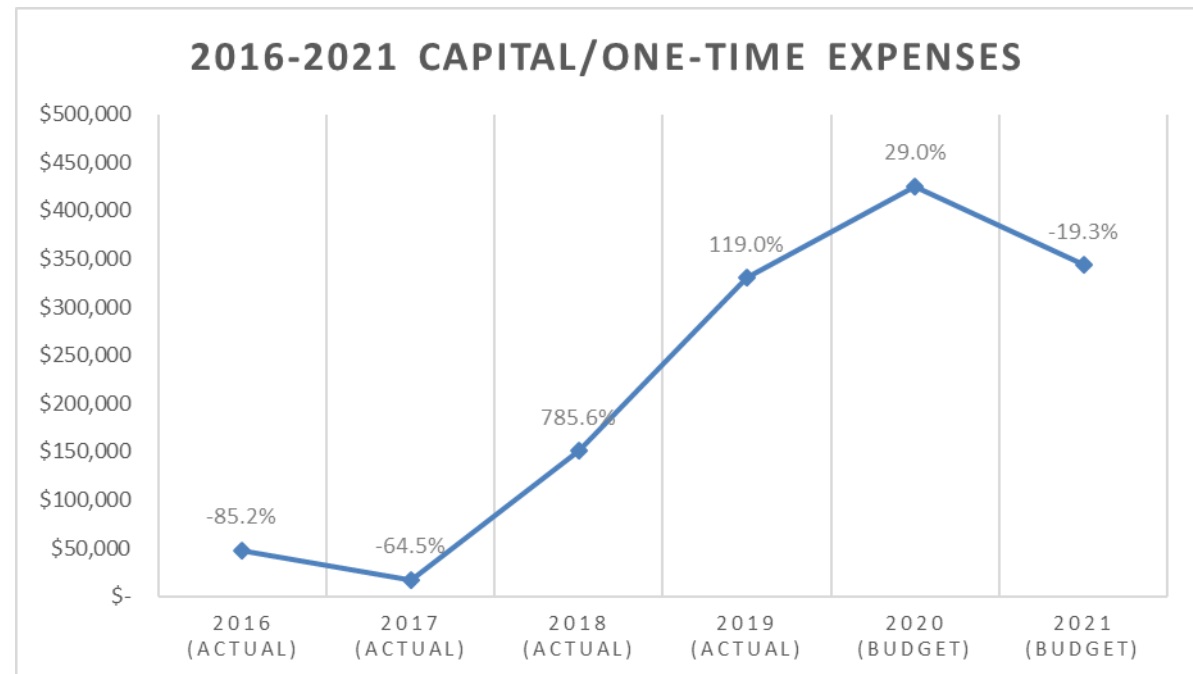


EXPENSE FUND

CAPITAL OUTLAY/ONE TIME

- ❖ Forcible Entry Door Simulator (\$7.2k)
- ❖ MS Office 365 Implementation (\$33k)
- ❖ Network Switches (\$50k)
- ❖ Wi-Fi Upgrades (\$60k)
- ❖ Ambulance UV Purification Systems (\$18k)
- ❖ Facility UV Purification Systems (\$25k)
- ❖ Station Security Cameras (\$25k)
- ❖ Telephone System Upgrade (\$9.5k)
- ❖ Carryover Projects: PPE Gear Dryer, Facility Door Locks, Ballistic Vests, Stryker Installment (\$98.3k)

DIVISION	2020 (Budget)	Remaining 08/31/20	2021 (Proposed)	Variance	%
Capital Outlay / One-Time	425,760	36%	343,525	(82,235)	-19%

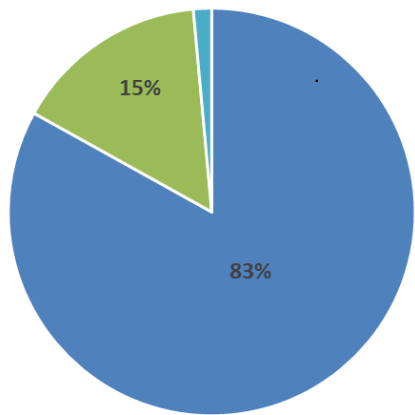


EXPENSE FUND TOTAL OPERATING BUDGET

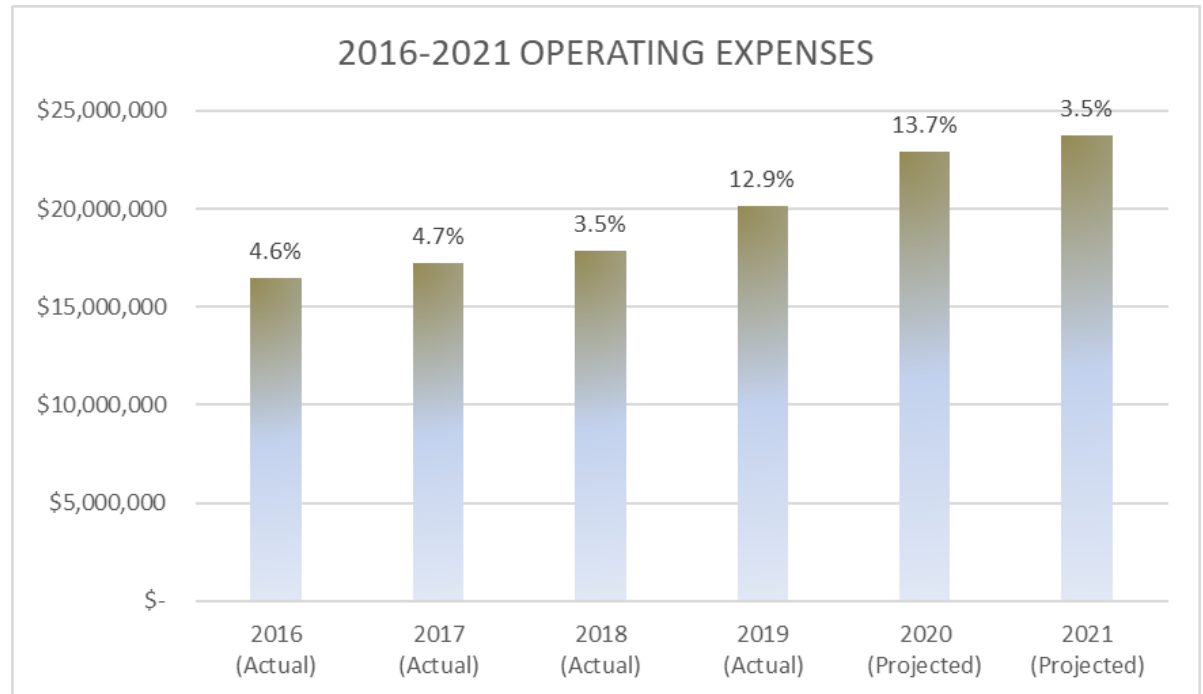
DIVISION	2020 (Budget)	2021 (Proposed)	Variance
Government Services	215,750	218,850	3,100
Administration	2,345,215	2,422,075	76,860
Fire Suppression	11,257,945	11,538,165	280,220
Emergency Medical Services	4,716,975	5,061,814	344,839
Special Operations	32,550	34,650	2,100
Fire Prevention/Public Relations	844,345	947,120	102,775
Training	672,740	701,825	29,085
Health/Safety	39,400	45,245	5,845
Support Services	2,360,230	2,393,820	33,590
Capital Outlay / One-Time	425,760	343,525	(82,235)
TOTAL OPERATING BUDGET	22,910,910	23,707,089	796,179

Variance 3.5%

Personnel	852,515
M&O	(56,336)



