AGENDA SNOHOMISH COUNTY FIRE PROTECTION DISTRICT No. 12 Board of Commissioners Meeting December 21, 2022 – 5 pm – Station 62/Zoom

1. Call to Order

2. SCFD #12 Consent Agenda

- A. Approve minutes of the November 14, 2022, special meeting
- B. Approve November 2022 Financial Statements

3. Old Business

4. New Business

- A. 2023 RFA Position
- B. 2023 Chair/Vice Chair/Committee Assignments

C. Call on Commissioners

D. Adjournment

To listen to the meeting without providing public comment:

Join Zoom Meeting https://us02web.zoom.us/j/82833145841?pwd=T3FJdjZKWWo4MEN4T3Z4M1BHbm5GZz09

Meeting ID: 828 3314 5841 Passcode: 016238

If you would like to submit a comment or question you may send an email to <u>fire@mfdrfa.org</u>. All comments received will be distributed to the Board of Directors and will be addressed at the next regular meeting.

MARYSVILLE FIRE DISTRICTBOARD OF DIRECTORS AND SNOHOMISH COUNTY FIRE DISTRICT 12 JOINT SPECIAL MEETING/PUBLIC HEARING November 14, 2022 – 5 pm – Civic Campus/Virtual Via Zoom

CALL TO ORDER

Boardmember Norton called the Marysville Fire District meeting to order at 5:10 pm. Chairperson Ross called the Snohomish County Fire District 12 meeting to order at 5:10 pm.

PUBLIC COMMENT

Boardmember Norton called for public comment with none given.

The following were in attendance:

Board of Directors:

Michael Stevens arrived at 5:58 pm Steve Muller arrived at 5:20 pm Tom King Kamille Norton Rick Ross Tonya Christoffersen

Staff Members:

Guests:

Noel Treat, District Attorney

Darryl Neuhoff, Interim Chief Jeff Cole, Deputy Chief Tom Maloney, Deputy Chief Chelsie McInnis, Finance Director Steve Edin, Human Resource Manager Dean Shelton, MSA, Local 3219 President Mike Davis, IT Manager Paula DeSanctis, Admin Assistant

MFD CONSENT AGENDA

Action:

A. Approve minutes of the October 19, 2022, Regular Meeting

PASSED unanimously

- B. Approve minutes of the October 25, 2022, Budget Workshop
- C. Approve minutes of the November 2, 2022, Planning Workshop
- D. Approve October 2022 Financial Statements
- E. Approval of November Claims and Payroll:

| i. MFD Ex | xpense Fund | | | | |
|--|--|----|-------------|--|--|
| Vouche | r Numbers <u>221103001-thru–221103155</u> | \$ | 233,309.15 | | |
| ii. Capital | Reserve Fund | | | | |
| Vouche | Voucher Number <u>221102001-thru-221102003</u> \$ 439,792.20 | | | | |
| iii. Apparat | us Fund | | | | |
| Voucher Numbers 221101001 \$ 764.89 | | | | | |
| iv. MFD Payroll (excluding benefits) \$1,278,120 | | | ,278,120.35 | | |
| Motion: | To approve the MFD Consent Agenda | I | | | |
| Made By: Ross | | | | | |
| Seconded By: King | | | | | |

FD12 CONSENT AGENDA

- A. Approve minutes of the February 16, 2022, Regular Meeting
- B. Approve February 2022 Financial Statements
- C. Approve March 2022 Financial Statements
- D. Approve April 2022 Financial Statements
- E. Approve May 2022 Financial Statements
- F. Approve June 2022 Financial Statements
- G. Approve July 2022 Financial Statements
- H. Approve August 2022 Financial Statements
- I. Approve September 2022 Financial Statements
- J. Approve October 2022 Financial Statements

| Motion: | To approve the FD12 Consent Agenda |
|--------------|------------------------------------|
| Made By: | Christoffersen |
| Seconded By: | Ross |
| Action: | PASSED unanimously |

PUBLIC HEARING

Boardmember Norton opened the MFD Public Hearing at 7:13 pm.

Consider Resolution(s) for Marysville Fire District Regional Fire Authority related to the Adoption of the Budget, for the year 2023, setting forth in summary form the totals of estimated revenues and appropriations for each separate fund.