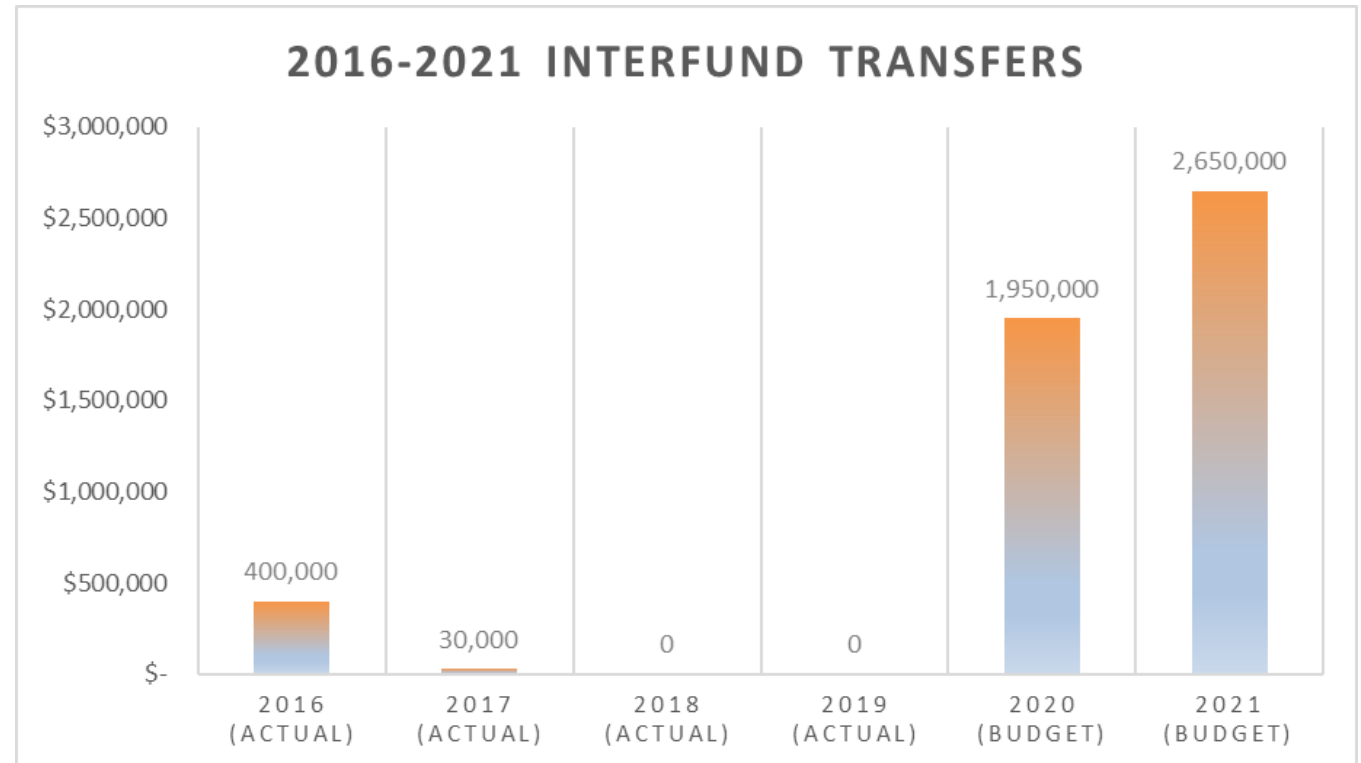
■ Personnel ■ M&O ■ Capital



EXPENSE FUND INTERFUND TRANSFERS

- ❖ Annual transfers to fund future capital needs
 - Apparatus Fund
 - Capital/Reserve Fund
- ❖ Future debt principal buy-down, reducing financing costs or voted bond measure value

Receiving Fund	2020 (Budget)	2021 (Proposed)	Variance
Apparatus	700,000	1,400,000	700,000
Capital/Reserve	1,250,000	1,250,000	-
Total Capital Transfers	1,950,000	2,650,000	700,000



EXPENSE FUND

2021 ENDING FUND BALANCE

	2020 (Projected Actual)	2021 (Proposed Budget)
Beginning Fund Balance	10,592,371	11,049,654
Revenues	24,568,193	25,435,560
Operating Expenses	(22,160,910)	(23,707,089)
Interfund Capital Transfers	(1,950,000)	(2,650,000)
Ending Fund Balance	11,049,654	10,128,125

❖ 2021 Minimum Fund Balance Policy

- 3 months operating expenses
- 2021 Value: \$5,926,773

❖ Known cash balance dips prior to April/October tax payments

❖ Updating fund policies to incorporate assigned purpose balances



APPARATUS FUND

2021 REVENUE SOURCES

- ❖ Inter-fund Transfers (\$1.4M)
- ❖ Sales of Surplus Assets
- ❖ Investment Interest (\$5k)

2021 NEW APPARATUS

- ❖ Ladder Truck (\$1.65M)
- ❖ Ambulance (\$325k)
- ❖ Training Division Truck (\$71.6K)
- ❖ EMS Division SUV (\$66k)

2020 PURCHASES

- ❖ Technical Rescue Trailer (\$7.1k)

	2020 (Projected Actual)	2021 (Proposed Budget)
Beginning Fund Balance	25,120	725,695
Revenues	707,675	1,405,000
Apparatus Procurements	(7,100)	(2,113,100)
Ending Fund Balance	725,695	17,595

2021 CONSIDERATIONS

❖ LOCAL Program Financing of Ladder Truck

- Principal: \$1,400,000
- Term: 5 Year
- Projected APR: 0.88% to 1.64%
- Interest Cost: \$35,743 to \$69,539
- Annual Payment: \$273k to \$297k

❖ Decision by November 2021 to make February 2022 financing

- ❖ Why? Offset principle of future fire station debt carrying (likely) higher interest rates; re-investment while interest rates are rising.



CAPITAL/RESERVE FUND

2021 REVENUE SOURCES

- ❖ GEMT Revenues (\$1.9M)
- ❖ Inter-fund Transfers (\$1.25M)
- ❖ FEMA AFG SCBA Grant (\$619k)
- ❖ Investment Interest (\$75k)
- ❖ Other (24k)

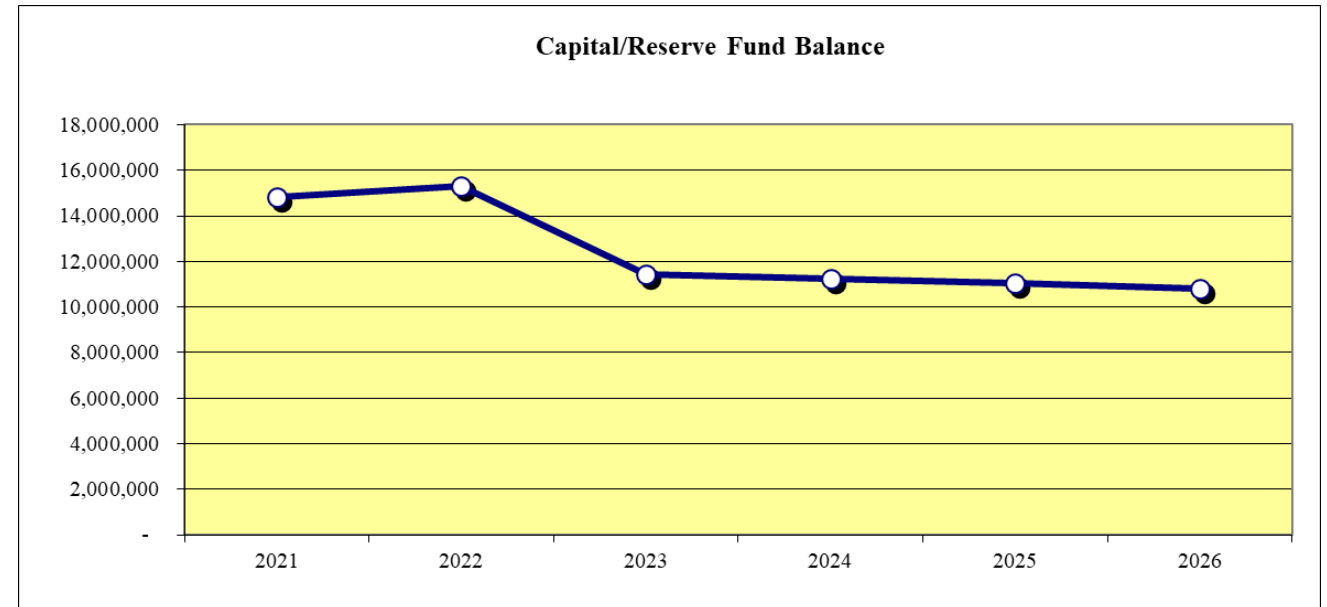
2021 NEW PROCUREMENTS

- ❖ FEMA AFG SCBA Grant (\$1.28M)
- ❖ St. 61 Purchase per RFA Plan
 - Installment #1 of 3
 - \$1.175M

2021 ONGOING PROJECTS

- ❖ St. Architect Services (\$50k)
- ❖ St. 63/65 Remodel (\$450k)

	2020 (Projected Actual)	2021 (Proposed Budget)
Beginning Fund Balance	10,592,371	13,888,371
Revenues	3,673,500	3,868,278
Capital Procurements	(377,500)	(1,788,210)
St. 61 Purchase Installment 1 of 3	-	(1,175,000)
Ending Fund Balance	13,888,371	14,793,439