Finance Director McInnis reviewed the following Resolutions:

- A. **MFD Resolution 2022-009** "A Resolution Adopting the 2023 Operating Budget and Levy Certification"
- B. MFD Resolution 2022-010 "A Resolution Authorizing the 2023 Regular Levy"

Boardmember Norton solicited public comment. With none, the Public Hearing closed and returned to the open public meeting at 7:15 pm.

Commissioner Ross opened the FD12 Public Hearing at 7:15 pm.

Consider Resolution(s) for Snohomish County Fire District 12 related to the Adoption of the Budget, for the year 2023, setting forth in summary form the totals of estimated revenues and appropriations for each separate fund.

Finance Director McInnis reviewed the following Resolutions:

- A. **MFD Resolution 2022-002** "A Resolution Adopting the 2023 Operating Budget and Levy Certification"
- B. MFD Resolution 2022-003 "A Resolution Authorizing the 2023 EMS Levy"

Commissioner Ross solicited public comment. With none, the Public Hearing closed and returned to the open public meeting at 7:17 pm.

INFORMATION ITEMS

Communications: Provided in Board packets.

COMMITTEE REPORTS

EMS Committee: Approval of November EMS account recommendations.

| Month | Charity | Collections | Bankruptcy | Refunds |
|----------|----------|-------------|------------|---------|
| November | 5,219.42 | 14,866.10 | 0.00 | 0.00 |

Motion:To approve the November ambulance account recommendations.Made By:RossSeconded By:KingAction:PASSED unanimously

Planning Committee: Nothing to report.

Personnel Committee: Personnel Committee met last week and interviewed eight candidates for entry level firefighter moving seven on in the process to background checks.

STAFF BUSINESS

Fire Chief Report: Interim Chief Neuhoff reported on the following:

- Met with the Local to negotiate the Battalion Chief Contract.
- The crews did a great job throughout the windstorm.
- Chief Maloney was sworn in as the President of the Washington State Fire Marshals Association.

Operations Report: Chief Cole reported on the following:

- We had some very significant calls over the windstorm with 213 calls for service in a 24 hour period. SnoCom was taking in 1k calls per hour. The crews did a great job.
- We will be down to one part-time firefighter by the end of next week.
- The overtime report for October is \$135,138.

Overtime Report:

| October 2022 | Dollars | Total Hours | Sick Leave Used |
|--------------|--------------------|-----------------|-----------------|
| Full-time | \$ 135,138.33 | 1,921.50 | 2,023.00 |
| Part time | | | |
| Month Total | \$ 135,138.33 | \$ 1,921.50 | \$ 2,023.00 |
| YTD Totals | \$ 1,913,117.03 | \$ 27,937.60 | \$ 20,178.00 |

Human Resources/Personnel Report: Human Resources Manager Steve Edin reported the following:

- We had six employees out on intermittent FMLA, three out on long term disability, and two out on short term disability.
- We are down to one part-time employee.

Fire Prevention Report: Deputy Chief Maloney was absent from the meeting. Report was included in the Board packets.

Finance Report: Finance Director McInnis reported the following:

• We met with PCG, the agency that helps prepare our GEMT cost reports for the ensuing fiscal period. We have certified our GEMT cost reports and signed the new provider participation agreement; all have been submitted. In reviewing our cost report, the actual cost for providing our medical transport service for the year was \$22.4M. We performed 6,128 transports for a total cost per transport of \$3,658. Our interim billing rate for that

period was \$3K per transport which leads us to a retroactive settlement of approximately \$700K. We should receive this in April 2023. We could see a significant change program revenues resulting from change in how CMS defines time spent on medical alarms. Early interpretation of the new guidance infers that any response to a medical alarm that does not result in a transport cannot be included in the overall time spent on medical calls. This would ultimately affect the allocation percentage the district can use for those costs not 100% assigned to medical transport services. A reduction in this percentage could result in a reduction of GEMT revenues. We will continue to meet with the Washington State Health Care Authority, who administers the GEMT Program for the state, for further information and guidance. Whatever changes are made would not be applicable until the state fiscal year 2023 report.

Legal Counsel Report: District Attorney Noel Treat had nothing to report.

Local 3219 Union Report: Local 3219 President Dean Shelton reported the following:

- Thanked staff for the Battalion Chief Contract negotiations. Appreciates their time.
- We will be taking a proactive approach on bringing a company over from the east coast that specializes in ultrasounds for firefighters identifying known cancers in the industry. The cost is about \$300 per member. We will be promoting county wide to have as much participation as possible.