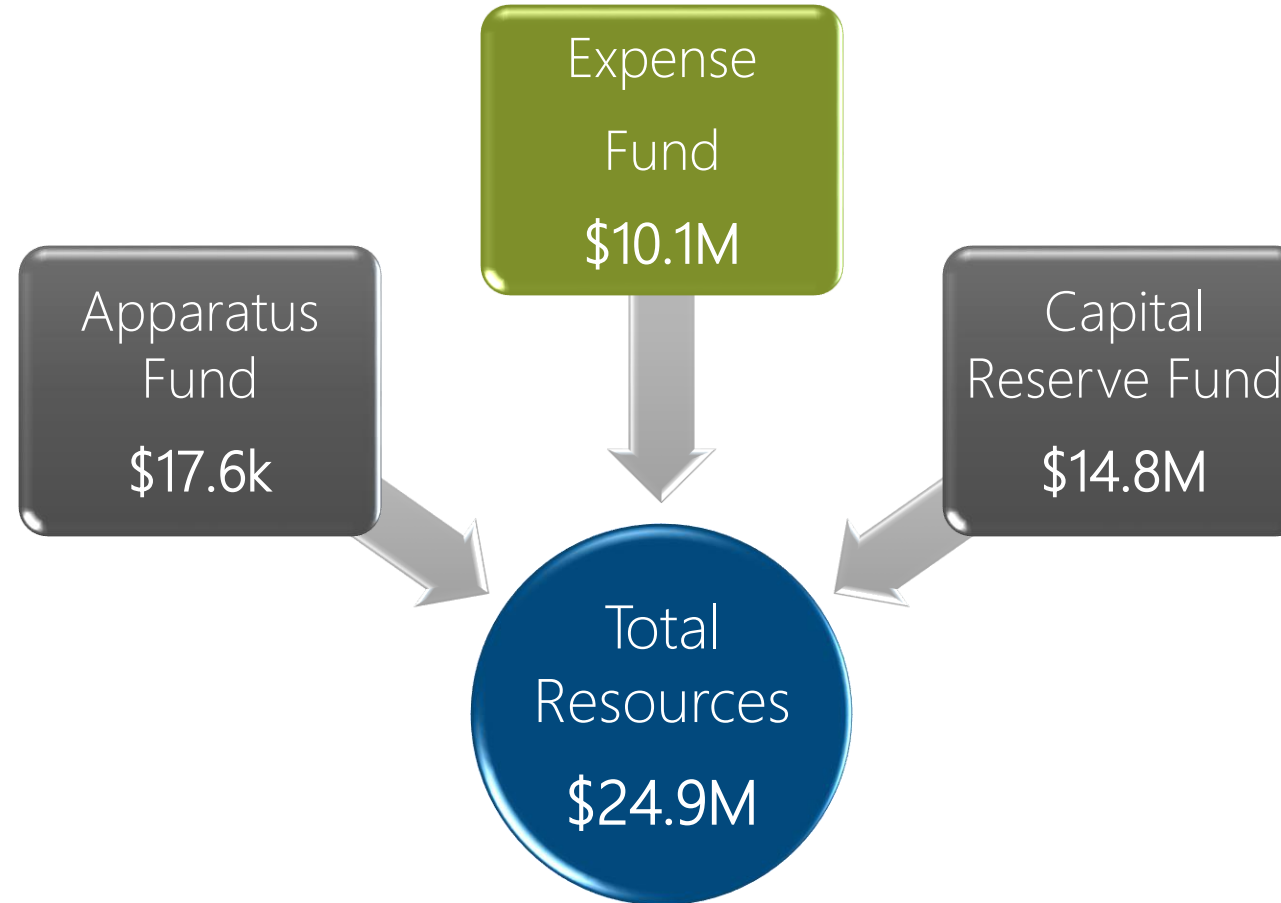


Assumptions

GEMT 2021-2022; unknown future
 No inter-fund transfers after 2021
 \$3.525M St. 61 Installments & \$2.5M Remodel



2021 PROJECTED ENDING FUND BALANCE



Decrease of \$800k or 3% from 2021 Beginning Balance





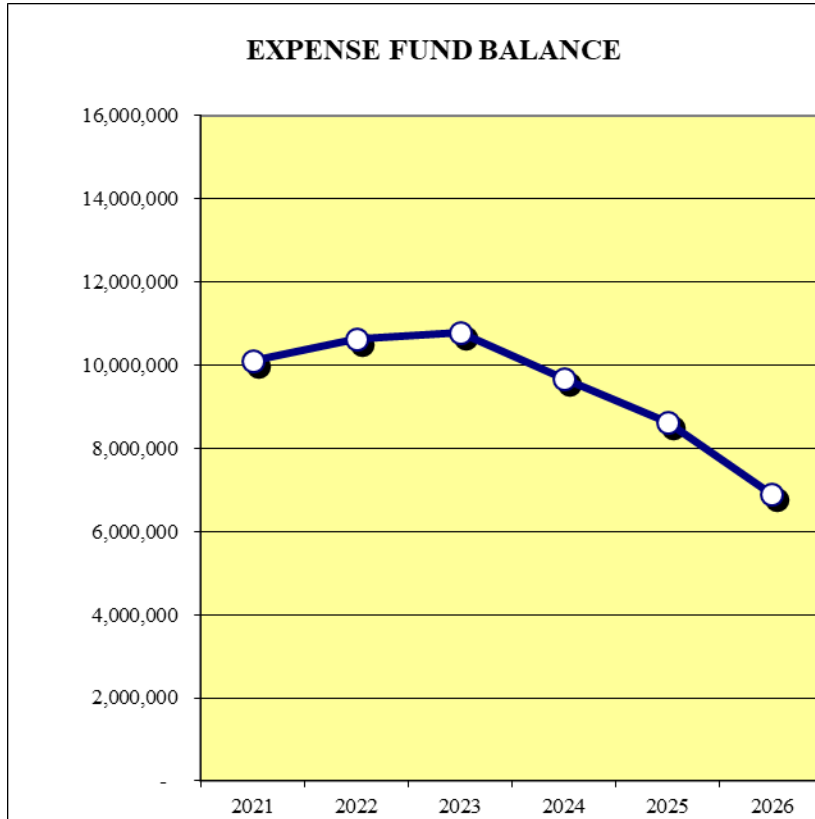
SECTION 3: RFA FUTURE

2021-2026 Financial Outlook
RFA Transitions
Fire Stations and Apparatus

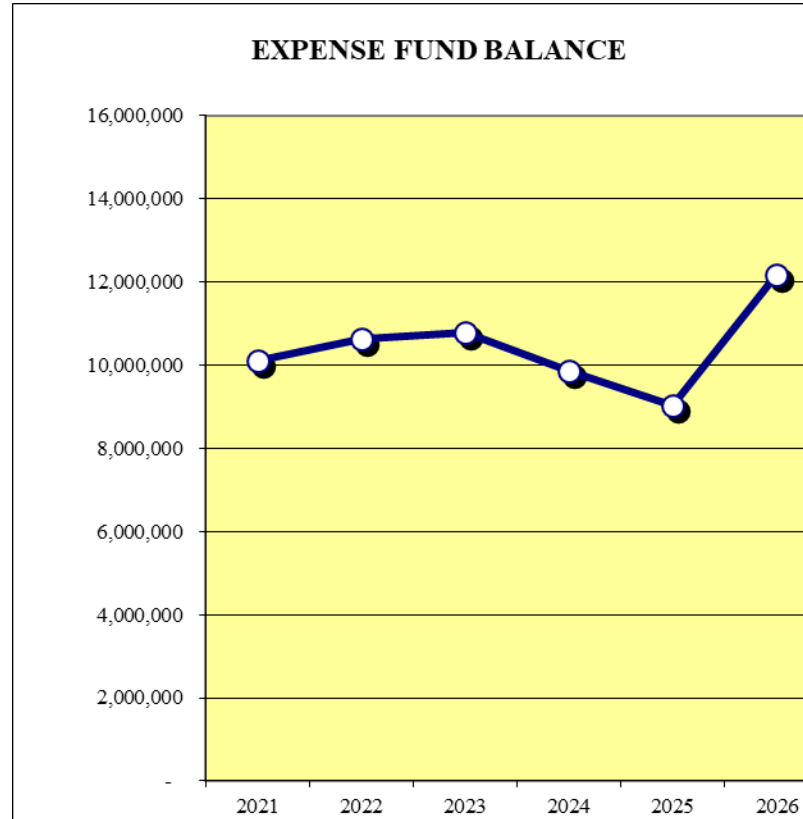


2021-2026 FINANCIAL OUTLOOK

2021-2026; No Levy Measures



2021-2026; Levy Measures



FUTURE LEVY PLANNING

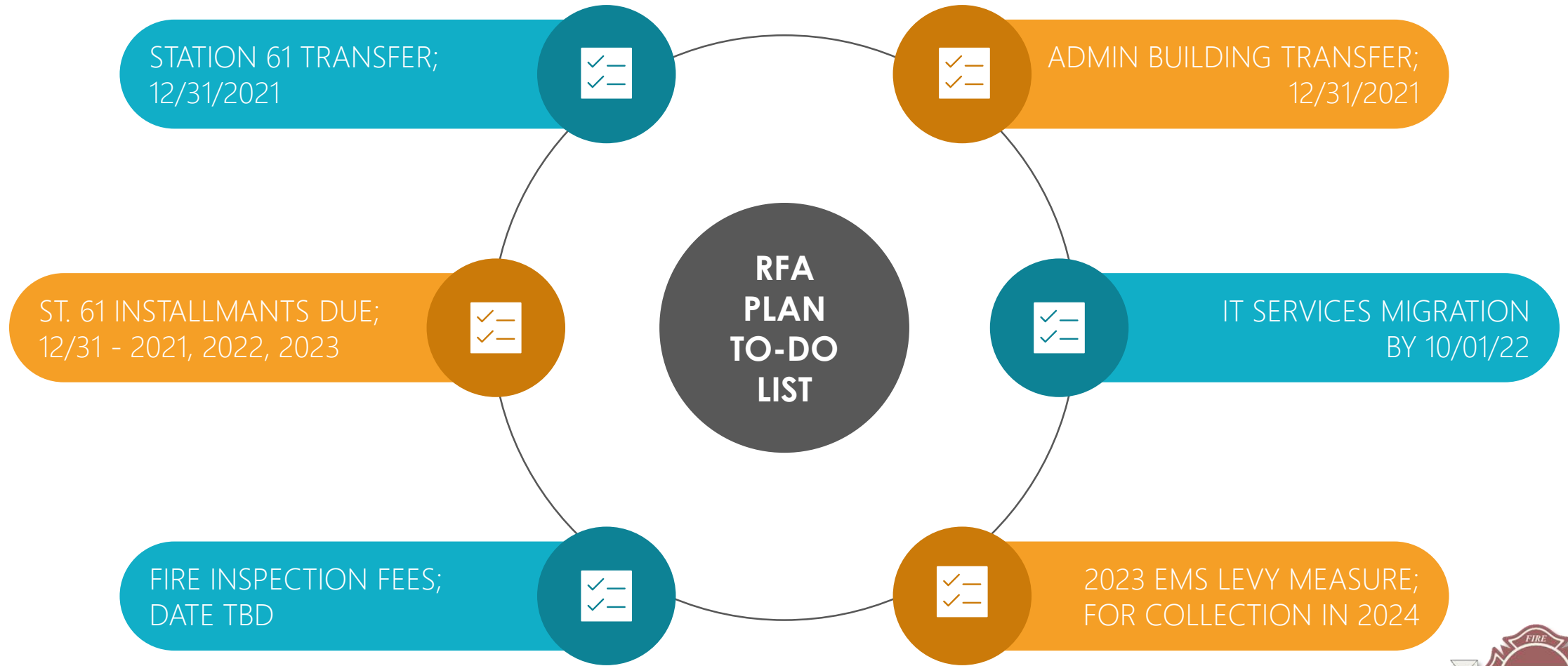
- **\$0.50 EMS**
 - Rate Unchanged
 - New RFA EMS Levy
 - Eliminates City/FD12 EMS
 - 2023 Election
 - 2024 Collection
- **\$1.50 Regular**
 - Up From \$1.23 (projected)
 - Levy Lid Lift
 - 2025 Election
 - 2026 Collection

Assumptions Applicable to Both Graphs

- 5% A/V Inflation
- 0%-1% Other Revenue Inflation
- Min. Added Staffing: 2022 – 3 FTE; 2/yr 2023-2026
- 1.5% M&O Inflation



RFA TRANSITIONS



APPARATUS REPLACEMENT PLAN

Apparatus Type	2021	2022	2023	2024	2025	2026	TOTAL
Fire Engine	1	0	0	2	0	0	3
EMS Unit	1	0	3	0	0	0	4
Staff Vehicle	2	3	3	0	2	1	11
Projected Cost	\$ 2,112,600	\$ 98,800	\$ 1,118,000	\$1,294,000	\$ 86,000	\$ 48,000	\$4,757,400



FIRE STATIONS

CURRENT PROJECTS

- ❖ Station 61 Purchase & Remodel
 - Architect Firm TCA analyzing feasibility of remodel and best options
- ❖ Station 63/65 Remodel
 - Architect Firm TCA analyzing remodel options and cost estimates

FUTURE PROJECTS

- ❖ Station 63/65 New Construction
 - Analyze optimal location
 - Analyze voted debt measures vs. non-voted financing options



Thank You



EXHIBIT "A"
MARYSVILLE FIRE DISTRICT RFA
2021 PROPOSED BUDGET
EXPENSE FUND (778-70/004) SUMMARY

REVENUE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
Beginning Net Cash and Investments	\$ 10,592,371.19	\$ 11,049,654.26	\$ 457,283.07
RFA Regular Levy	15,929,931.00	16,454,421.00	524,490.00
City of Marysville EMS Levy Contract Revenue	4,431,641.00	4,864,669.00	433,028.00
Fire District #12 EMS Levy Contract Revenue	1,158,627.00	1,244,015.00	85,388.00
Leasehold Excise/Timber Excise Distributions	4,000.00	4,000.00	-
Quil Ceda Village Contract	592,125.00	609,888.75	17,763.75
Tulalip Tribes Contract -Nightclub/Liquor Store	12,592.54	13,205.80	613.26
District 15 ALS/BC Service Contract	65,000.00	60,000.00	(5,000.00)
Arlington BC Service Contract	3,750.00	3,500.00	(250.00)
OSPI Public Schools (Marysville, Lakewood)	14,945.26	14,000.00	(945.26)
Sno-Isle Library	5,081.27	4,900.00	(181.27)
Grants - Federal & Local	115,000.00	5,000.00	(110,000.00)
Monthly Rental Income (St. 65 House, Medic Apt)	15,000.00	15,000.00	0.00
Service Fees (Non-Contract)	15,000.00	2,500.00	(12,500.00)
Private Donations	500.00	500.00	0.00
Miscellaneous (Includes Custodial Activities)	60,000.00	60,000.00	0.00
Investment Interest Income	145,000.00	50,000.00	(95,000.00)
GEMT Revenues - Consultant Fee Recovery	-	30,000.00	30,000.00
Ambulance Revenues	2,000,000.00	2,000,000.00	0.00
TOTAL REVENUES	24,568,193.07	25,435,599.55	867,406.48

EXPENDITURE	2020 (Budget)	2021 (Proposed)	Variance
Government Services	215,750.00	218,850.00	3,100.00
Administration	2,345,215.00	2,422,075.00	76,860.00
Fire Suppression	11,257,945.00	11,538,165.00	280,220.00
Emergency Medical Services	4,716,975.00	5,061,814.00	344,839.00
Special Operations	32,550.00	34,650.00	2,100.00
Fire Prevention/Public Relations	844,345.00	947,120.00	102,775.00
Training	672,740.00	701,825.00	29,085.00
Health/Safety	39,400.00	45,245.00	5,845.00
Support Services - Fleet & Facilities/Communications	2,360,230.00	2,393,820.00	33,590.00
General Capital Outlay / One-Time Purchase	425,760.00	343,525.00	(82,235.00)
Subtotal Operating Expenditures	22,910,910.00	23,707,089.00	796,179.00
Transfer Out - Apparatus Fund 778-72	700,000.00	1,400,000.00	700,000.00
Transfer Out - Capital/Reserve Fund 778-73	1,250,000.00	1,250,000.00	0.00
Subtotal Interfund Transfers	1,950,000.00	2,650,000.00	700,000.00
TOTAL EXPENDITURES & TRANSFERS OUT	24,860,910.00	26,357,089.00	1,496,179.00
Adjustment for Estimated Unspent Appropriations	(750,000.00)		
ENDING NET CASH AND INVESTMENTS	\$ 11,049,654.26	\$ 10,128,164.81	\$ (921,489.45)

*2020 Estimated Actual Revenues Updated 09/2020

EXHIBIT "A"
MARYSVILLE FIRE DISTRICT RFA
2021 PROPOSED BUDGET
APPARATUS FUND (778-72/304) SUMMARY

REVENUE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
Beginning Net Cash and Investments	\$ 25,119.93	\$ 725,694.93	\$ 700,575.00
Transfer In - MFD Expense Fund 778-70	700,000.00	1,400,000.00	700,000.00
Sale of Surplus Apparatus	7,500.00	-	(7,500.00)
Investment Interest Income	175.00	5,000.00	4,825.00
TOTAL REVENUES	707,675.00	1,405,000.00	697,325.00

EXPENDITURE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
Ladder Truck	500,000.00	1,650,000.00	1,150,000.00
Ambulance	-	325,000.00	325,000.00
Staff Vehicle - Training Division	-	71,600.00	71,600.00
Staff Vehicle - EMS Division	-	66,000.00	66,000.00
Technical Rescue Trailer	8,000.00	-	(8,000.00)
Snohomish County - Investment Fees	100.00	500.00	400.00
TOTAL EXPENDITURES	508,100.00	2,113,100.00	1,605,000.00
Current Year Adjustment for Estimated Unspent Appropriations	(501,000.00)	-	
ENDING NET CASH AND INVESTMENTS	\$ 725,694.93	\$ 17,594.93	(708,100.00)

*2020 Estimated Actual Revenues Updated 09/2020

EXHIBIT "A"
MARYSVILLE FIRE DISTRICT RFA
2021 PROPOSED BUDGET
CAPITAL/RESERVE FUND (778-73/303) SUMMARY

REVENUE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
Beginning Net Cash and Investments	\$ 10,592,371.19	\$ 13,888,371.19	\$3,296,000.00
FEMA AFG Grant - Federal Portion	-	602,164.00	602,164.00
FEMA AFG Grant - SCFD #17 Regional Share	-	17,114.00	17,114.00
Dept. of Health GEMT - GEMT Program	2,300,000.00	1,900,000.00	(400,000.00)
Sentry Credit Ambulance Collections	24,000.00	24,000.00	0.00
Investment Interest Income	99,500.00	75,000.00	(24,500.00)
Transfer In - MFD Expense Fund 778-70	1,250,000.00	1,250,000.00	0.00
TOTAL REVENUES	3,673,500.00	3,868,278.00	194,778.00

EXPENDITURE	2020 (Projected as of 09/2020)	2021 (Projected)	Variance
FEMA Grant - SCBA Replacement	-	1,281,710.00	1,281,710.00
St. 61 Purchase - Installment Payment 1 of 3	-	1,175,000.00	1,175,000.00
Architectual & Engineering Services - Public Safety Building	50,000.00	50,000.00	0.00
St. 63 Remodel	200,000.00	200,000.00	0.00
St. 65 Remodel	250,000.00	250,000.00	0.00
Snohomish County - Investment Fees	2,500.00	6,500.00	4,000.00
GEMT Cost Report Consultant Fees	60,000.00	-	(60,000.00)
GEMT HCA Audit Overpaid Fees Return	25,000.00	-	(25,000.00)
St. 63 Generator	60,000.00	-	(60,000.00)
St. 65 Generator	70,000.00	-	(70,000.00)
Shop Exhaust Extraction System	60,000.00	-	(60,000.00)
TOTAL EXPENDITURES	777,500.00	2,963,210.00	2,185,710.00
Current Year Adjustment for Estimated Unspent Appropriations	(400,000.00)	-	
ENDING NET CASH AND INVESTMENTS	\$ 13,888,371.19	\$ 14,793,439.19	\$ 905,068.00