OLD BUSINESS

Chief Recruitment Process:

HRM Edin shared that we will hold the chief assessment center on December 1, 2022 at Grove Street Church for five candidates. A list of questions will be sent to all Boardmembers for review. Edin asked for Board approval of the up to \$1K travel reimbursement for each candidate.

| Motion: | To approve the Recruitment Travel Reimbursement for up to \$1K per candidate. |
|--------------|---|
| Made By: | Ross |
| Seconded By: | Muller |
| Action: | PASSED unanimously |

New Business

Agenda Bill: MFD – Resolution 2022-009 "A Resolution Adopting the 2023 Operating Budget and Levy Certification"

| Motion: | To approve Resolution 2022-009 Adopting the 2023 Operating Budget and Levy Certification. |
|--------------|---|
| Made By: | Ross |
| Seconded By: | Muller |
| Action: | PASSED unanimously |

Agenda Bill: MFD – Resolution 2022-010 "A Resolution Authorizing the 2023 Regular Levy"

| Motion: | To approve Resolution 2022-010 Authorizing the 2023 Regular Levy |
|--------------|--|
| Made By: | Ross |
| Seconded By: | Muller |
| Action: | PASSED unanimously |

Agenda Bill - MFD Resolution 2022-011 "A Resolution Establishing Positions and Compensation for the Part-Time Firefighter Program"

| Motion: | To approve Resolution 2022-011 Establishing Positions and Compensation for Part-Time Firefighter Position |
|--------------|---|
| Made By: | Ross |
| Seconded By: | Muller |
| Action: | PASSED unanimously |

Agenda Bill: MFD Resolution 2022-012 "A Resolution Authorizing Recognition and Appreciation of District Employees"

| Motion: | To Approve Resolution 2022-012 Authorizing Recognition and Appreciation of District Employees |
|--------------|---|
| Made By: | Ross |
| Seconded By: | Muller |
| Action: | PASSED unanimously |

Agenda Bill – 2023 Non Represented Staff COLA Increase

| Motion: | To Approve the 2023 Non represented Staff COLA Increase |
|--------------|---|
| Made By: | Ross |
| Seconded By: | King |
| Action: | PASSED unanimously |

Agenda Bill - 2023 Ambulance Transport Fee Schedule

| Motion: | To Approve the 2023 Ambulance Transport Fee Schedule |
|--------------|--|
| Made By: | Ross |
| Seconded By: | King |
| Action: | PASSED unanimously |

Agenda Bill – FD12 Resolution 2022-002 "A Resolution Adopting the 2023 Operating Budget and Levy Certification"

| Motion: | To Approve FD12 Resolution 2022-002 Adopting the 2023 Operating |
|--------------|---|
| | Budget and Levy Certification |
| Made By: | Christoffersen |
| Seconded By: | Ross |
| Action: | PASSED unanimously |

Agenda Bill - FD12 Resolution 2022-003 "A Resolution Authorizing the 2023 EMS Levy"

| Motion: | To Approve FD12 Resolution 2022-003 Authorizing the 2023 EMS Levy |
|--------------|---|
| Made By: | Christoffersen |
| Seconded By: | Ross |
| Action: | PASSED unanimously |

CALL ON BOARD

King – Thanked PIO Veley for her help with installing a car seat.

G: Office Shared/MFD Board/2022 Minutes/11-14-22/Minutes of the Board Approved Initials _____

Christoffersen – Wished everyone a wonderful Thanksgiving.

Muller – Thanked Finance Director McInnis for her hard work on the budget. Followed the Thurston County Levy that did not pass. Wished everyone a happy Thanksgiving.

Shelton – Nothing more to report.

Ross – Wished everyone a happy Thanksgiving. Thanked McInnis for the budget and Edin for the interviews.

Norton – Have a great holiday and happy Thanksgiving.

McInnis – Nothing more to report.

Cole – Nothing more to report.

Neuhoff – Nothing more to report.

Edin – Nothing more to report.

Treat – Nothing to report.

DeSanctis – Happy Thanksgiving!

EXECUTIVE SESSION

Boardmember Norton called for a twenty minute executive session at 6:00 pm to review the performance of a public employee and to evaluate the qualifications of and applicant Pursuant RCW 42.30.110(1)(g) to return at 6:20 pm.

Boardmember Norton called for a five minute extension at 6:20 pm to return at 6:25 pm.

RECONVENE

The open public meeting reconvened at 6:25 pm

Adjournment

With no further action required, the November 14, 2022 special meeting adjourned at 6:27 pm.

Darryl Neuhoff District Secretary Date approved

Snohomish County Fire Protection District No. 12 Fund Resources and Uses Arising From Cash Transactions For the Month Ended November 30, 2022

| | | Current Expense 780-70 |
|-----------------|-----------------------------------|---------------------------|
| Beginning Cash | and Investments | |
| 308 | Beginning Cash and Investments | - |
| 388/588 | Net Adjustments | 6 2 |
| Revenues | | |
| 310 | Taxes | 77,330.46 |
| Total Revenue | s: | 77,330.46 |
| Expenditures | | |
| 520 | Public Safety | 77,330.46 |
| Total Expendit | tures: | 77,330.46 |
| | ency) Revenues over Expenditures: | |
| • | rease) in Cash and Investments | |
| Ending Cash and | d Investments | |
| 50891 | Unassigned | - |
| Total Ending (| Cash and Investments | |

CM

FD 12 Expense YTD - Revenues

Marysville Fire District

Time: 08:35:56 Date: 12/07/2022

Page: 1

| | | | | | Tuge. | |
|----------------|--|--------------|-----------|--------------|----------------|------|
| 002 FD12 - Exp | ense Fund 780-70 | - | | | | |
| Revenues | | Amt Budgeted | November | YTD | Remaining | |
| 310 | | | | | | |
| 311 10 00 0-02 | Real And Personal Property Taxes - Regular Delinguent | 0.00 | 198.50 | 1,839.38 | (1,839.38) | 0.0% |
| 311 11 00 0-02 | Real And Personal Property Taxes - EMS Delinguent | 0.00 | 395.02 | 11,748.43 | (11,748.43) | 0.0% |
| 311 12 00 0-02 | Real And Personal Property Taxes - EMS Levy - Current | 0.00 | 76,736.94 | 1,366,982.19 | (1,366,982.19) | 0.0% |
| 310 | | 0.00 | 77,330.46 | 1,380,570.00 | (1,380,570.00) | 0.0% |
| Fund Revenues | | 0.00 | 77,330.46 | 1,380,570.00 | (1,380,570.00) | 0.0% |
| Fund Excess/(D | eficit): | 0.00 | 77,330.46 | 1,380,570.00 | | |

FD 12 Expense YTD - Expenses

Marysville Fire District

Time: 08:35:43 Date: 12/07/2022

X

| Marysville Fire | District | | | | Page: | 1 |
|-----------------|---|----------------|-------------|----------------|------------|-------|
| 002 FD12 - Exp | ense Fund 780-70 | | | | | |
| Expenditures | | Amt Budgeted | November | YTD | Remaining | |
| 520 | | | | | | |
| 522 20 45 0-02 | MFD RFA Plan Financing - Regular Levy Funds - Delinquent | 75,000.00 | 198.50 | 1,839.38 | 73,160.62 | 2.5% |
| 220 | | 75,000.00 | 198.50 | 1,839.38 | 73,160.62 | 2.5% |
| 522 70 45 0-02 | MFD RFA Plan Financing - EMS Levy Funds - Delinquent | 75,000.00 | 395.02 | 11,195.68 | 63,804.32 | 14.9% |
| 522 70 45 2-02 | MFD RFA Plan Financing - EMS Levy Funds - Current | 1,425,000.00 | 76,736.94 | 1,367,534.94 | 57,465.06 | 96.0% |
| 270 | | 1,500,000.00 | 77,131.96 | 1,378,730.62 | 121,269.38 | 91.9% |
| 520 | | 1,575,000.00 | 77,330.46 | 1,380,570.00 | 194,430.00 | 87.7% |
| Fund Expenditu | ires: | 1,575,000.00 | 77,330.46 | 1,380,570.00 | 194,430.00 | 87.7% |
| Fund Excess/(D | eficit): | (1,575,000.00) | (77,330.46) | (1,380,570.00) | | |