*2020 Estimated Actual Revenues Updated 09/2020

EXHIBIT "A"
SNOHOMISH COUNTY FIRE DISTRICT NO. 12
2021 BUDGET
EXPENSE FUND SUMMARY (780-70)

REVENUES	
Beginning Net Cash and Investments	\$ -
EMS Levy Authorized for MFD RFA Collection - Current	1,250,000.00
Regular & EMS Levies Authorized for MFD RFA Collection - Delinquent	150,000.00
TOTAL ADDITIONS	1,400,000.00

EXPENDITURES	
Levy Funds Authorized for MFD RFA Transfer (Net of Refunds)	1,400,000.00
TOTAL DEDUCTIONS	1,400,000.00
ENDING FUND BALANCE	\$ -

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

2020 % Rem 08/31/20 YTD Target >= 33.36%2020 YTD Rem				2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
	GOVERNMENT SERVICES							
522.10.100	Boardmember Compensation	56%	17,704.00	31,400	31,400	0	0%	\$128 per event, per member
522.45.431	Boardmember Travel Expenses	84%	7,548.84	9,000	9,000	0	0%	WFCA Conferences (2 per year) - Lodging/Per Diem
522.45.491	Boardmember Registrations	77%	3,080.00	4,000	4,000	0	0%	WFCA Conferences (2 per year) - Registration Fees
522.10.495	Boardmember Dues and Memberships	11%	331.00	3,000	3,000	0	0%	WFCA & Sno-Isle Commissioners Association
522.14.210	Leoff I Uninsured Claims	63%	9,406.60	15,000	15,000	0	0%	(4) LEOFF 1 Uninsured Medical Costs
522.14.215	Leoff I Retired / Insurance	57%	48,948.48	86,000	86,000	0	0%	(4) LEOFF 1 Medical Coverage, Long Term Care Coverage, Medicare Premiums
522.16.229	Employee Service Recognition/Awards Banquet	89%	8,867.12	10,000	10,000	0	0%	
522.16.410	State Audit	99%	13,799.80	14,000	15,500	1,500	11%	2020 audit estimate provided by SAO
522.16.417	Snohomish County Financial Services	41%	2,128.76	5,200	5,200	0	0%	Per warrant contracted fee (avg \$1.49/ea)
522.16.412	Snohomish County Investment Fees	67%	3,339.56	5,000	5,000	0	0%	LGIP/SCIP Investment Pools fees based upon % of invested bal (Est. 0.05% annually)
522.16.450	Property Tax - Surface Water Mgmt	27%	1,998.71	7,400	8,100	700	9%	Est 5% increase in rates from projected actual (\$7,625).
522.16.453	Property Tax - Refunded Interest	100%	249.94	250	250	0	0%	Interest applicable to refunded property taxes
522.16.455	Property Tax - Refunds	26%	1,925.79	7,500	8,400	900	12%	Refunds on RFA Regular & FD12 EMS Levies
522.16.457	Election Costs	16%	822.12	5,000	5,000	0	0%	(1) FD12 Commissioner Position Election
589.31.000	Leasehold Excise Tax/Sale Tax Remit	49%	734.40	1,500	1,500	0	0%	St. 65 Rental Leasehold Excise / Address sign sales tax
589.90.000	Other Custodial Activities - Refunds	36%	3,598.88	10,000	10,000	0	0%	Overpaid ambulance fees refunded / St. 65 Rental House deposit return (if applicable)
522.10.499	Miscellaneous Government Services	92%	1,383.59	1,500	1,500	0	0%	
TOTAL GOVERNMENT SERVICES		58%	125,867.59	\$ 215,750	\$ 218,850	\$ 3,100	1.44%	
	ADMINISTRATION							
522.16.100	Administrative Salaries (7 FTE)	35%	291,007.13	843,260	876,850	33,590	4%	3% COLA
522.16.105	Administrative Overtime	100%	2,500.00	2,500	2,500	0	0%	
522.16.200	Administrative Matching Deferred Comp.	35%	2,792.64	7,970	5,900	(2,070)	-26%	4% of wages / employee DC conversion eligible
522.16.210	Administrative Medical / Dental	33%	49,441.28	148,300	148,300	0	0%	No rate increase for 2021
522.16.220	Administrative Retirement / Leoff II	44%	9,677.28	21,930	21,325	(605)	-3%	6% (budget) of LEOFF II eligible wages
522.16.225	Administrative Retirement / PERS	34%	21,443.27	62,900	66,380	3,480	6%	13% (budget) of PERS eligible wages
522.16.230	Medicare/Social Security -- ALL Employees	38%	77,544.30	206,395	216,650	10,255	5%	1.45% of all wages
522.16.240	Unemployment Taxes -- ALL Employees	75%	7,492.21	10,000	10,000	0	0%	Self Insured
522.16.250	Labor & Industries - ALL Employees	37%	181,366.21	490,000	514,500	24,500	5%	All members, 5% rate increase
522.16.255	WA Paid Family & Medical Leave - ESD	24%	4,537.61	18,800	21,925	3,125	17%	All members
522.16.260	EAP -- ALL Employees	56%	1,683.66	3,000	3,000	0	0%	\$2.13/employee per month
522.16.270	Life Insurance -- All Employees	35%	4,592.96	13,110	13,110	0	0%	\$113 per FTE
522.16.280	HRA Account Contribution	3%	3,725.05	148,750	148,750	0	0%	\$1,250 per FTE / account for up to (3) attrition replacements
522.16.310	Office Supplies	43%	5,993.34	14,000	14,000	0	0%	
522.16.413	Legal & Other Professional Services	24%	20,094.07	85,000	85,000	0	0%	
522.16.414	Organizational Consulting Services	36%	14,492.11	40,000	35,000	(5,000)	-13%	Community Risk Assessment & CPSE Standards of Cover
522.16.415	Document Shredding Services	-42%	(842.61)	2,000	2,500	500	25%	
522.16.416	Lexipol Policy Services	100%	41,300.00	41,300	28,885	(12,415)	-30%	Delayed from 2020, reduced year 1 contract & implementation fee; year 2 and beyond \$13,427 annually
522.16.418	Human Resources Expense	40%	21,213.54	53,000	53,000	0	0%	
522.16.419	Advertising Expense	93%	1,402.00	1,500	1,500	0	0%	
522.16.420	Postage & Shipping Costs	40%	1,718.11	4,250	4,500	250	6%	Potential increase in shipping costs - Est. 5%
522.16.460	Liability/Auto/Property Insurance Premiums	-4%	(3,818.98)	101,000	121,000	20,000	20%	14.5% Est. Premium Increase from 2019 Actual
522.16.490	Administrative Dues and Memberships	20%	1,342.34	6,750	8,000	1,250	19%	WFC Dues Increase1

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

		2020 % Rem 08/31/20 YTD Target >= 33.36%	2020 YTD Rem	2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
522.16.495	Chaplain Support	48%	475.08	1,000	1,000	0	0%	
522.45.430	Administrative Travel Expenses	79%	5,956.46	7,500	7,500	0	0%	
522.45.490	Administrative Registration Fees	76%	4,947.05	6,500	6,500	0	0%	
522.16.499	Miscellaneous Administrative Expenses	14%	645.51	4,500	4,500	0	0%	
TOTAL ADMINISTRATION		33%	772,721.62	\$ 2,345,215	\$ 2,422,075	\$ 76,860	3.28%	
OPERATIONS DIVISION								
	Fire Suppression							
522.20.100	FS -- Full Time Salaries (71 FTE)	36%	2,658,715.26	7,438,150	7,644,500	206,350	3%	3% COLA
522.20.105	FS -- Overtime	65%	492,968.56	755,455	792,075	36,620	5%	COLA hrly rate increase
522.20.107	FS -- Acting Pay	-15%	(3,075.63)	20,000	50,000	30,000	150%	Increase due to addition of acting driver position
522.20.109	FS -- Part Time Salaries	33%	146,279.85	445,200	472,440	27,240	6%	3.33% COLA on hrly rate from \$15 to \$15.50/hr
522.20.200	FS -- Matching Deferred Compensation	39%	86,010.42	218,930	210,400	(8,530)	-4%	4% of wages / employees eligible for DC conversion / (2) FS assignmed employees reassigned
522.20.210	FS -- Medical / Dental	36%	512,954.49	1,413,710	1,379,850	(33,860)	-2%	No rate increase for 2021 / (2) FS Employees Reassigned
522.20.215	FS -- MERP	43%	30,150.00	70,650	70,200	(450)	-1%	\$150 per month, eligible CBA members
522.20.220	FS -- Retirement / Leoff II	40%	182,207.86	451,490	503,975	52,485	12%	6% (budget) of LEOFF II eligible wages
522.20.225	FS -- Retirement / PERS II & III	34%	19,438.82	57,880	61,425	3,545	6%	13% (budget) of PERS eligible wages
522.20.230	Part-Time Firefighter Appropriations - Life Ins	100%	1,600.00	1,600	1,600	0	0%	Rates Unchanged
522.20.240	Uniforms -- ALL Employees	42%	54,057.91	127,595	92,500	(35,095)	-28%	Completion of Class A ordering, new line to maintain anticipated replacement needs
522.20.245	Protective Gear & Equipment	-16%	(23,881.42)	150,000	150,000	0	0%	Maintain current replacement program
522.20.310	FS - Operating Supplies (Consumables)	-2%	(259.00)	14,000	14,000	0	0%	
522.20.317	Honor Guard Supplies	100%	500.00	500	500	0	0%	Maintain current program costs
522.20.350	FS - Operating Equipment & Tools	17%	5,059.35	29,785	39,700	9,915	33%	(2) Thermal Imagers \$10k, Hose Repl (\$5K), Flow Test Kit (\$5.7K), (\$14K) Scene Lighting Upgrade
522.20.351	SCBA - Annual Mask Replacement	100%	8,000.00	8,000	-	(8,000)	-100%	Remove, being purchased through SCBA grant award
522.20.359	Respirator Fit Test Maint/Supplies	71%	1,068.26	1,500	1,500	0	0%	Maintain current program
522.20.410	PPE - Inspections/Repairs	78%	23,404.23	30,000	30,000	0	0%	PPE - Inspections/Repairs
522.20.487	SCBA - Contracted Maint Services/Cylinder Hydro	6%	1,282.81	22,000	22,000	0	0%	Maintain current program
522.20.499	FS Miscellaneous	66%	992.99	1,500	1,500	0	0%	
	Total Fire Suppression	37%	4,197,474.76	11,257,945	11,538,165	280,220	2.49%	
	EMS - Emergency Medical Services							
522.70.100	EMS -- Salaries (28 FTE)	31%	961,263.66	3,122,000	3,364,660	242,660	8%	3% COLA
522.70.105	EMS -- Overtime	59%	172,789.83	293,785	308,030	14,245	5%	COLA hrly rate increase
522.70.107	EMS -- Acting Pay	30%	834.77	2,750	10,000	7,250	264%	Increase due to no. of FF/PM taking CO test and potential for acting MSO hours
522.70.200	EMS -- Matching Deferred Compensation	38%	28,768.33	76,005	77,950	1,945	3%	4% of wages
522.70.210	EMS -- Medical / Dental	32%	174,410.59	547,410	584,460	37,050	7%	No rate increase for 2021
522.70.215	EMS -- MERP	64%	6,900.00	10,800	18,000	7,200	67%	\$150 per month, eligible CBA members
522.70.220	EMS -- Retirement / Leoff II	37%	70,054.21	188,020	219,375	31,355	17%	6% (budget) of LEOFF II eligible wages
522.70.310	Medical Supplies	23%	49,873.58	212,600	229,599	16,999	8%	Per our medical supply vendors, costs expected to increase by 8% due to demand and shortage issues
522.70.355	Medical Equipment	65%	9,349.68	14,400	2,500	(11,900)	-83%	Unknown replacement of current equipment and new MSO equipment
522.41.310	CPR/First Aid Class Supplies	100%	1,500.00	1,500	1,500	0	0%	
522.70.350	Dept of Health Grant Purchase	18%	216.52	1,200	1,200	0	0%	
522.70.410	Ambulance Billing	41%	59,558.45	145,000	145,000	0	0%	Rate unchanged for 2021

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

		2020 % Rem 08/31/20 YTD Target >= 33.36%	2020 YTD Rem	2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
NEW	GEMT Program Consultant Services		-	-	30,000	30,000		Move from Capital Fund - Consultant fees to prepare annual cost report and facilitate GEMT program
522.70.413	Medical Program Director/EMT Assessments	0%	0.30	33,745	-	(33,745)	-100%	Fees waived for 2021 per SCEMS
522.70.417	Physician Advisor Services	33%	9,340.00	27,900	28,680	780	3%	Dr. Brown contract rate increase
522.70.480	LUCAS/Defib/Cot Service Agreements	46%	17,000.82	37,360	37,360	0	0%	Maintain current contracts, no rate increases anticipated
522.70.495	EMS Printing Services	24%	241.24	1,000	1,500	500	50%	2021 Protocol printing and other EMS materials
522.70.499	EMS Miscellaneous	85%	1,276.28	1,500	2,000	500	33%	
	Total EMS	33%	1,563,378.26	4,716,975	5,061,814	344,839	7.31%	
	Special Operations							
522.20.353	HazMat Equipment	97%	4,868.85	5,000	6,500	1,500	30%	
522.20.357	Tech Rescue Equipment	64%	10,687.80	16,700	10,000	(6,700)	-40%	
522.20.356	Water/Swimmer Program - Equipment	100%	1,150.00	1,150	3,500	2,350	204%	Life Vests, Rescue Manikin
522.20.455	SCSOJB - Special Operations Assessment	0%	18.83	9,700	14,650	4,950	51%	Including trng as part of assessment
	Total Special Operations	51%	16,725.48	32,550	34,650	2,100	6.45%	
TOTAL OPERATIONS DIVISION		36%	5,777,578.50	\$ 16,007,470	\$ 16,634,629	\$ 627,159	3.92%	
	FIRE PREVENTION & PUBLIC RELATIONS DIVISION							
522.30.100	FP -- Salaries (5 FTE)	40%	248,614.51	616,275	714,250	97,975	16%	3% COLA; anticipated retirement cashout
522.30.105	FP -- Overtime	-21%	(1,053.06)	5,000	7,000	2,000	40%	Addition of employee to the division
522.30.200	FP -- Matching Deferred Compensation	55%	4,242.25	7,755	8,575	820	11%	4% of wages
522.30.210	FP -- Medical / Dental	47%	51,076.52	108,000	100,100	(7,900)	-7%	No rate increase for 2021
522.30.215	FP -- MERP	47%	2,550.00	5,400	5,400	0	0%	\$150 per month, eligible CBA members
522.30.220	FP -- Retirement / Leoff II	42%	12,247.68	28,990	33,595	4,605	16%	6% (budget) of LEOFF II eligible wages
522.30.225	FP -- Retirement / PERS	34%	3,960.60	11,625	12,100	475	4%	13% (budget) of PERS eligible wages
522.30.310	FP -- Operating Supplies	93%	6,517.76	7,000	7,000	0	0%	Maintain current program costs
522.30.313	FP -- Public Education Supplies	77%	7,726.37	10,000	10,000	0	0%	Maintain current program costs
522.30.317	CERT Class Supplies	100%	1,500.00	1,500	1,500	0	0%	Maintain current program costs
522.30.490	FP -- Memberships, Dues, Subscriptions	22%	895.00	4,000	5,500	1,500	38%	Cost increase for necessary annual certification needs
522.30.495	Newsletters & Community Publications	85%	17,035.25	20,000	20,000	0	0%	Maintain current program costs
522.30.450	FP -- Contracted Services - Sno Co FM Invest.	83%	7,083.75	8,500	9,300	800	9%	Interlocal fire marshal investigation services - Est 90 hrs of services @ \$103.00/hr
522.45.433	FP -- Travel Expense	67%	3,016.46	4,500	6,000	1,500	33%	Addition of employee to the division
522.45.493	FP -- Registration	79%	3,926.00	5,000	6,000	1,000	20%	Addition of employee to the division
522.30.499	FP -- Miscellaneous	73%	580.26	800	800	0	0%	
TOTAL FIRE PREVENTION / PUBLIC RELATIONS		44%	369,919.35	\$ 844,345	\$ 947,120	\$ 102,775	12.17%	
TRAINING / HEALTH / SAFETY DIVISION								
	Training							
522.45.100	TRNG -- Salaries (2 FTE)	62%	174,041.08	278,900	278,575	(325)	0%	3% COLA
522.45.105	TRNG -- Overtime	78%	10,875.93	14,000	14,000	0	0%	
522.45.210	TRNG -- Medical / Dental	60%	28,508.95	47,800	51,450	3,650	8%	No rate increase for 2021
522.45.215	TRNG -- MERP	25%	450.00	1,800	3,600	1,800	100%	\$150 per month, eligible CBA members
522.45.220	TRNG -- Retirement / Leoff II	67%	11,801.39	17,600	17,600	0	0%	6% (budget) of LEOFF II eligible wages
522.45.310	Training Operating Supplies	91%	6,842.63	7,500	7,500	0	0%	Maintain current program costs