SNOHOMISH COUNTY

Property Tax/Special Assessment Fund Activity



From 11-01-2022 To 11-30-2022 District: FIRE DISTRICT 12

| Year | Account Number | Beginning Balance | Certification Adjustments | Receipts and Adjustments | Ending Balance |
|--------------|-----------------------------|----------------------|------------------------------|-----------------------------|-------------------|
| Fund: | 780900 FIRE DIST 12 EXPENSE | | | | |
| 2019 | 7801702110 | \$1,399.88 | (\$11.80) | \$198.50 | \$1,189.58 |
| 2018 | 7801702110 | \$637.63 | \$0.00 | \$0.00 | \$637.63 |
| 2017 | 7801702110 | \$516.85 | \$0.00 | \$0.00 | \$516.85 |
| 2016 | 7801702110 | \$587.14 | \$0.00 | \$0.00 | \$587.14 |
| 2015 | 7801702110 | \$553.06 | \$0.00 | \$0.00 | \$553.06 |
| 2014 | 7801702110 | \$321.92 | \$0.00 | \$0.00 | \$321.92 |
| 2013 | 7801702110 | \$108.79 | \$0.00 | \$0.00 | \$108.79 |
| 2012 | 7801702110 | \$159.08 | \$0.00 | \$0.00 | \$159.08 |
| 2011 | 7801702110 | \$217.96 | \$0.00 | \$0.00 | \$217.96 |
| 2010 | 7801702110 | \$281.28 | \$0.00 | \$0.00 | \$281.28 |
| 2009 | 7801702110 | \$197.58 | \$0.00 | \$0.00 | \$197.58 |
| 2008 | 7801702110 | \$133.55 | \$0.00 | \$0.00 | \$133.55 |
| 2007 | 7801702110 | \$119.77 | \$0.00 | \$0.00 | \$119.77 |
| 2006 | 7801702110 | \$71.95 | \$0.00 | \$0.00 | \$71.95 |
| 2005 | 7801702110 | \$93.25 | \$0.00 | \$0.00 | \$93.25 |
| 2004 | 7801702110 | \$111.31 | \$0.00 | \$0.00 | \$111.31 |
| 2003 | 7801702110 | \$79.01 | \$0.00 | \$0.00 | \$79.01 |
| 2003 | 7801702110 | \$7.16 | \$0.00 | \$0.00 | \$7.16 |
| 2002 | 7801702110 | \$0.08 | \$0.00 | \$0.00 | \$0.08 |
| 1999 | 7801702110 | \$265.38 | \$0.00 | \$0.00 | \$265.38 |
| | Fund | Total: \$5,862.63 | (\$11.80) | \$198.50 | \$5,652.33 |
| E | 780925 FIRE DIST 12 EMS | | | | |
| Fund: | 7801709252110 | \$105,462.95 | \$1,125.04 | \$76,736.94 | \$29,851.05 |
| 2022 2021 | 7801709252110 | \$6,225.73 | (\$123.16) | \$120.01 | \$5,982.56 |
| 2021 | 7801709252110 | \$3,436.27 | (\$123.00) | \$178.67 | \$3,134.60 |
| 2020 | 7801709252110 | \$679.27 | (\$5.72) | \$96.34 | \$577.2 |
| | 7801709252110 | \$287.85 | \$0.00 | \$0.00 | \$287.8 |
| 2018 | | \$169.87 | \$0.00 | \$0.00 | \$169.87 |
| 2017 | 7801709252110 | \$193.04 | \$0.00 | \$0.00 | \$193.04 |
| 2016 | 7801709252110 | \$184.68 | \$0.00 | \$0.00 | \$184.68 |
| 2015 | 7801709252110 | \$107.37 | \$0.00 | \$0.00 | \$107.3 |
| 2014 | 7801709252110 | \$36.24 | \$0.00 | \$0.00 | \$36.24 |
| 2013 | 7801709252110 | \$52.94 | \$0.00 | \$0.00 | \$52.94 |
| 2012 | 7801709252110 | \$32.94 \$78.07 | \$0.00 | \$0.00 | \$78.0 |
| 2011 | 7801709252110 | \$113.92 | \$0.00 | \$0.00 | \$113.92 |
| 2010 | 7801709252110 | | \$0.00 | \$0.00 | \$90.4 |
| 2009 | 7801709252110 | \$90.49 | \$0.00 | \$0.00 | \$47.7 |
| 2008 | 7801709252110 | \$47.77 | \$0.00 | \$0.00 | \$43.0 |
| 2007 | 7801709252110 | \$43.05 | | \$0.00 | \$40.7 |
| 2006 | 7801709252110 | \$40.75 | \$0.00 | | \$52.4 |
| 2005 | 7801709252110 | \$52.45 | \$0.00 | \$0.00 | \$32.4 |
| 2004 | 7801709252110 | \$48.68 | \$0.00 | \$0.00 | \$34.2 |
| 2003 | 7801709252110 | \$34.29 | \$0.00 | \$0.00 | |
| 2002 | 7801709252110 | \$3.01 | \$0.00 | \$0.00 | \$3.0 |
| 2000 | 7801709252110 | \$0.34 | \$0.00 | \$0.00 \$0.00 | \$0.34 \$45.33 |
| 1999 | 7801709252110 | \$45.32 | \$0.00 | \$0.00 | |
| | Fund | Total: \$117,434.35 | \$873.16 | \$77,131.96 | \$41,175.55 |
| | | | | | |