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

		2020 % Rem 08/31/20 YTD Target >= 33.36%	2020 YTD Rem	2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
522.45.315	Training Props	75%	9,034.37	12,000	9,975	(2,025)	-17%	All-in-One Prop \$2,850; Maintenance/development of Current Props
522.45.420	Training Consortium Program (Equipt/Trng)	100%	20,000.00	20,000	20,000	0	0%	Sno Co Fire Training Academy; MFD share offset by instructor time provided
522.45.435	Travel Expense -- Fire Suppression	87%	16,145.79	18,500	16,550	(1,950)	-11%	Out of State Conferences OR, CA, FL - \$14,550; Misc Travel \$2,000
522.45.436	Travel Expense -- EMS	94%	8,711.35	9,250	12,150	2,900	31%	Estimated required paramedic CE costs - Travel
522.45.437	Travel Expense -- Special Operations	63%	4,747.27	7,500	8,400	900	12%	Rescue Swimmer Trng (5), Hazmat Tech (3)
522.45.480	Rescue Swimmer/Ice Rescue Program - Certification	49%	3,618.86	7,350	4,500	(2,850)	-39%	(5) Rapid Entry Swimmers, (4) Ice Rescue Techs
522.45.494	Incident Mgmt Training Program (Blue Card)	95%	21,280.50	22,500	22,500	0	0%	Maintenance of current Blue Card Program
522.45.495	Registration -- Fire Suppression	75%	17,210.00	23,000	8,125	(14,875)	-65%	Aerial Ops, Firemanship Conf, Adv. Extrication; Officer Development
522.45.496	Registration -- EMS	19%	2,248.97	11,905	16,130	4,225	35%	Estimated required paramedic CE costs - Registration; add ACLS/PALS instructor course(3)
522.45.497	Registration -- Special Operations	88%	5,950.00	6,800	17,500	10,700	157%	(4) Resc Tech, (3) Conf Spac, (3) Trench, (3) Resc Sys 1, (3) Hazmat Tech
522.16.290	College Tuition Reimbursement	64%	9,525.00	15,000	15,000	0	0%	Benefit per CBA and Admin Benefit Policycl; currently 4 active members seeking reimb
522.45.250	Apprenticeship Training	74%	59,421.28	80,000	91,370	11,370	14%	JATC Program, Fire Training Academy Fees
522.45.255	Medic School Expenses	57%	18,247.12	32,000	20,000	(12,000)	-38%	Medic School & Apt Costs beginning next session, Aug 1, 2021
522.45.410	Contracted Instructors / Evaluators	77%	14,320.00	18,570	45,900	27,330	147%	Dr. Gillmartin Session (\$13.1K); All American Leadership Services (\$37.5K); Other \$5K
522.45.450	Live Fire Training - Facility Rental/Site Use & Prep	66%	7,967.85	12,000	12,000	0	0%	Maintain current live fire training program
522.45.498	Online CBT - User Fees	2%	165.00	6,765	7,000	235	3%	EMS online being discontinued; SCEMS proposing ESO as new online training platform
522.45.499	TR Miscellaneous	69%	1,384.13	2,000	2,000	0	0%	
	Total Training	67%	452,497.47	672,740	701,825	29,085	4.32%	
	Health/Safety							
522.20.250	Vaccines, Respiratory/Hearing Testing	72%	4,476.00	6,250	9,000	2,750	44%	Flu Vaccine for all members, hearing tests due
522.20.255	Haz/Mat Physicals	100%	3,750.00	3,750	4,400	650	17%	11 Hazmat Tech physicals required
522.20.315	Health & Safety -- Operating Supplies	23%	697.67	3,000	5,000	2,000	67%	Replace all hearing protection & expired CO detectors
522.20.490	Health & Safety -- Dues and Memberships	100%	500.00	500	-	(500)	-100%	Remove, no longer needed per BC Taylor
522.20.354	Exercise Equipment	17%	1,723.63	10,000	10,000	0	0%	(5) Ski ERG Machines, (4) squat racks
522.20.485	Exercise Equipment -- Maintenance & Repair	41%	1,434.64	3,500	3,500	0	0%	Maintain current program
522.20.495	Peer Support Program - Services/Supplies	99%	12,295.17	12,400	13,345	945	8%	Ongoing program costs and add (4) additional peer support members
	Total Health/Safety	63%	24,877.11	39,400	45,245	5,845	15%	14.84%
TOTAL TRAINING / HEALTH / SAFETY		67%	477,374.58	\$ 712,140	\$ 747,070	\$ 34,930	4.90%	
	SUPPORT SERVICES DIVISION							
522.18.100	SSD -- Salaries -- Deputy Chief (1 FTE)	36%	59,331.92	165,720	170,695	4,975	3%	3% COLA
522.60.100	SSD -- Salaries -- Mechanics (2 FTE)	34%	64,736.02	191,610	203,690	12,080	6%	3% COLA
522.60.105	SSD -- Overtime -- Mechanics	53%	5,309.28	10,000	10,000	0	0%	
522.60.200	SSD -- Matching Def. Comp. -- Mechanics	66%	2,103.60	3,200	3,525	325	10%	4% of wages
522.18.210	SSD -- Medical / Dental - Divison Chief	33%	5,550.56	16,650	16,650	0	0%	No rate increase for 2021
522.60.210	SSD -- Medical / Dental - Mechanics	31%	15,070.63	47,940	51,585	3,645	8%	No rate increase for 2021
522.18.220	SSD -- Retirement / Leoff II	43%	4,229.52	9,900	9,900	0	0%	6% (budget) of LEOFF II eligible wages
522.60.225	SSD -- Retirement / PERS	35%	9,295.77	26,215	27,225	1,010	4%	13% (budget) of PERS eligible wages
522.45.432	SSD -- Travel Expenses	100%	2,500.00	2,500	2,500	0	0%	
522.45.492	SSD -- Registration Fees	93%	2,792.66	3,000	3,000	0	0%	
	Total Personnel	36%	170,919.96	476,735	498,770	22,035	4.62%	
								4

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

2020 % Rem 08/31/20 YTD Target >= 33.36%2020 YTD Rem				2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
	Fleet & Facilities							
522.60.310	Vehicle/Shop - Operating Supplies	17%	18,750.23	110,000	120,000	10,000	9%	Based upon current use, expiring warranties, and rising parts costs
522.60.350	Vehicle/Shop - Tools & Equipment	56%	4,177.47	7,500	7,500	0	0%	
522.20.320	FS Vehicles - Fuel/Lubricants/Antifreeze	50%	27,484.30	55,000	55,000	0	0%	
522.70.320	EMS Vehicles - Fuel/Lubricants/Antifreeze	58%	38,463.72	66,000	66,000	0	0%	
522.60.480	Vehicles -- Contracted Repair	52%	36,615.48	70,000	70,000	0	0%	
522.60.482	Vehicles -- Cleaning Services	85%	1,272.00	1,500	1,000	(500)	-33%	
522.50.310	Facilities - Operating Supplies	26%	8,973.42	35,000	40,000	5,000	14%	
522.50.350	Facilities - Furniture,Equipment, Appliances	-5%	(1,320.82)	25,000	30,000	5,000	20%	
522.50.410	Facilities - Landscaping & Janitorial Service	53%	21,045.00	40,000	52,000	12,000	30%	
522.50.480	Facilities - Contracted Repair	49%	36,439.52	75,000	75,000	0	0%	
522.50.485	St. 61 Facility Use Allocation - Maint & Repair	27%	14,960.82	55,000	60,000	5,000	9%	Per contract 33.3% of occupied space maintenance/repair costs
522.50.470	Water / Sewer / Garbage	50%	16,499.37	33,000	33,000	0	0%	
522.50.475	Electricity / Natural Gas	52%	52,246.20	100,000	100,000	0	0%	
522.70.470	Medical Waste Disposal	35%	878.56	2,500	2,500	0	0%	Disposal of medical waste; status quo
522.20.480	SCBA - Compessor Repairs/Air Sample Testing	55%	2,025.88	3,700	4,500	800	22%	
522.50.450	Equipment & Other Rentals	28%	280.30	1,000	1,000	0	0%	
522.60.485	Equipment - Contracted Repair/Testing	100%	17,481.06	17,500	17,500	0	0%	
522.50.499	Miscellaneous Facilities/Vehicles/Equipment	76%	1,142.05	1,500	1,000	(500)	-33%	
	Total Fleet & Facilities	43%	297,414.56	699,200	736,000	36,800	5.3%	
	Communications & Technical Support							
522.20.355	Communications Equipment & Maintenance	61%	6,136.29	10,000	10,000	0	0%	
522.20.483	Communications Equipment Repairs	26%	2,306.57	9,000	9,000	0	0%	
522.18.350	Computer Software / Parts	96%	3,831.20	4,000	1,500	(2,500)	-63%	Reduction based upon historical use
522.18.490	Computer Licensing / Support	46%	44,651.85	96,200	96,200	0	0%	
522.18.357	Computer Hardware	81%	20,308.66	25,000	25,000	0	0%	
522.18.420	Telephone -- ALL Stations	34%	9,650.41	28,000	30,000	2,000	7%	General rate increases
522.18.423	Cellular Phone Service	25%	6,544.49	26,000	32,000	6,000	23%	Increasing EPCR data connections
522.18.427	Network Lines & Maintenance	31%	38,470.97	123,495	140,000	16,505	13%	
522.18.450	Office Equipment Images/Repairs/Maintenance	66%	5,309.81	8,025	8,850	825	10%	Copy machine image fees, maintenance and other repair costs
591.22.700	Capital Lease - Copy Machine	35%	1,785.10	5,100	4,275	(825)	-16%	Capital Lease Payments
591.22.705	Capital Lease - Postage Meter	25%	222.47	875	875	0	0%	Capital Lease Payments
522.20.450	SNOCO 911 -- Managed Laptop Program	64%	22,407.06	35,000	40,000	5,000	14%	
522.20.452	SNOCO 911 -- Dispatch Services	33%	253,873.44	761,600	717,850	(43,750)	-6%	Per SNO911
522.20.454	SNOCO 911 -- Locution System/Annual License	0%	(14.57)	35,000	26,500	(8,500)	-24%	Move annual licensing to Computer Licensing; locution payment 4 of 4
522.70.490	SNOCO911 - ESO EPCR User Fees	24%	3,914.43	16,000	16,000	0	0%	
522.20.417	GIS Contracted Services & Mapping Misc	100%	500.00	500	500	0	0%	
522.18.499	CTS Miscellaneous	100%	500.00	500	500	0	0%	
	Total Comm. & Tech Support	35%	420,398.18	1,184,295	1,159,050	(25,245)	-2%	
TOTAL SUPPORT SERVICES		38%	888,732.70	\$ 2,360,230	\$ 2,393,820	\$ 33,590	1.42%	
CAPITAL OUTLAY / ONE-TIME								5