SNOHOMISH COUNTY



Property Tax/Special Assessment Fund Activity From 11-01-2022 To 11-30-2022 District: FIRE DISTRICT 12

| Year | Account Number | | Beginning Balance | Certification Adjustments | Receipts and Adjustments | Ending Balance |
|------|----------------|-----------------|----------------------|------------------------------|-----------------------------|-------------------|
| | | District Total: | \$123,296.98 | \$861.36 | \$77,330.46 🖌 | \$46,827.88 |



SNOHOMISH COUNTY

Property Tax/Special Assessment Fund Activity

From 11-01-2022 To 11-30-2022

District: FIRE DISTRICT 20

| Year | Account Number | Beginning Balance | Certification Adjustments | Receipts and Adjustments | Ending Balance |
|-------|------------------------------------|----------------------|------------------------------|-----------------------------|-------------------|
| Fund: | 788900 FIRE DISTRICT NO.20 EXPENSE | | | | |
| 2003 | 7881702110 | (\$0.05) | \$0.00 | \$0.00 | (\$0.05) |
| | 7881702110 | (\$0.06) | \$0.00 | \$0.00 | (\$0.06) |
| 2001 | 7881702110 | \$0.10 | \$0.00 | \$0.00 | \$0.10 |
| 2000 | 7881702110 | \$0.06 | \$0.00 | \$0.00 | \$0.06 |
| | Fund Total: | \$0.05 | \$0.00 | \$0.00 | \$0.05 |
| Fund: | 788925 FIRE DISTRICT NO.20 E.M.S. | | | | |
| 2003 | 7881709252110 | \$0.03 | \$0.00 | \$0.00 | \$0.03 |
| 2000 | 7881709252110 | \$0.13 | \$0.00 | \$0.00 | \$0.13 |
| 1998 | 7881709252110 | \$0.01 | \$0.00 | \$0.00 | \$0.01 |
| | Fund Total: | \$0.17 | \$0.00 | \$0.00 | \$0.1 7 |
| | District Total: | \$0.22 | \$0.00 | \$0.00 🗸 | \$0.22 |

<u>SCFD #12</u> 2023 ANNUAL BUDGET

DOCUMENT CONTENTS

Section 1: Exhibit A - SCFD #12 Expense Fund Summary

Adopted Via Resolution 2022-002, SCFD #12 Regular Meeting 11/14/2022

SNOHOMISH COUNTY FIRE DISTRICT NO. 12 2023 BUDGET EXPENSE FUND (780-70/002) SUMMARY

| REVENUE | 2023 (Budget) |
|---|--------------------|
| Beginning Net Cash and Investments | - |
| | |
| EMS Levy Authorized for MFD RFA Collection - Current | 1,585,000.00 |
| Regular & EMS Levies Authorized for MFD RFA Collection - Delinquent | 52,000.00 |
| TOTAL REVENUES | \$ 1,637,000.00 |
| EXPENDITURE | 2023 (Budget) |
| Levy Funds Authorized for MFD RFA Transfer (Net of Refunds) | 1,637,000.00 |
| TOTAL EXPENDITURES | \$ 1,637,000.00 |
| ENDING NET CASH AND INVESTMENTS | \$ - |