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Expense Fund Budget - 778-70

		2020 % Rem 08/31/20 YTD Target >= 33.36%	2020 YTD Rem	2020 BUDGET	2021 PROPOSED	Variance	+/- %	NOTES
	General Capital Outlay/One-Time Purchases							
NEW	Training Props - Forcible Entry Door Sim		-	-	7,225	7,225		Forcible Entry Door Simulator
NEW	Microsoft Office 365 Implementation		-	-	33,000	33,000		Migration from City email to cloud based MS365 System; include hardware and implementation costs
NEW	Network Switches		-	-	50,000	50,000		Replacement of MFD network switches and master switch that have reached the end of their life cycle
NEW	WiFi Upgrades		-	-	60,000	60,000		New WiFi system all facilities; old system beyond useful life, no longer supported. Hardware, 3 yr cloud, ins
NEW	Ambulance UV Purification Systems		-	-	18,000	18,000		(3) Ultraviolet Purification Systems for newest aid cars
NEW	Facility UV Purification Systems		-	-	17,000	17,000		(3) Ultraviolet Purification Systems for Admin, ST. 62, St. 63
NEW	Station Security Cameras		-	-	25,000	25,000		Security Cameras for 62, 65, 66
NEW	Telephone System Upgrade		-	-	35,000	35,000		Upgrade to coincide with City of Marysville upgrade, current system installed 2005.
594.22.620	PPE Gear Dryer	100%	8,500.00	8,500	9,500	1,000	12%	Carryover from 2020, updated price quote
	E66 Extrication Tools	100%	40,000.00	40,000	-	(40,000)	-100%	Purchase Complete
	MultiForce Airbag System - 2019 Rotary Donation	0%	(9,845.14)	-	-	0		Purchase Complete
522.50.352	Facility Electronic Security - Door Locks	79%	29,640.45	37,500	10,000	(27,500)	-73%	Continuation fo 2020 project, (6) additional doors
	Knox Box Key Secure Systems - Devices	-1%	(317.56)	23,500	-	(23,500)	-100%	Purchase Complete
	Knox Box Key Secure Systems - Licenses	100%	14,500.00	14,500	-	(14,500)	-100%	3 yr license purchased in 2019; next purchase in 2022
	Hazmat SCBA Cylinders	100%	7,972.47	8,000	-	(8,000)	-100%	Remove, part of SCBA grant purchase
	Hazmat CGI/PID Detectors	4%	320.49	9,000	-	(9,000)	-100%	Purchase Complete
522.20.361	Ballistic Vests	12%	14,768.62	123,250	15,000	(108,250)	-88%	Rollover amount for size exchanges, etc...
594.22.700	Stryker Medical Equipment Purchase Installment	100%	38,510.00	38,510	63,800	25,290	66%	Rename; lease/purchase restructure approved 07/2020 - Payment 1 of 3
	Respirator Fit Test Machine	2%	323.67	20,000	-	(20,000)	-100%	Purchase Complete
	ESO Computers	-6%	(1,870.99)	33,000	-	(33,000)	-100%	Purchase Complete
	SCBA Compressor	18%	12,769.54	70,000	-	(70,000)	-100%	Purchase Complete
TOTAL CAPITAL OUTLAY / ONE-TIME EXPENDITURES		36%	\$ 155,272	\$ 425,760	\$ 343,525	\$ (82,235)	-19.31%	-19.31%
INTERFUND TRANSFERS								
597.01	Transfer Out - Apparatus Fund - 778-72	100%	700,000.00	700,000	1,400,000	700,000	100%	Annual Transfer - Funds apparatus replacement/acquisition
597.02	Transfer Out - Capital/Reserve Fund - 778-73	100%	1,250,000.00	1,250,000	1,250,000	-	0%	2021 Transfer of excess carryover to fund future capital facility needs
TOTAL INTERFUND TRANSFERS		100%	\$ 1,950,000	\$ 1,950,000	\$ 2,650,000	\$ 700,000	35.90%	
TOTAL EXPENSE FUND BUDGET		42%	\$ 10,517,466	\$ 24,860,910	\$ 26,357,089	\$ 1,496,179	6.02%	6.02%
Total Excluding Interfund Transfers		37%	8,567,465.89	\$ 22,910,910	\$ 23,707,089	\$ 796,179	3.48%	

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Apparatus Fund Budget - 778-72

		2020 BUDGET	2021 PROPOSED	Variance	NOTES
594.22.640	Ladder Truck	500,000	1,650,000	1,150,000	2020 Carryover, Full project cost of unit (\$1.4M) and necessary equipment to put into service
NEW	Ambulance	-	325,000	325,000	Additional ambulance in fleet, returning current A62A to reserve status
NEW	Staff Vehicle - Training Division	-	71,600	71,600	Vehicle for training division to transport equipment and props
NEW	Staff Vehicle - EMS Division	-	66,000	66,000	Additional vehicle in EMS division for use by the added MSO positions
522.16.419	Snohomish County - Investment Fees	100	500	400	Fees % of invested balance
	Rescue Trailer	8,000	-	(8,000)	Purchase Complete
TOTAL APPARATUS FUND BUDGET		\$ 508,100	\$ 2,113,100	\$ 1,605,000	316%

MARYSVILLE FIRE DISTRICT

2021 Proposed RFA Capital/Reserve Fund Budget - 778-73

		2021			NOTES
		2020 BUDGET	PROPOSED	Variance	
NEW	FEMA AFG Grant - SCBA Replacement	-	1,281,710	1,281,710	\$602k Return from FEMA, \$17k Return FD17 Share
594.22.620	Architectual & Engineering Services - Public Safety Building	50,000	50,000	-	A&E Services to assess the condition and feasibility of the modification and remodel of the Public Safety Building - Ownership transfers to RFA Dec 31, 2021
594.22.621	Station 63 - Remodel	200,000	200,000	-	Remodel of aging Station, primarily in the kitchen, meeting room area, and women's restroom. Includes station alerting system. This lines includes A&E service costs
594.22.622	Station 65 - Remodel	250,000	250,000	-	Remodel of aging Station, primarily in the upstairs portion to include kitchen, bathroom. Also included would be flooring, furnishings which are 40+ years old and the removal of ceiling coatings. This lines includes A&E service costs
522.16.419	Snohomish County - Investment Fees	2,500	6,500	4,000	Higher balance invested in SCIP
	GEMT Cost Report Consultant Fees	60,000	-	(60,000)	Move to Expense Fund
	GEMT HCA Audit Overpaid Fees Return	25,000	-	(25,000)	Unlikely to occur, District bills at lower than max GEMT rate
	St. 63 Generator	60,000	-	(60,000)	Project Complete
	St. 65 Generator	60,000	-	(60,000)	Project Complete
	Shop Exhaust Extraction System	70,000	-	(70,000)	Project Complete
TOTAL CAPITAL/RESERVE FUND BUDGET		\$ 777,500	\$ 1,788,210	\$ 1,010,710	130%

MARYSVILLE FIRE DISTRICT RFA

REGULAR LEVY

2020 Actual Levy	2021 1% Increase	2021 Taxes
\$15,929,931	\$159,299	\$16,089,230
2021 New Construction	\$251,856,195	\$365,191
2021 State Assessed Utilities		\$0
2021 Refund		\$0
Total Regular Levy Funds		\$16,454,421
Bank Capacity Utilized / (Levy Reduction)		\$0.00
Regular Levy Authorized		\$16,454,421.33
2020 Assessed Valuation (A/V)	9.31%	2021 Assessed Valuation (A/V)
\$10,986,158,993		\$12,008,983,940
District 12 Regular Levy Rate	Levy Rate=Levy Funds/AV	\$1.3702

SCFD #12

EMS LEVY

2020 Actual Levy	2021 1% Increase	2021 Taxes
\$1,158,627	\$11,586	\$1,170,214
2021 New Construction	10,810,900	\$5,405
2021 State Assessed Utilities		\$0
2021 Refund		\$0
Total EMS Levy Funds		\$1,175,619.06
Bank Capacity Utilized / (Levy Reduction)		\$68,396.05
EMS Levy Authorized		\$1,244,015.11
2020 Assessed Valuation (A/V)	7.37%	2021 Assessed Valuation (A/V)
\$2,317,254,675	\$170,775,543	\$2,488,030,218
District 12 EMS Levy Rate	Levy Rate=Levy Funds/AV	\$0.5000

CITY OF MARYSVILLE

EMS LEVY

2020 Actual Levy	2020 up to 110% Increase	2021 Taxes
\$4,431,642	\$443,164	\$4,874,806
2021 New Construction	241,045,295	\$120,523
2021 State Assessed Utilities		\$0
2021 Refund		\$0
Total EMS Levy Funds		\$4,995,328.58
Statutory Limit Reduction	\$0.50/\$1,000	(\$130,658.99)
Highest Lawful EMS Levy		\$4,864,669.59
2020 Assessed Valuation (A/V)	9.77%	2021 Assessed Valuation (A/V)
\$8,863,283,518	\$866,055,664	\$9,729,339,182
CITY EMS Levy Rate	Levy Rate=Levy Funds/AV	\$0.5000

Regular Levy Total	\$16,454,421.33
EMS Levy Total	\$6,108,684.70

Combined Regular & EMS Levies \$22,563,106.03

Combined Levy Rate \$1.870176